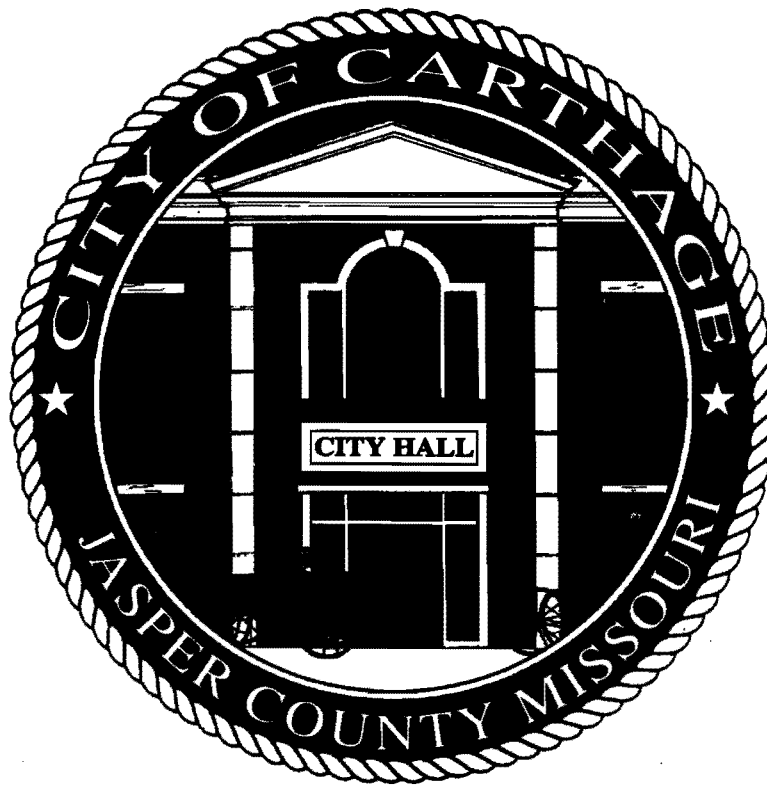


CITY OF CARTHAGE

**ANNUAL OPERATING AND CAPITAL
BUDGET**



FOR THE YEAR ENDING
June 30, 2011

**2010 – 2011 Budget
City of Carthage, Missouri
July 1, 2010 - June 30, 2011**

Mayor and City Council

J. Michael Harris, Mayor

City Council

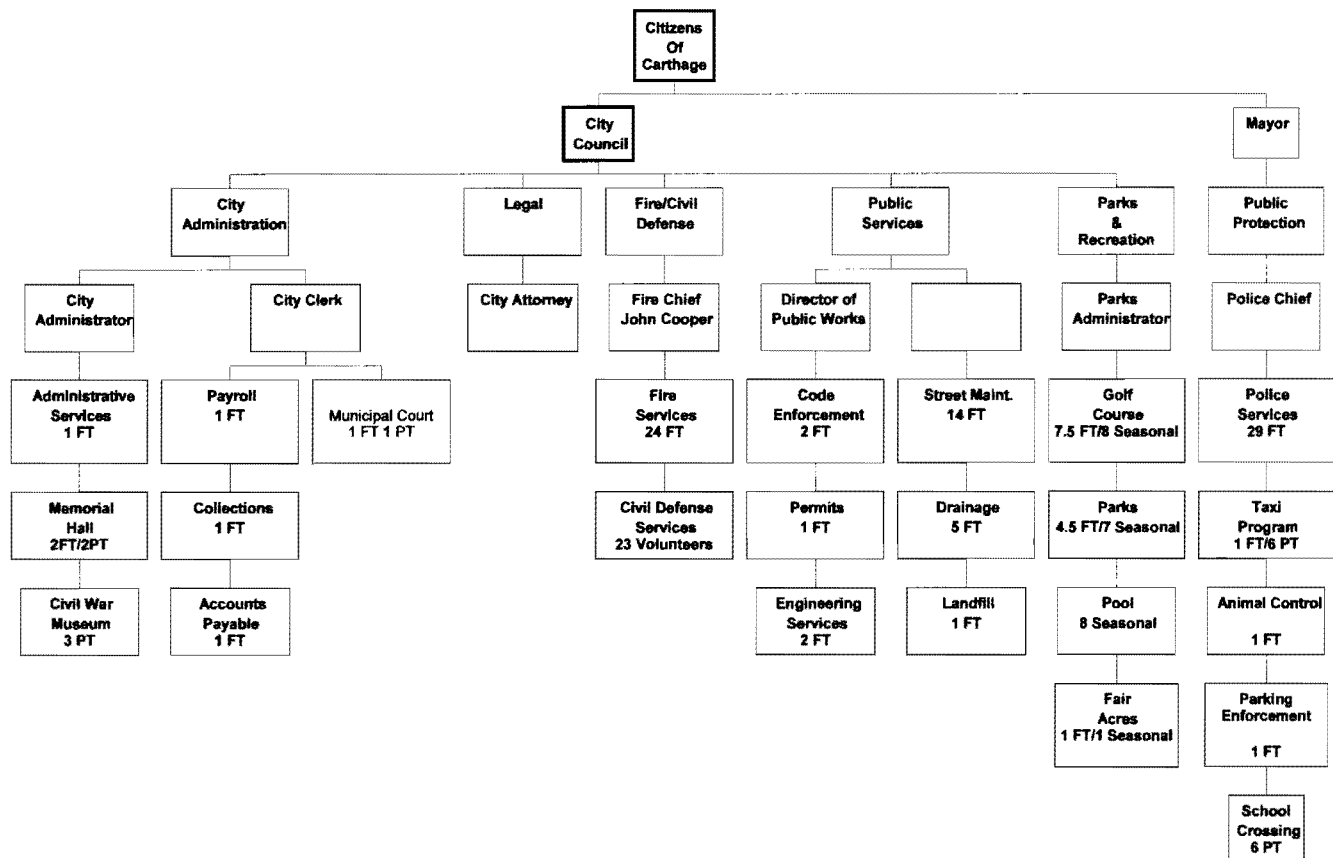
Wayne Campbell, Ward I
Timothy Teed, Ward II
Diane Sharits, Ward III
Lee Carlson, Ward IV
Dan Rife, Ward V

Claude Newport, Ward I
Charlie Bastin, Ward II
John Studebaker, Ward III
Bill Welch, Ward IV
Brent Grenniger, Ward V

City Staff

City Administrator, Tom Short
City Clerk, Lynn Campbell
City Attorney, Nate Dally
Municipal Judge, Brad Cameron
Police Chief, Greg Dagnan
Fire Chief, John Cooper
Public Works Director, Zeb Carney
Parks Administrator, Alan Bull

City of Carthage



City of Carthage Fiscal 2011 Budget

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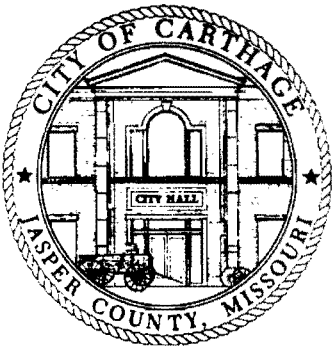
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The City of Carthage

"America's Maple Leaf City"

May 26, 2010

The Honorable J. Michael Harris, Mayor
Members of the City Council
City of Carthage
326 Grant Street
Carthage, Missouri 64836

Mayor & Council Members:

Based upon the City Council's Budget Ways & Means Committee budget hearings with Department Heads, outside agencies, and public hearings concerning the Fiscal 2011 budget, submitted herewith is the Committee's recommended annual Operating and Capital Improvements Budget for the City of Carthage for Fiscal Year 2010-2011. The originally submitted budget has been changed and modified throughout the hearing process based on input from the public, Mayor, Council Members and Department Heads. This final document reflects those changes discussed and approved by the Budget Ways & Means Committee. This document is being presented under the provisions of Article VII of the Home Rule Charter for the City of Carthage and Section 2.161 of the Carthage Code of Ordinances for Council consideration.

BUDGET OVERVIEW

As reported in a January 2009 report, Navigating the Fiscal Crisis: Tested Strategies for Local Leaders, "This economic crisis is deeper and more severe than what we have experienced in the past 50 years. While some U.S. regions and localities are experiencing the downturn differently, for the first time in the postwar era, all levels of government are impacted with dramatic revenue reductions simultaneously." This is the environment the City has been operating under for the past year and a half. Last year's budget was cut by approximately 5% - 10% due to these economic conditions. This fiscal year these same economic conditions remain. However, lately there have been signs of light at the end of the tunnel. According to a Creighton Economic Forecasting Group report, "the March Business Conditions Index for the Mid-America region climbed for a fourth straight month, pointing to a growing economy in the months ahead, according to the March Business Conditions survey of supply managers and business leaders in the nine-state region." "For a third straight month, the regional employment index rose above growth neutral." However, there is now a fear of inflationary pressures and increases.

This fiscal year, as last year, the main issue facing the City is a decrease in overall revenues due to the general effects of the recession hitting the United States economy. The City has experienced a slowdown over the past two fiscal years. Based on revenue projections for fiscal 2010, the City is anticipating an increase in budgeted revenues of approximately \$135,767 in the General Fund. This includes one-time funds of over \$240,000 from a SEMA reimbursement and a cell phone lawsuit settlement. Without the one-time money, revenues are estimated to be \$139,000 below the original budgeted amount. Additionally, the Mayor and the Budget Committee indicated their

preferences, if possible, to not adversely impact staffing levels. With these conditions in mind, departments were directed to prepare a budget concentrating on providing core services and cutting 5% of 2010 operating expenses (Personnel, Supplies & Services, and Travel & Training expenses) in the 2011 budget. In earlier discussions with the Budget Committee, it was tentatively decided that as the City had maintained a level of unallocated fund balance above its minimum in the General Fund over a number of years, that it would use a portion of the extra to supplement operations this fiscal year until the economy rebounded. A review showed that the City could sustain using the unallocated fund balance for two or three years depending on the overall level of expenditures while the economy recovered. However, if the experts are correct in saying that the current situation is the new normal, then the City should start preparing to develop a budget where the revenues and expenditures match; basically live within its means. Other decisions regarding the levels of services provided by the City and the proper revenue mix (including new revenues) were tentatively explored pending a mid-year review of fiscal 2011's budget. There is only a limited time period in which the City can use its currently available extra fund balance money.

The Citizens of Carthage have come to rely on and expect a certain level of service that the City provides. Making major cuts in service levels in the midst of this economic crisis would be harsh. There were however, still cuts made by the departments to bring the budget to the level presented. Cuts impacting levels of service were made as minimally as possible based on Department and Agency proposals to the Budget Committee. Still, even though the Fiscal Year 2011 Budget calls for a smaller, more productive and more efficient organization, it will be up to City departments to maintain as high a level of service as possible.

The City still enjoys a General Revenue Fund fund balance which provides a "comfort level" for Fiscal stability. In 1997, the City Council adopted an ordinance establishing a minimum fund balance in the General Fund. This minimum balance was adopted at a level equal to 33% of the City's annual operating expenditures. The City, due to conservative revenue projections and prudent financial management over these years, had accumulated an ample fund balance. Estimates for this Fiscal Year indicate that the fund balance will total more than \$3,195,476 to begin the Fiscal year. This is somewhat higher than the estimated beginning fund balance for Fiscal 2010. This year's budget expects to use a portion of the accumulated fund balance. This year again, the Budget Ways & Means Committee recommended the reserved fund balance be set at 25% (three months) of operating expenditures. This year's budget continues to reflect a number of Council goals and priorities from previous years. These are set out in the policy portion of this document. The provision of giving priority to those items necessary to maintain current service levels for the City (even in light of the economic problems), has been met for the most part, in this budget. This illustrates the Council's commitment of providing comparable service levels previously enjoyed by the citizens of Carthage in light of projected revenue levels. The Council has continued to regard economic development as an important priority for the City's long-term development. This has led to the City continuing to contract for economic development services through the Chamber of Commerce at the same level as Fiscal 2010. Also, the need to maintain and improve city streets has been established and addressed as another important objective this year.

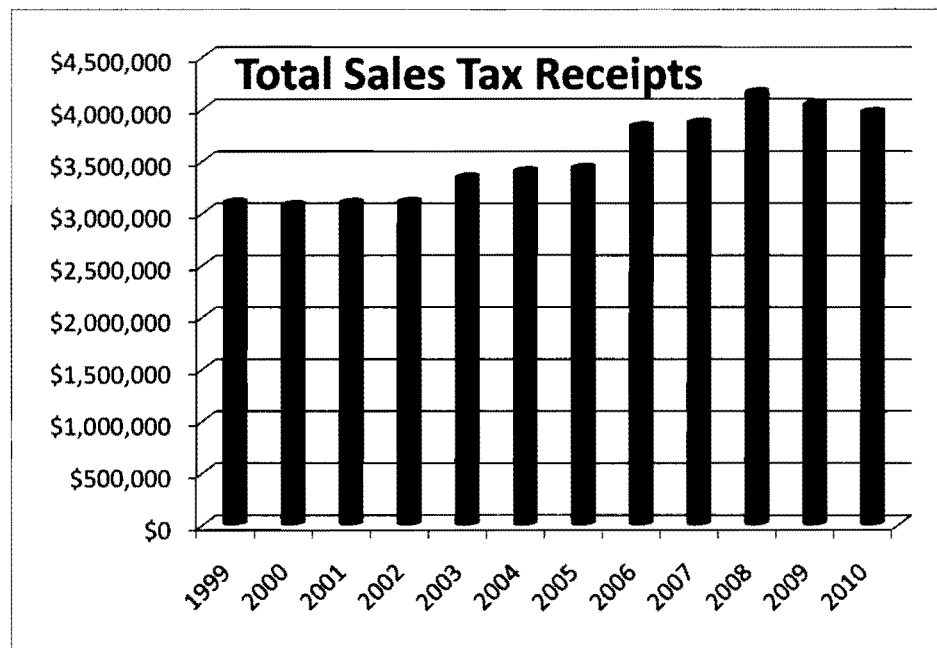
Although growth was taken into account, a conservative approach was used to estimate the anticipated 2011 revenues. Projecting revenues in a conservative manner represents another policy decision of the Council to carefully manage the City's financial assets. Sales Tax revenues were projected to change based on historical trends plus anticipated economic conditions.

Property Tax revenues were projected to change by historical growth factors.

GENERAL REVENUE FUND - REVENUES

Revenues in the General Fund are being projected lower than the current fiscal year. Total revenues of \$6,876,185 for 2011 are projected as being about 2% (\$143,100) below 2010 budget levels. This follows a combination of the general philosophy of projecting revenues conservatively (especially in light of the current economic situation) and anticipating changes known to occur in the upcoming year. Sales Tax, the largest General Fund revenue source, is budgeted to decrease approximately 4.35% from last year. Sales Taxes; General and Transportation, make up approximately 40% of total General Fund revenues. Additionally, Sales Taxes are about three times larger than the next highest revenue source (Utility Transfer Payment).

Figure 1



Consequently, Sales Tax

trends have a significant impact on the budget and the budget planning process. Figure 1 shows collections for all Sales Taxes which include Sales, Transportation, Capital Improvements, and Parks/Stormwater Sales Tax. The total amount collected by the City is 2.188%. Of this, 1.5% goes to the City's General Fund. One percent

(1%) of this is for general operations and the other .5% is a dedicated tax for the transportation needs of the City. An additional .5% is collected as a Capital Improvements Sales Tax. Ninety-five percent (95%) of the funds generated are to be used for principal and interest payments on the water and wastewater bonds. The additional 5% of the tax revenues collected are retained by the City and restricted for capital improvements involving stormwater run off. The remaining .188% is collected for Parks/Stormwater projects. Currently, a portion of these funds are committed to paying off COPs for the Library Expansion and Renovation project plus a portion for the operations of the addition. As of the end of May 2009, year-to-date Sales Tax collections were approximately 1.9% (\$68,744) below last year's year-to-date totals. This breaks down to \$22,730 for the 1% General Sales Tax and \$19,065 for Transportation Sales Tax. By statute, the Transportation Sales Tax has to be used solely for transportation purposes. The next largest category is the Utility Transfer Payment (and PILOT Payment). In fiscal 2004 the City changed the methodology of calculating this payment. CW&EP charges a PILOT payment to all water, wastewater and electric users inside the city limits of Carthage. This was established by ordinance by the City Council as part of the overall utility rates. The PILOT, is 3.5% for the gross electric, water, and wastewater retail sales to customers located within the City of Carthage, excepting any sales to the City or City departments. The PILOT payment was established as to

not exceed the sum of \$100 per month for the combined electric, water and wastewater usage at each metered location of customers of CW&EP. CW&EP also provides for a "Dividend" (transfer) payment to the City. This was what was considered the financial benefit of owning the system above and beyond the PILOT. These two payments, until 2004, were calculated to be "an annual amount equal to \$1,108,000 less the amount paid to the City as payment in lieu of tax for such year." The new formula was based on allowing the transfer and PILOT to grow separately. The amount of transfer was based on approximately 5.23% of billed revenues. In conjunction with the 2006 electric rate adjustments, CW&EP representatives met with the Council and discussed the rationale for adjustments, including a power cost adjustment, to cover their costs for power and to cover fluctuations in fuel costs. This created a "windfall" for the City based on the formula. This was not the intent of the adjustments or the previous methodology. As part of the financing of the west side sewer line, it was decided to use some of this growth to repay the debt. Therefore, the amount budgeted by CW&EP in fiscal 2011 would be approximately the same amount budgeted by them in fiscal 2010 (\$1,345,000).

The next major revenue source is the Gas Tax. Gas Tax is being budgeted approximately 4% less than 2010's-budgeted amount. The reasons for this are the continuing variations in the cost of gas, and the level of revenue received year-to-date for this year. It is believed that as costs increase again, there will be an eventual decrease in demand and therefore a leveling off of tax revenues. Another major revenue source is Property Taxes. These are projected at a decrease of approximately 2.1% from 2010's budget amounts. Projections are based on historical data and projected changes in property values. However, with the contract with the County Collector for the collection of City taxes, the 4% fee has been deducted from the revenue projections. Otherwise, the growth would have been basically flat.

Over the past few years, discussions have involved the overall flat revenue situation in the General Fund. Sales, Transportation and Gas Taxes along with the CWEP Transfer payment make up more than 67% of total General Fund revenues. The Sales and Transportation Sales Tax make up more than 40% of total General Fund revenues. Since

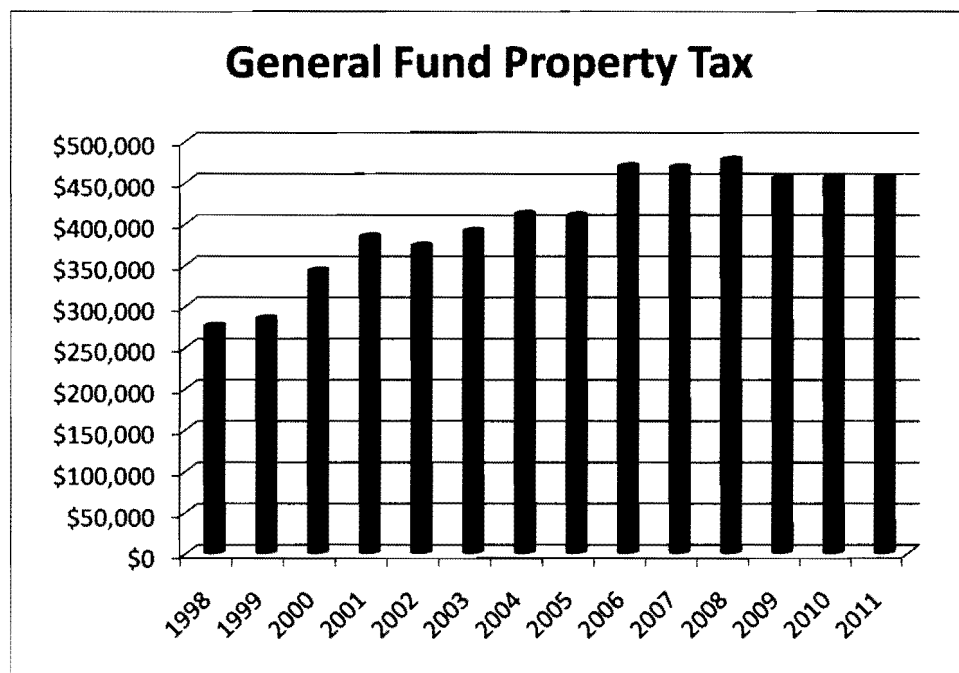


Figure 2

Fiscal Year 2000, the rate of inflation was 26.6%. Growth in these taxes has not kept pace with the inflation rate for this same period. At the same time, operating expenses have increased approximately 23% over the same time frame. This growth rate was curbed due to the recession

and cuts made in last year's budget. However, Personnel expenses have grown over 28.7% from Fiscal Year 2000.

The Budget Ways & Means Committee is recommending a budget based on the current year's property tax levy. That rate was \$.7338 per \$100 of assessed valuation. The Council will set this year's levy in August/September of this year. The current rate breaks down to \$.3400 for the General Fund, \$.0773 for Public Health, \$.1467 for Parks, and \$.1698 for the Library. Figure 2 shows Property Taxes collected from 1998 through 2010. The Committee reviewed the Five-year Capital Improvements Program (Appendix IV) provided from staff. This Program estimated revenues, operating expenditures and needed projects over this time period to determine the City's overall financial condition at the end of this planning period. Based on the numbers provided, the City will come up short of funds to provide necessary services and needed capital projects before the end of the planning period based on current revenue projections. In light of this, it was determined that additional revenue sources should be pursued in addition to not adopting a voluntary reduction in the property tax levy amount, as these funds will be needed in the near future. The Committee will be reviewing revenue options throughout the coming Fiscal year.

Generally, the revenues have been estimated on the conservative side based on the current economic downturn and previous years' experience. In light of the national and state economies, adjustments have been made to revenue projections for Fiscal 2011 accordingly. It is believed the projections are reasonable. These have been reviewed by the City Administrator, Mayor, City Clerk, and the Budget Committee.

The projected ending fund balance in the General Fund is slightly higher than in prior years. The main reason for this is the uncertainty of the economic recovery and its potential duration. If it lasts longer than just the current fiscal year, the City would like to be prepared to weather the storm with these funds instead of having to further reduce the budget potentially affecting service levels and employees.

GENERAL REVENUE FUND - EXPENDITURES

In light of the economic conditions stated above, and the overall budget policies for Fiscal 2011, the main emphases of the budget were again reducing expenditures to required levels while preserving personnel and service levels as much as possible. To further complicate the matter, projected increases that impacted all operating departments were projected increases in group health & life insurance rates, a 2% Step increase, and an increase in Police & Fire Pension costs. The average increase in health & life insurance rates is projected to be approximately 10% at renewal of the contract. The renewal date is November 1, 2010; therefore, the projected rate change will impact about eight (8) months of the fiscal year. As employees had wages frozen last year and had their portion of dependent coverage of the health & life premium increased, the Council felt that a Step increase was warranted. The Mayor and the Budget Committee again indicated their preference, if possible, to not adversely impact staffing levels. However, one full-time position (Code Enforcement Officer) was eliminated through attrition in the Public Works Department. It was felt that with the downturn in the economy, this position could remain vacant until such time as more activity would occur.

The City's LAGERS retirement plan contribution rate dropped to 6.2% of covered payroll from 6.7%. Since Fiscal 2000, the contribution for LAGERS has decreased 44.14%. The Police and Firemen's Retirement Fund increased approximately 15% from last year's rate. Additionally, the Police and Firemen's Retirement Fund contribution rate has increased approximately 124.6% since Fiscal 2000. Because of the poor performance of the stock market, the Police and Firemen's Retirement Fund will probably require another increase next Fiscal Year.

Generally, recommended appropriations in the General Revenue fund provide for a slightly decreased level of municipal services as provided for last year. There are no new programs being proposed or recommended for the new Fiscal year. Capital and capital projects are being proposed based on the needs presented by the Department Heads and available funds. Total expenditures for Fiscal 2011 are \$7,297,494. This is approximately 6.60% below the approved Fiscal 2010 Budget of \$7,813,090. The Personal Services category shows a decrease of approximately \$94,963 from last year. This includes the increases for Group Health & Life Insurance premiums, the 2% Step increase and the change in the pension rate. The Supplies and Services category shows an overall decrease of \$20,046 from last year's budget. Again, the decreases are due to cuts in the operating budget as a result of lower revenue projections on top of approximately \$277,000 in cuts in fiscal 2010's budget. The largest cuts came in the Capital Improvements portion of the budget. Over \$5,000,000 was cut from this portion of the budget. The CMA budget includes funds in the sick leave buyout line item for potential retirements in the fiscal year. This fiscal year, two letters were received indicating potential retirements. This caused an increase in this line item in the budget of 5.26%. Additionally, the increased transfer for the Golf Course operations caused the entire departmental budget to increase approximately 2.48% above the 2010 budget. The remaining budgets in the General Fund managed to reduce spending levels from the previous year. This fiscal year, a new General Fund department has been created. This is the Municipal Court operations. Formerly, these were accounted for in the Police Department's budget. Because of problems, they have been moved under the supervision of the City Clerk. Appropriate expenses formerly in the Police Department have been moved to the new budget. Departmental operating budgets in the General Fund primarily kept their allocation for supplies and services and training at or near the same as last fiscal year. Although fuel prices have fluctuated since last year, the departments are planning on expenditures at about the same level. Other changes in the Supplies and Services category relate to utilities and maintenance items for all the departments. Total Supplies and Services for Fiscal 2011 are

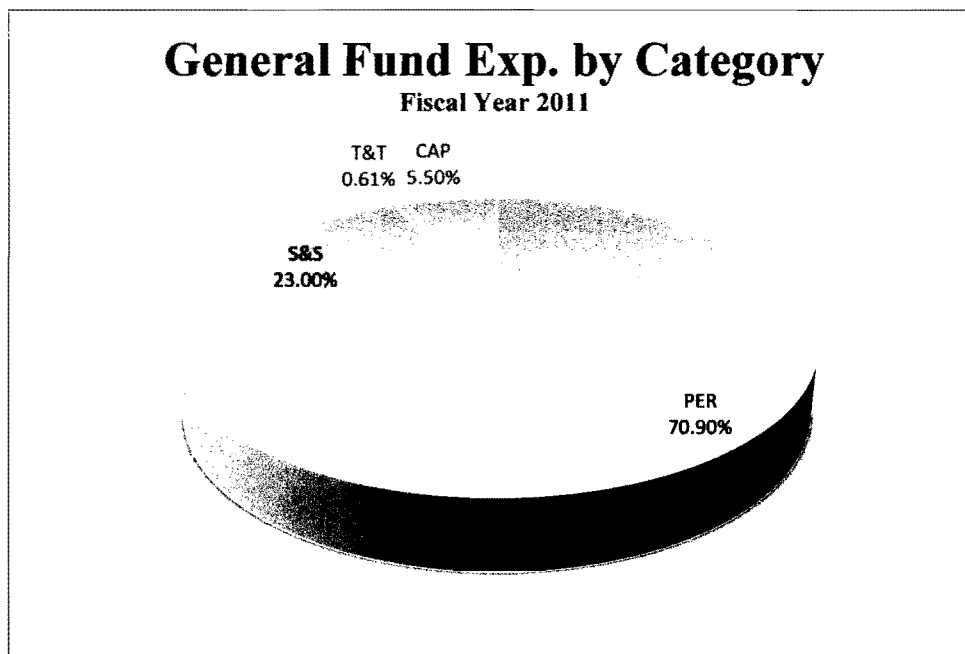


Figure 3

\$1,678,092. The comparable number for Fiscal 2010 was \$1,698,139. The Personal Services, Supplies and Services, and the Capital categories of the budget decreased from the previous fiscal year while the Travel and Training and category increased from last year's comparable budget. Personal Services decreased 1.8% (due

primarily to retirements and attrition); Supplies & Services decreased 1.18%; Capital expenditures decreased 49.98%; and Travel & Training increased 1.61%.

This Budget provides for capital equipment and projects for the various departments to maintain current service levels. Total capital equipment and capital projects last year amounted to \$802,880 compared to \$401,593 this year. Of this amount, \$66,000 is in the Capital Improvements budget which provides the bulk of the major projects. These projects include work for the North Garrison Street Bridge, and a planning study for the Carthage Courthouse Square Historic District. Again, because of the economic situation, capital spending has been cut as much as possible without too negatively impacting service delivery levels to the public.

The other operating departments provide for their ongoing capital equipment needs. The operating departments' capital amounts to \$335,593. This includes Street/Engineering Project budget of \$108,660 budgeted for street overlay projects. These are from the five-year plan developed by the Street Commissioner and approved by the Public Works Committee. This year, the capital items are wide spread as to type. A separate breakdown is included in the summary section of the budget as well as on each department's operating budget pages. Figure 3 shows a breakdown of the spending categories in the General Fund. Capital appropriations comprise roughly 5.5% of the total budget while Personnel Services comprise slightly more than 70%.

The General Revenue Fund budget for this Fiscal year is a reduced budget with the major changes being the City's commitment to Capital items and operating expenses. The items recommended for approval are much needed and are not new to the Council. These items have been discussed previously but funds were not available to undertake them. This year again, a conscious decision was made to use unallocated accumulated fund balance money to fund capital and capital projects as well as some operations.

PUBLIC HEALTH

Budgeted revenues are approximately 1.6% below 2010's estimated figures. The main reasons for this are reductions in anticipated property taxes, dumpster revenue, and interest income. The property tax revenue is based on projected growth and the current economic climate. The dumpster revenue will depend on the implementation of the Region M grant received by the County which is expected to continue at least through 75% of the fiscal year. The agreement is for the County to make the City whole on fee changes that were implemented last fiscal year that increased user fees to a point where people were dumping in the County instead of using the landfill. The change, and billing procedure for the County have been worked out, and is supposed to keep the City whole on the landfill operation and keep people from dumping in the County.

On the expenditure side, the main decreases are due to a change in personnel at the Landfill. Because of a retirement of a long-time employee the City was able to reduce salaries and associated benefits by almost \$20,500 including the buyout of vacation time. Overall, this budget is almost 9% lower than in fiscal 2010. There is no anticipated reduction in the level of service provided by this fund and thanks to grant funds, additional recycling services will be provided.

The agreement with the Humane Society is also within this budget. The Society's request of \$25,000 is the same as in fiscal 2010. However, the Society is contemplating a re-write of the agreement. From fiscal 2004 to 2008, the increase to the Humane Society has been \$1,200 a year. In fiscal 2009, the increase was approximately \$4,600. Fiscal 2010's budget was an increase of 20% over the 2009 budget. In light of the overall economic situation the Committee kept the funding for the Humane Society at 2010's level. In the salaries line item includes a Step increase but no increase for a COLA.

Overall, the Public Health Budget is approximately 8.76% below fiscal 2010. This budget also has no Capital Outlay items requested, as the street sweeper has been paid off and is not anticipated to be replaced for another couple of years. Staff also will want to discuss the possibility of re-designating the landfill closure fee to pay for the operating costs of the leaf collection program (when implemented) and other components of the landfill operations including the recycling program sometime during the Fiscal 2011 budget year.

CARTHAGE WATER & ELECTRIC PLANT

The Carthage Water & Electric Plant's (CW&EP) budget consists of the operations of the municipal water, wastewater and electric operations. These include administration, communications, distribution, production, collection and treatment of the various services provided by the utilities. The budget for this year continues to provide for the collection of the payment in lieu of taxes (PILOT) and the Transfer from the utilities to the General Revenue Fund. The level of the transfer amount had been discussed by CW&EP and the City in conjunction with the recommended rate increases in Fiscal 2006. An amount of transfer and PILOT payment had been agreed to by the City and CW&EP as a result of those meetings. A PILOT and transfer level of approximately 6.6% of operating revenues has been included in the budget figures. The City has budgeted \$1,345,000 which is further divided into \$425,000 from the PILOT payment and \$920,000 as transfers. The numbers presented in CW&EP's budget are higher than these numbers in the City's budget. This is due to the fact that the additional funds generated will be used by CW&EP for debt service payments on the west side sewer project. CW&EP's budget for 2011 is predicated on no rate adjustments. In Fiscal year 2006, the Council approved a recommended rate increase for electric of approximately 15.9% plus the establishment of a Purchased Power Adjustment (PPA). The PPA was designed to pass the fluctuation in purchase power cost in excess of the base rate onto the customers. These steps were taken to halt the depletion of CW&EP reserves which were paying for the extraordinary costs of purchase power from operations. The reserves had been depleted below what the Board of CW&EP felt were acceptable. Although the 2009 electric adjustment is "revenue neutral," it will lower the PPA portion of the customer's bill but increase rate structure. The PPA reduction will equal the amount of the rate structure increase.

CW&EP is continuing to position itself to meet the challenges that may be posed by the challenges of the electric industry. The Utility progresses to work to serve the needs of the City in a competitive environment by identifying the future needs and desires of the customers. To accomplish those goals, CW&EP needs to become competitive and able to operate in a rapidly changing high tech environment.

Overall, CW&EP's budget continues to provide for capital improvements to the systems. CW&EP's summary budget is attached as Appendix II. The Electric Department's fiber optics project will aid in positioning CW&EP to meet its customers' needs now and when restructuring of the electric industry is finalized.

CAPITAL IMPROVEMENT TAX FUND

This fund was created to separately account for Sales Tax revenue received from the Capital Improvement Sales Tax. This tax provides for 95% of the funds generated to be used for principal and interest payments on the water and wastewater bonds. The additional 5% of the tax revenues collected are retained by the City and restricted for capital improvements involving stormwater run off. Total budgeted expenditures for this fund are \$910,000. A major portion of this fund is for payments to CW&EP for retirement of debt for system improvements approved by the voters in 1996. This year, there are no capital expenditures anticipated for storm water projects. The

City's policy has been to accumulate an adequate amount of revenue in this fund prior to designating a specific improvement project. The City allocated funds in the 2009 budget for the final phase of the Centennial to 13th Street drainage project. Completion of that project used up the majority of all allocated funds. Therefore, the City will let this fund generate revenues for a couple of years before designating an additional project. Over the last several Fiscal years the City has used the accumulated funds of almost \$570,000 to catch up on previously identified stormwater projects. The City was also able to match State funding on a percentage basis enabling the City to get more projects for local funds spent. The State has cut this program as part of its actions to get its budget under control. Overall, the magnitude of improvements needed to address the stormwater problems cannot be fully addressed by this sales tax alone.

LODGING TAX

In April 2001, the voters authorized an increase in the Lodging Tax rate. The rate approved went from 2% to 4%. Since fiscal 2002, the overall trend in Lodging Tax receipts has been negative. Despite a peak in fiscal 2007, revenues have fallen off approximately 34% (\$43,350) to what is being projected for fiscal 2011. Included (Figure 4) is a graph showing the trend of these funds since the inception of the tax. This year again, the City will be contracting for tourism services through the Carthage Convention & Visitors Bureau (CVB). The CVB in turn will distribute and

account for funds to other entities providing tourism services. The total amount appropriated is \$90,500. This amount is down from last year based on projections which are based on current and past trends. Revenues for Lodging Tax are estimated at \$85,000. Taking into account the increase approved in 2001, receipts are

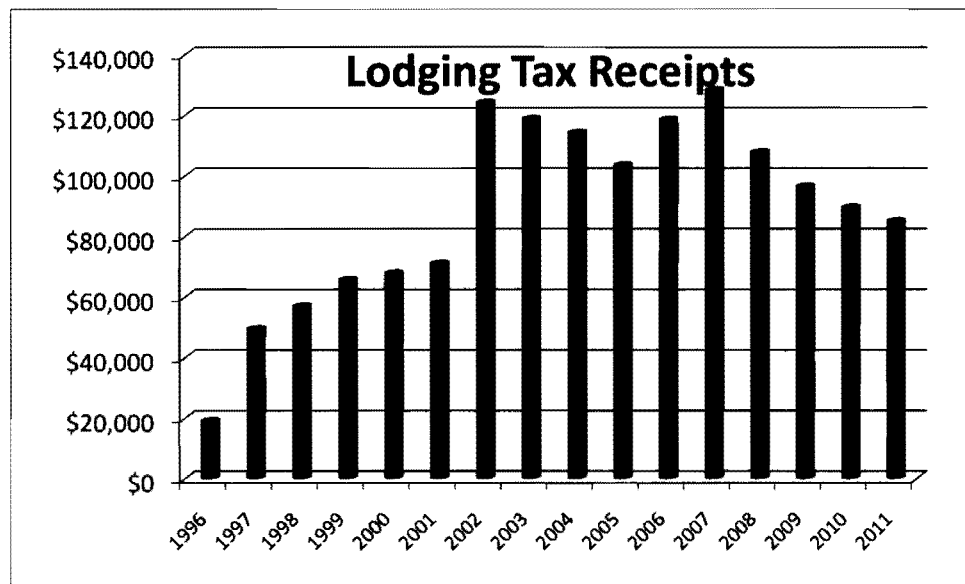


Figure 4

currently about 7.2% lower for year-to-date totals for the end of April 2010 compared to last year. Additionally, receipts are also lower than the high year of 2002's year-to-date amounts by almost 31%. The trend since Fiscal 2002, had been generally downward to 2005 and picked up to Fiscal 2007 but has been decreasing since then. With the turnover of a couple of local motels, the CVB has some concerns as to the level of collections and late fees. They have been exploring options with the City Attorney and City staff. The Missouri Department of Tourism has changed the way the cooperative grant program is administered. Previously, the CVB obtained advertising grant funds directly from the Department. Now, the Department of Tourism contracts (on a regional basis) with the County for area wide advertising. This program is now administered locally by the Joplin CVB. As in the past, staff will write the contract similar to the current year. Staff basically structured the payment to CVB based on actual collections of the tax. In other words,

the contract will be a not-to-exceed amount based on actual collections. There was a desire expressed a few years ago on the part of a cross section of the businesses, government, and community citizens to develop a long-range action plan to attract additional tourism to Carthage. Part of the explanation to the voters on the use of the proceeds of the Lodging Tax was to be used to provide coordination, expansion and unification of existing tourism marketing efforts, including cooperative marketing with the State Division of Tourism, attracting additional sporting events and tournaments for youths and adults, and attracting additional small group events, conventions and trade shows. The CVB is responsible for the general tourism goals for the City. The goal of the program is to create experiences that encompass the unique aspects of the community, which, in turn, will attract tourists and encourage them to stay overnight and experience the City of Carthage and its attractions.

GOLF COURSE

This will be the sixth year the golf course operations will be accounted for in a separate fund. Previously, the golf course operations were accounted for in the General Revenue Fund. Figure 5 shows total revenues and expenditures for the Golf Course since 1996. It is believed that with the

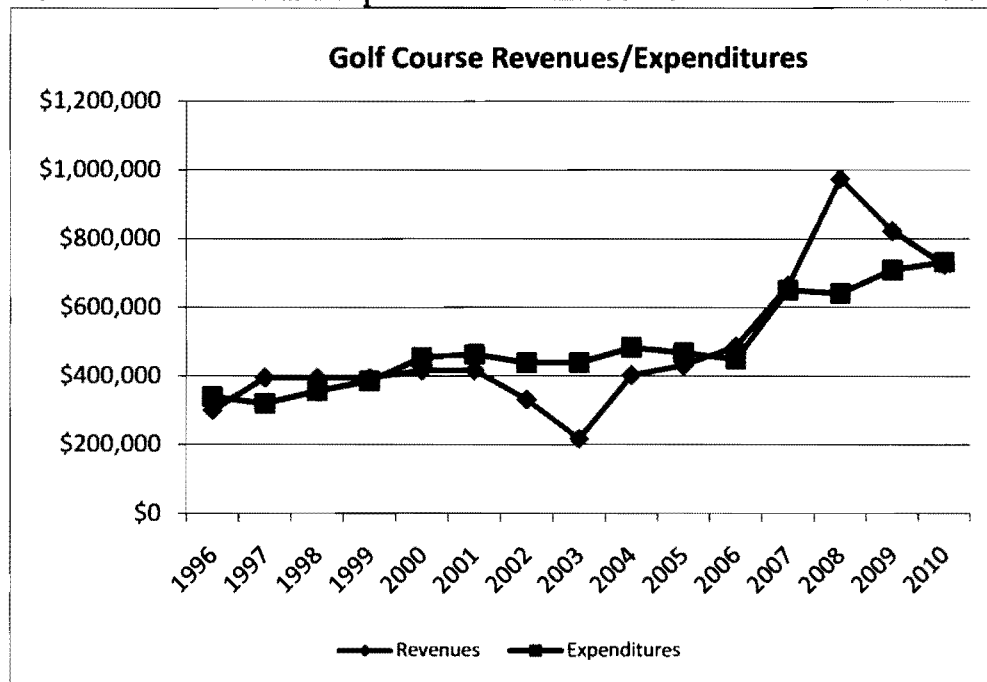


Figure 5

new fund, total operations and long term commitments can be better managed. The long term commitments are in the form of Certificates of Participation (COP) payments which end in Fiscal 2017 and were used to complete the renovation of the course in 2002.

As part of that financing, the

City received a grant from the Steadley Foundation of \$200,000 a year for nine years to help defray a portion of the overall project cost. The nine years ended in Fiscal 2010. Total principal and interest payments amount to approximately \$2.8 million which terminate in Fiscal 2017. Based on cash flows prepared at the beginning of the project, the course could generate adequate funds to make the remaining payments on the COPs in addition to operating costs, based on periodic rate increases and increasing rounds played to 40,000 by the end of the planning period. Fiscal 2011 revenues are based on 22,500 rounds being played.

Staff has discussed the problems with the golfing industry nationwide at various meetings throughout the current and previous years. The City's numbers, as well as most other courses in the area, are showing a decrease in rounds played. Further, as of the end of April 2010, the course's revenues were approximately 14% (approximately \$54,900) below projections with

rounds 4.99% (850 rounds) below projections. However, the revenues for this fiscal year are about \$3,727 higher than last year. The City's course has seen a relative increase in revenues collected compared to rounds played. This was due to a previous rate increase adopted by the Council. The golf pro also has plans to increase marketing the course this year to help generate the additional revenues. Additional revenues are expected from the operations of the golf driving range. Due to agreeable terms, the City is leasing the land for the driving range from the former owner. It is anticipated that the course will provide supplemental revenues for the golf course with the range operations by approximately \$3,800. Total golf course revenues are being projected at a rate of 26.9% (\$203,865) below 2010's budget level. Revenues are budgeted at \$553,490. The main reason for the large drop is the payment of the Steadley grant. The grant funding has been completed. There is also a budgeted subsidy from the General Fund of \$76,690. There is currently a planned deficit in this operation that will have to be covered by a subsidy from the General Fund currently budgeted at \$76,690. Fee increases were discussed, but because of the area courses inaction regarding fees, it was determined raising fees would not be to the course's advantage. Depending on the course's operations, only the amount necessary to balance the budget will be transferred from the General Fund.

Total expenditures are budgeted at \$736,865, which include a COP payment of \$183,763 and capital expenditures of \$42,658 for a lease purchase of needed golf equipment. Operations and maintenance portions of the budget have also been reduced in line with other departments as much as possible in light of the long term obligations of the course while still providing for the overall condition of the course.

CONCLUSION

We can take pride in living and working in the City of Carthage. The City has made significant progress for its citizens. In the current uncertain economic times, the City continues to provide the infrastructure to support continued community development including improving arterial roads, overlaying residential and collector streets with City, State and Federal funds. Additionally, the City continues working with developers in a partnership to provide for expanded opportunities for citizens. All in all, the City is accomplishing improving the quality of life for its residents.

Future accomplishments will address the needs for expanding services. The 2010-2011 Budget, in the light of the current economic uncertain times, addresses the need for quality public services and provides for a responsible and practical plan to achieve our goals. It is believed this budget sets a responsible course for the future of the City, leading into a stronger, more formidable position in the years to come.

In closing, I would like to express my appreciation to the Mayor, Budget Ways & Means Committee, the Council, and the Department Heads for their diligent efforts in making this budget year successful. We have made some changes in the budget process and I thank everyone for their understanding and patience in this effort. Additional changes to improve the process will continue to evolve.

Respectfully submitted,

Tom Short

Tom Short, City Administrator

BUDGET DOCUMENT OVERVIEW

To make it easier to find desired information, dividers have been used to separate major segments of the budget document. Listed below is a summary of the system used:

TABS: Marking the six major sections comprising the Budget;

- Table of Contents
- Introduction
- Budget Summaries
- General Fund
- Special Revenue Funds
- Appendix

DESCRIPTION PAGES: Description of separate funds and departments.

- General Revenue Fund
- Public Health Fund
- Landfill Closure Fund
- Capital Improvement Tax Fund
- Lodging Tax Fund
- Fair Acres Complex Bond Fund
- Golf Fund
- Civic Enhancement Fund
- Park & Recreation Fund
- Myers Park Fund
- Regional Stormwater Detention Fund
- Public Safety Grants Fund
- Community Development Block Grants Fund
- Parks/Stormwater Sales Tax Fund
- Inmate Security Fund
- Peachtree Community Improvement Development Fund

According to the budgeting standards established by the Government Finance Officers Association of the United States and Canada (GFOA), a municipal budget document shall serve as a policy document, an operations guide, a financial plan and as a communications medium. The 2009/2010 budget for the City of Carthage satisfies these criteria.

The City of Carthage operates under an elected Mayor/Council form of government. The City's fiscal year occurs from July 1 to June 30. The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The City's funds utilize the modified accrual basis of accounting. These funds are described in detail in the budget document. The budget organizes the funds into two major categories, General Fund Budget and Special Revenue Funds.

The General fund, which is marked by both a tab and a description page, is the City's primary fund. The General Fund is divided into six activities:

- General Administration
- Public Protection
- Fire & Civil Defense
- Public Services
- Parks & Recreation
- Non-Departmental

The tab marked "Special Revenue Funds" separate the funds which are kept separate from the General Fund. "Special Revenue Funds" are established when a statute, local ordinance or generally accepted accounting principles require that specific moneys be set aside for certain purposes. Included in this category are the following funds:

- Public Health Fund
- Landfill Closure Fund
- Capital Improvement Tax Fund
- Lodging Tax Fund
- Fair Acres Complex Bond Fund
- Golf Fund
- Civic Enhancement Fund
- Park & Recreation Fund
- Myers Park Fund
- Regional Stormwater Detention Fund
- Public Safety Grants Fund
- Community Development Block Grants Fund
- Parks/Stormwater Sales Tax Fund
- Inmate Security Fund
- Peachtree Community Improvement District Fund

Each of these funds are described in detail on the description pages.

Overall Goals and Priorities for Establishing Fiscal 2011 Budget

The City allocates scarce resources to programs and services through the budget process. A budget is a document that sets forth the financial plan the City will follow in providing services to its citizens. It contains guidelines for normal operations as well as capital improvements to benefit the future. It is also an instrument whereby basic policies of the City can be presented along with their impact on services and operations. The budget is also used to monitor operations and assist its Department Heads in performing their directives. Finally, the budget is the device that communicates to its readers the direction the City will follow in the future. As a result, it is one of the most important activities undertaken by the City. As the focal point for key resource decisions, the budget process is a powerful tool. The quality of decisions resulting from the budget process and the level of their acceptance depends on the characteristics of the budget process that is used.

Vision

Carthage is a prosperous city of opportunity – a great place to raise a family and a vibrant destination that maintains its historical character while welcoming the future.

Mission Statement

The mission of the City of Carthage is to provide and maintain essential, quality public services that meet the collective basic needs of our residents in a cost effective, responsive, and professional manner given the changing needs and resources available and to identify and seize opportunities for a higher quality of life, while protecting our legacy and maintaining our historical sense of community values.

The overall goals and priorities for the Fiscal 2011 Budget year are:

- To the greatest extent possible, efforts shall be made to maximize the effective use of tax dollars.
- Priority will be given to those items necessary to maintain core service levels. Funding for expanded services and new programs will be considered after existing services are adequately funded.
- The Budget shall provide for adequate maintenance of capital plant and equipment and for their orderly replacement.
- To the greatest extent possible, the budget shall be structured to provide City employees with a safe and pleasant work environment, adequate compensation (in relation to current economic conditions), and the proper tools to accomplish the tasks assigned to them. Staff shall analyze current staffing levels to determine if economies can be obtained by consolidation, re-assignment or elimination of positions while maintaining core services.
 - Staff shall analyze the current level of benefits associated with compensation to determine if changes are recommended due to the current financial situation.
- Focus on technology enhancements on providing cost effective services to customers.
- Avoid "Feast and Famine" budgetary actions which allow some City operations to thrive while others fail in their public mission.
- Incorporate more fully a critical evaluation and analysis of the status quo. Develop sound processes and methodology to move toward cost recovery and/or where appropriate -

divestiture or contracting for City services. Department Heads will provide an analysis of their operation's core services to the City Administrator

- Design the Budget Document so that it is a useful management tool for the Mayor, Council, Department Heads and the public.
- Provide in the Budget Document sufficient information to clearly communicate to the public the uses to which public funds are being put.
- Provide in the Budget Document an outline of the organization of City government. This includes listing the mission of each department, along with a summary of services to be provided.

Revenues

- In light of the economic situation, current revenues will be sufficient to support current operating expenditures to as great an extent as possible on a short-term basis until the economy recovers.
- Revenue estimates will be based on the following factors:
 - Legislative action
 - Consultation with departments directly involved in raising certain revenues
 - Review of revenue history
 - Economic trends (both locally and nationally)
 - Current indexes (both locally and nationally)
- The City will avoid dependence on temporary revenues to fund recurring government services.
- The City will evaluate establishing user charges and fees at levels related to the full cost of providing the service where appropriate.

Expenditures

- Department Heads are to prepare a "Maintenance" request which focuses on maintaining core services as currently provided by the department. No additional services or enhancements in service levels will be considered this year due to current economic conditions. **Further, in light of the overall and regional economic concerns, Agencies Department Heads shall strive to submit a budget request that reflects a reduction of 5% from the previous year's budget.**
- All budget submissions will be reviewed in light of changes in appropriate inflationary indexes **and the overall economic conditions.**
- Department Heads are to "hold the line" on personnel. No net increase in head count will be submitted as part of the maintenance submission. Any proposed additional increase in head count will be submitted separately as part of the additional or enhanced service level request and shall be fully offset by corresponding increased revenues generate by the position or program.
- Staff will scrutinize personnel costs as a percentage of the total budget and evaluate the City's current position in relation to other area cities.

Capital Improvements Program

- The City prepares a five-year Capital Improvements Program (CIP) which is updated annually. This program is funded through either surplus funds or on-going revenues. There is not a separate dedicated funding mechanism for the CIP. This program is considered by the City Council at the same date as the annual operating fund budgets. The budget year projects are included in the annual operating budget of the specific funds.

Evaluation criteria that are used to consider and prioritized projects for funding are:

- The project's need to meet legal mandates (Federal, State, Local).
- The project's impact on health and safety issues.
- The project's meeting a current deficiency.
- The impact of the project's deferral.
- Conformance to adopted plans.
- Neighborhood development impact.
- Impact on quality of life (environmental, aesthetic, and social effects).
- Economic development impacts.
- Relationship to other projects.

Investments

- The primary objective of the City's investment activities is the preservation of capital and the protection of investment principal. Diversification and yield compromises are required so that potential losses on individual securities do not exceed other investment generated income.
- Investments shall be made so as to provide sufficient liquidity to meet the funding needs of the City as they arise. Liquidity is defined as the capability to convert cash, when required, without adversely affecting principal or interest.
- Cash assets shall be managed to produce the highest return available consistent with safety and liquidity. The market-average rate of return shall be the net investment earnings objective.
- The investment officer shall competitively bid all investments in conjunction with the bi-annual bidding of banking services.

Debt Policy

- The City will evaluate the issuance of any debt instrument in view of its long-range Capital Improvements Program on projects that are more than routine and when project cash requirements exceed normal cash flow (pay-as-you-go) payment.
- The City will evaluate issuing debt instruments on a case-by-case basis with an analysis of its impact on the City's overall financial position.
- The City's preference for the issuance of debt would be revenue bonds, special assessment bonds or other self-supporting bonds rather than General Obligation Bonds which are supported entirely by property taxes.
- The maturity date of any issue will not exceed the reasonable expected useful life of the project so financed.

Fund Balance Policy

- Annual budgets since Fiscal 2000 used accumulated unreserved fund balance for capital projects and acquisitions. The Budget Ways & Means Committee recommended an unreserved fund balance of 25% (three months) of operating expenditures.
- For Fiscal 2011 the Committee recommends the unreserved fund balance be set at a level commensurate with maintaining core services and personnel levels as specified above.
- Any set aside projects will be in addition to this amount.
- The unreserved fund balance will be calculated based on the adopted annual operating budget of the City. These funds will be used to avoid cash-flow interruptions, generate interest income, reduce need for short-term borrowing, cover unforeseen catastrophes and assist in maintaining what is considered an investment grade bond rating capacity.

CITY OF CARTHAGE BUDGET CALENDAR

Fiscal Year 2010 - 2011

January 11, 2010	Monday	Discuss mid-year budget status, distribute 5 Yr CIP forms to Department Heads
February 8, 2010	Monday	Committee/Council work session goal setting
February 22, 2010	Monday	Distribution of Budget forms (disks) to Department Heads & Agencies
March 8, 2010	Monday	Committee review & discuss 5 yr CIP
March 12, 2010	Friday	Completion of Revenue Projections
March 19, 2010	Friday	All budget requests are due in to the City Administrator.
March 22 - 26, 2010	Mon-Fri	Department Meetings with City Administrator
April 26, 28, 29, 2010	M, W-TH	Budget Committee and Council work sessions on Department and Agency Hearings
May 10, 2010	Monday	Perfection of Fiscal 2009 Budget
May 28, 2010	Friday	Printing of perfected Fiscal 2011 Budget
June 8, 2010	Tuesday	First reading of Fiscal 2011 Budget
June 22, 2010	Tuesday	Second Reading of Fiscal 2011 Budget

FISCAL 2011 BUDGET HEARING SCHEDULE
APRIL 26, 28, 29, 2010

The Budget Ways & Means Committee will meet with the City departments and agencies in the Council Chambers to discuss Fiscal 2011 Budget requests. The schedule for these meetings is listed below. The meetings will be held with a question and answer format to discuss the budget requests, programs and services for the upcoming fiscal year.

APRIL 26, 2010 (MONDAY) DEPARTMENT & AGENCY HEARINGS

6:30 P.M.....Overview of Fiscal 2011 Budget
6:45 P.M.....Over-60 Center
7:00 P.M.....Chamber of Commerce
7:30 P.M.....Humane Society
7:45 P.M.....Library
8:00 P.M.....Break
8:15 P.M.....Convention & Visitors Bureau
8:30 P.M.....American Legion Baseball
8:45 P.M.....Girls Softball
9:00 P.M.....Youth Baseball
9:15 P.M.....Adjourn

APRIL 28, 2010 (WEDNESDAY) DEPARTMENT HEARINGS

6:30 P.M.....Police, Taxi
7:00 P.M.....Streets, Street/Eng. Projects
7:30 P.M.....Public Works, Landfill, Public Health
8:00 P.M.....Break
8:15 P.M.....Parks & Recreation, Golf, Pool
8:45 P.M.....Fire, Emergency Management
9:15 P.M.....City Attorney, Municipal Court, Administration, Memorial
Hall, Civil War Museum, Central Municipal Activities
9:45 P.M.....Adjourn

APRIL 29, 2010 (THURSDAY) BEGIN PERFECTION PROCESS

6:30 P.M.....Capital Improvements Project
7:00 P.M.....Carthage Water & Electric Plant
7:30 P.M.....Perfection Discussions/Deliberations

BUDGET SUMMARIES

The Budget Summaries consist of three (3) forms which financially, show the entire City's operations for the coming fiscal year. The three (3) forms are the **"Budget Summary," "Budget Summary All Funds Appropriations,"** and **"General Fund Appropriations Summary."**

The **"General Fund Appropriations Summary"** form shows the General Revenue Fund departmental operations by category of Personal Services, Supplies & Services, Travel & Training and Capital Outlays on a department by department basis in the fund. The category totals relate directly to the individual operating department's line item appropriation.

The **"Budget Summary All Funds Appropriations"** form shows the same information (appropriations by category) on a fund basis for all funds controlled by the City. Funds, with more than one (1) department, are shown in a departmentalized format.

The **"Budget Summary"** shows all the budgeted funds (on a fund by fund basis) of the City for the coming fiscal year. The form reports the estimated Budgeted Beginning Fund Balance, estimated Budgeted Revenues, any Reserved Balances on the fund balance, total Budgeted Funds Available for appropriations, Budgeted Appropriations for the fiscal year and, the estimated Budgeted Ending Fund Balance for the end of the fiscal year. This form gives a thumb nail sketch of the entire operating and capital budget for the City for the coming fiscal year. All the detail in the remainder of the budget document support this form in one form or another.

CITY OF CARTHAGE, MISSOURI

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BUDGET SUMMARY
FISCAL 2011

Fund	Budgeted Beginning Fund Balance	2009/2010 Budgeted Revenues	Reserved Balance*	Budgeted Funds Available	2009/2010 Budgeted Appropriation	Budgeted Ending Fund Balance
General	\$ 3,195,476	\$ 6,876,185	\$ 1,723,975	\$ 8,347,686	\$ 7,297,494	\$ 1,050,191
Public Health	132,512	150,060	0	282,572	152,523	130,049
Landfill Closure	785,844	60,460	0	846,304	0	846,304
Capital Improvement Tax	136,976	876,330	0	1,013,306	910,000	103,306
Lodging Tax	51,886	85,028	0	136,914	90,500	46,414
Fair Acres Complex/Bond	18,752	12	0	18,764	0	18,764
Golf Course	526,602	553,490	318,688	1,080,092	736,865	343,227
Civic Enhancement Fund	73,736	2,045	0	75,781	0	75,781
Park & Recreation Fund	266	149,610	0	149,876	149,500	376
Myers Park	127,475	85	66,859	60,701	35,000	25,701
Regional Stormwater Detention	8,464	6	0	8,470	0	8,470
Public Safety Grants	7,454	2,000	0	9,454	0	9,454
Community Development Block Grants	0	0	0	0	0	0
Parks/Stormwater Sales Tax	166,760	329,510	0	496,270	266,663	229,607
Inmate Security Fund	4,294	3,503	0	7,797	3,600	4,197
Peachtree Community Improvement District	7,687	1,706	0	9,393	0	9,393

* Figure represents 25% of operating expenditures in the General Fund, plus any specific "reserves".
 Golf Fund reserve represents funds available for debt service.

CITY OF CARTHAGE, MISSOURI

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BUDGET SUMMARY ALL FUNDS APPROPRIATIONS
FISCAL 2011

Fund/Department	PER	S&S	T&T	CAP	TOTAL
General	\$ 5,173,628	\$ 1,678,092	\$ 44,181	\$ 401,593	\$ 7,297,494
Public Health	42,235	109,888	400	0	152,523
Landfill Closure	0	0	0	0	0
Capital Improvement Tax	0	910,000	0	0	910,000
Lodging Tax					
Other	0	90,500	0	0	90,500
Fair Acres Sports Complex/Bond	0	0	0	0	0
Golf Course	326,028	368,079	100	42,658	736,865
Golf Maintenance	326,028	358,379	100	42,658	727,165
Golf Driving Range	0	9,700	0	0	9,700
Civic Enhancement	0	0	0	0	0
Park & Recreation Fund	0	149,500	0	0	149,500
Myers Park	0	0	0	35,000	35,000
Regional Stormwater Detention	0	0	0	0	0
Public Safety Grants	0	0	0	0	0
Community Development Block Grants	0	0	0	0	0
Parks/Stormwater Sales Tax	0	266,663	0	0	266,663
Inmate Security Fund	0	3,600	0	0	3,600
Peachtree Community Improvement District	0	0	0	0	0
TOTAL	\$ 5,541,891	\$ 3,576,323	\$ 44,681	\$ 479,251	\$ 9,642,146

**GENERAL FUND APPROPRIATIONS SUMMARY
FISCAL 2011**

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Department	PER	S&S	T&T	CAP	TOTAL
General Administration	\$ 330,206	\$ 95,383	\$ 5,250	\$ 3,500	\$ 434,339
Municipal Court	62,606	10,495	1,700	2,000	\$ 76,801
City Attorney/Gen Adm	37,053	7,218	600	0	44,871
Civil War Museum	21,374	12,417	0	0	33,791
Police	1,951,188	261,774	18,430	107,500	2,338,892
City Taxi Service	38,233	18,018	300	0	56,551
Street Department	791,497	330,559	0	69,433	1,191,489
Public Works Department	314,907	110,910	2,400	2,500	430,717
Fire Department	1,217,114	141,773	2,801	14,000	1,375,688
Emergency Management	0	2,350	550	0	2,900
Park Department	253,395	121,315	150	28,000	402,860
Pool	46,074	20,829	0	0	66,903
Central Municipal Activities	0	491,320	12,000	0	503,320
Capital Improvements	0	0	0	66,000	66,000
Street/Engineering Projects	0	0	0	108,660	108,660
Memorial Hall	109,981	53,731	0	0	163,712
TOTAL	\$ 5,173,628	\$ 1,678,092	\$ 44,181	\$ 401,593	\$ 7,297,494

CAPITAL & CAPITAL IMPROVEMENTS

FISCAL 2011

CAPITAL ITEMS

ITEM DESCRIPTION

ADM	System Hardware Upgrades	\$3,500	
	TOTAL CAPITAL ITEMS REQUEST		3,500
MUNCRT	Additional Security (Camera and Panic Button)	2,000	
	TOTAL CAPITAL ITEMS REQUEST		2,000
PD	Ballistic Vest	5,000	
	Computer Hardware Replacement	5,000	
	MicroSoft Licensing	3,000	
	Patrol Vehicle Replacement	72,000	
	Painting of Building (Inside)	1,000	
	Carpet Building	7,500	
	Basement Garage Door	4,000	
	Computer Systems Update	10,000	
	Unmarked Vehicle for Drug Investigator	0	
	TOTAL CAPITAL ITEMS REQUEST		107,500
STRT	Crack sealing Machine Payment	12,969	
	Front End Loader Payment	13,964	
	Snow Plow	0	
	Truck Replacement	19,000	
	Dump Truck	20,000	
	Skid Steer Trailer	3,500	
	Skid Steer Attachment (Power Auger)	0	
	TOTAL CAPITAL ITEMS REQUEST		69,433
PWKS	Technology Updates	2,500	
	TOTAL CAPITAL ITEMS REQUEST		2,500
FD	Computer Up Grades	2,500	
	Replace 85 Ford Pumper Truck - last payemnt	0	
	Replace Hose	11,500	
	TOTAL CAPITAL ITEMS REQUEST		14,000
PKS	Mid mount mower	10,000	
	Mid mount mower	0	
	High capacity mower	18,000	
	TOTAL CAPITAL ITEMS REQUEST		28,000
CAPITAL	Airport Dr - River west to Fulton - Improvements	0	
	Bridge Maintenance	5	0
	Hazel Ave Widening - Airport Dr to Fire Station	0	

CAPITAL & CAPITAL IMPROVEMENTS

FISCAL 2011

CAPITAL ITEMS

ITEM DESCRIPTION

	Hazel Ave. Widening (Engineered) Fairview to Airport	0	
	Home Improvement Loan Program	0	
	Intersection Improvements - Oak & Garrison	0	
	Marlin Perkins Ave and StormWater Improvements	0	
	Memorial Hall Parking Lot	0	
	Myers Park Round-About	0	
	North Garrison Bridge (Middle)	60,000	
	North Main Drainage (Engineered)	0	
	Oak Street Bridge Replacement	0	
	Regional Detention Areas (Stormwater)	0	
	River Street (Airport to Fairview) Improvements	0	
	River Street Widening (Fir Rd to Geo E Phelps)	0	
	Downtown Historic Study/Plan	6,000	
	Traffic Signals - Phelps Blvd & 571	0	
	TOTAL CAPITAL ITEMS REQUEST		66,000
STRTEG	Allison Street Paving	27,060	
	Amber Lane Paving	14,600	
	Fulton Street Paving	19,960	
	Katherine Street Paving	16,740	
	Piper Street Paving	7,900	
	Scott Street Paving	11,200	
	Steve Street Paving	11,200	
	TOTAL CAPITAL ITEMS REQUEST		108,660
MLHL	5 8FT TABLES	0	
	100 Folding Chairs for Main Auditorium	0	
	TOTAL CAPITAL ITEMS REQUEST		0
	TOTAL GENERAL FUND REQUESTS		401,593
	OTHER FUNDS		
GLF	Equipment lease	42,658	
	TOTAL CAPITAL ITEMS REQUEST		42,658
MYERS	Myer Park Stormwater Drainage Basin	35,000	
		35,000	
	TOTAL OTHER FUNDS REQUESTS		77,658
	TOTAL CAPITAL REQUESTS		\$479,251

TRAVEL & TRAINING
FISCAL 2011

TRAVEL / TRAINING FORM

ADM

TYPE	LOCATION	DATE	STAFF	COST
Spring Institute	Lodge of 4 Seasons		City Clerk	900
ICMA			City Administrator	2,200
MCMA			City Administrator	900
Misc Travel			City Hall Staff	1,250

TOTAL TRAVEL/TRAINING REQUEST

\$ 5,250

TRAVEL / TRAINING FORM

ATTY

TYPE	LOCATION	DATE	STAFF	COST
Municipal Attorneys		9-Jul		600

TOTAL TRAVEL/TRAINING REQUEST

\$ 600

TRAVEL / TRAINING FORM

MUNCRT

TYPE	LOCATION	DATE	STAFF	COST
Municipal Judges	Lodge of Four Seasons	May 2011	Judge Cameron	600
Municipal Court Clerks	Tan Tar A	May 2011	Kim Christenson	1,000
Misc Travel Mileage	Local Muni Court Mtg		Kim Christenson	100

TOTAL TRAVEL/TRAINING REQUEST

\$ 1,700

TRAVEL / TRAINING FORM

PD

TYPE	LOCATION	DATE	STAFF	COST
Police Law Institute	Internet	Monthly	All	4,080
Multiple Single Day Classes	MSSU	Monthly	All	4,000
Advanced Single Day Classes	MSSU	Monthly	All	5,000
C.O. Classes Internet	Internet	Monthly	Dispatcher	1,000
Missouri Police Chief Conference	Jefferson City	June	Dagnan	650
MOCIC	Branson	August	Kaiser	800
OC Recertification	Columbia	Unknown	Dickey	550
CS LEEDS	Lawrence, KS	August	Hawkins	1,250
MULES Conference		September	Dispatcher	1,100

TOTAL TRAVEL/TRAINING REQUEST\$ 18,430

TXI

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Random Drug Testing	CPD			300

TOTAL TRAVEL/TRAINING REQUEST\$ 300

PWKS

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
ICC Building Codes	Springfield	TBA	Building Inspectors	1,000
MFSMA Seminar	Lake of the Ozarks	TBA	Director/GIS Tech.	800
Various Seminars	TBA	TBA	Building/Code Enforce.	600

TOTAL TRAVEL/TRAINING REQUEST\$ 2,400

FD

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Fire School	Columbia	February	6-Apr	651
PFFI	Springfield	June	1	700
State Chief's Conference	Branson	October		550
Teaching Videos		Yearly		900

TOTAL TRAVEL/TRAINING REQUEST\$ 2,801

EM

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
SMESO - Dues		Annual	Cooper/Williams	20
Emergency Mgmt Dues		Annual	Cooper/Williams	80
Miscellaneous Emergency Management Meetings			Varies	450

TOTAL TRAVEL/TRAINING REQUEST\$ 550

PKS

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Misc	TBA	TBA	Park	150

TOTAL TRAVEL/TRAINING REQUEST\$ 150

CMA

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
MML Conference			Mayor, Council & Staff	7,500
MML Legislative Conf			Mayor, Council & Staff	1,000
Mayor's Travel			Mayor Meals/Mileage	2,000
MML Local Legislative Update			Mayor, Council & Staff	500
Newly Elected Conference			Council Members	1,000

TOTAL TRAVEL/TRAINING REQUEST\$ 12,000

TOTAL GENERAL FUND

\$ 44,181

PHLTH

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Solid Waste Technician	Jefferson City	Sept.	Woffard, Tim	400

TOTAL TRAVEL/TRAINING REQUEST\$ 400

GOLF

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Pesticide recert.	TBA	TBA	Kurt Neubert	100

TOTAL TRAVEL/TRAINING REQUEST\$ 100

TOTAL ALL FUNDS

\$ 44,681

GENERAL REVENUE FUND

The General Fund is the City's primary tax supported operations fund. It is used to account for revenues and expenditures for General Administration, Police & Transportation, Fire & Emergency Management, Public Services, Parks & Recreation and Central Municipal Activities.

BUDGET SUMMARY

GENERAL REVENUE FUND		
Projected Beginning Fund Balance 7/01/2010	\$ 3,195,476	
Projected Income	6,876,185	
Reserved Fund Balance	-1,723,975	
Funds Available		8,347,686
Approved Expenditures	-7,297,494	
Income and Balance over/(under) Expenditures		1,050,192
Projected Fund Balance 6/30/2011 *		<u>\$ 2,774,167</u>

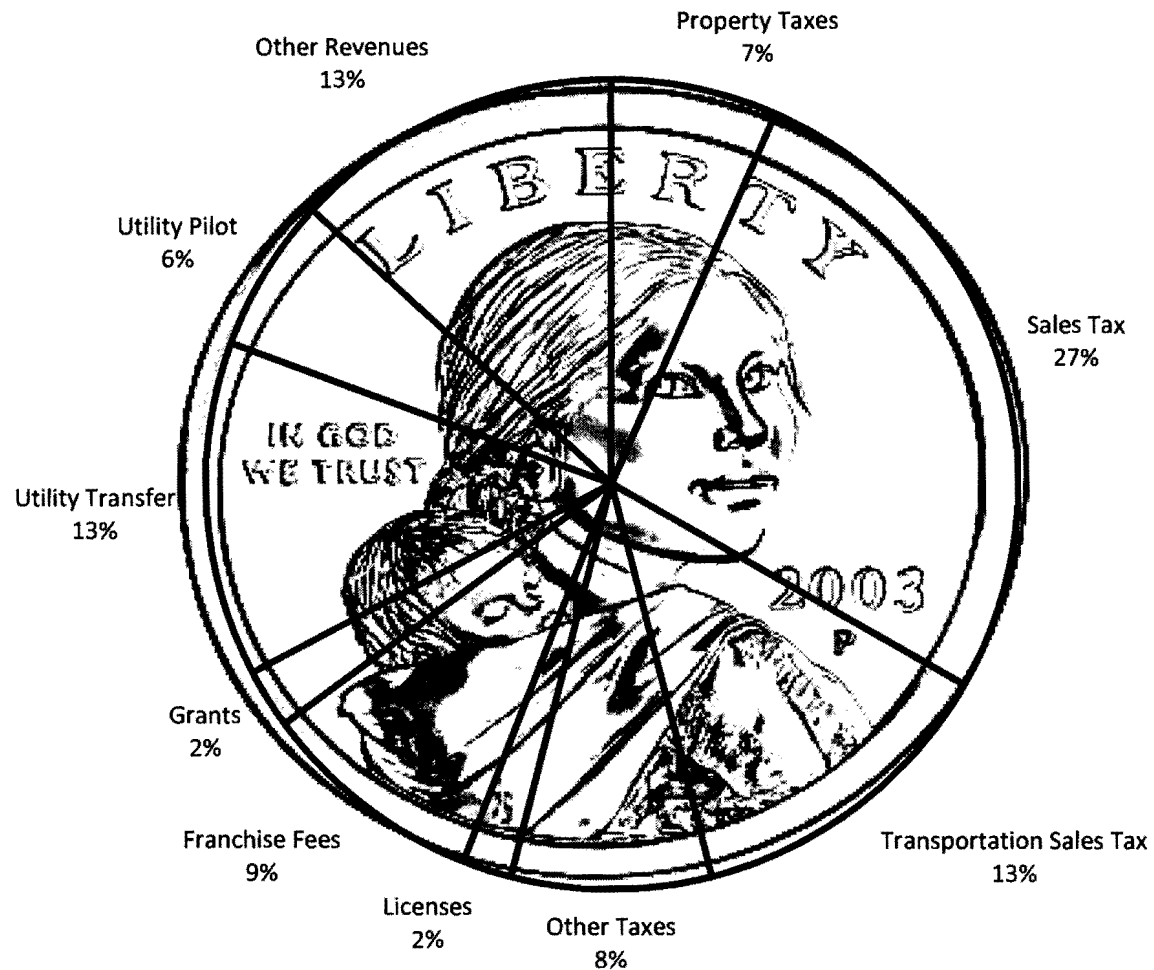
AUTHORIZED PERSONNEL	Full Time	Part Time/Seasonal
	109	42

BUDGET HIGHLIGHTS

Individual departmental highlights are detailed on the following pages. The General Fund Budget will allow all departments to provide service levels at or near the same level as the previous fiscal year. Based on the Budget Ways & Means Committee recommended budget for fiscal 2011, the projected ending fund balance for the General Fund will decrease to approximately \$2,774,167. This amount includes the three months operating reserves for emergencies of other approved expenditures. Additionally, expenditures exceed revenues by approximately \$421,300. Capital expenditures account for approximately \$401,593 and are essentially funded through the accumulated fund balance.

For the 1995 fiscal year, a policy was established to maintain a minimum fund balance equal to 33.33% of the General Fund annual operating expenditures excluding capital improvements. In Fiscal year 2000, the Budget Ways & Means Committee revised that amount to a recommended 25% which was approved by the Council with the adoption of the budget. This year a 25% level is again being recommended.

General Fund Revenues Fiscal 2011



	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
110 GENERAL FUND REVENUE						
Taxes:						
31110.000 Property Taxes	\$ 477,204	\$ 454,944	\$ 465,000	\$455,178	\$455,180	-2.11%
31120.000 Intangible Tax	562	2,480	750	250	100	-86.67%
31301.000 Sales Tax	1,946,878	1,889,710	1,911,347	1,833,111	1,833,110	-4.09%
33560.000 Cigarette Tax	76,679	74,040	72,000	68,408	68,000	-5.56%
33540.000 Gas Tax	508,096	475,423	500,000	479,716	479,710	-4.06%
31302.000 Transportation Tax	930,922	903,931	920,969	876,064	876,060	-4.88%
Total Taxes	\$ 3,940,342	\$ 3,800,529	\$ 3,870,066	\$ 3,712,727	\$ 3,712,160	-4.08%
Licenses & Fees:						
Licenses						
32100.000 Occupation Licenses	93,856	91,353	85,000	90,000	90,000	5.88%
32200.000 Other Licenses & Permits	59,409	48,342	57,000	45,000	45,000	-21.05%
Sub-Total	\$ 153,265	\$ 139,696	\$ 142,000	\$ 135,000	\$ 135,000	-4.93%
Franchise Fees						
31821.000 KPL Gas Service	325,002	323,751	275,000	273,672	273,670	-0.48%
31822.000 S.W. Bell	290,521	310,741	300,000	300,000	300,000	0.00%
31823.000 S.W. Cable	47,409	45,901	36,000	42,000	42,000	16.67%
Sub-Total	\$ 662,932	\$ 680,392	\$ 611,000	\$ 615,672	\$ 615,670	0.76%
Total License & Fees	\$ 816,197	\$ 820,088	\$ 753,000	\$ 750,672	\$ 750,670	-0.31%
Grants/Reimbursements:						
33003.000 Civil Defense Grant	11,742	12,710	12,000	10,004	10,000	-16.67%
33410.000 Taxi Grant & Fares	51,250	56,329	55,000	47,967	47,965	-12.79%
33400.000 Police Grant/Res. Off.	78,645	86,516	83,000	72,933	72,930	-12.13%
33405.000 Misc. Police Revenue	0	25,810	15,000	25,000	25,000	66.67%
tbd.tbd School Crossing Guards	0	0	14,000	7,421	7,420	-47.00%
39601.000 FEMA Grant	378,483	6,718	0	0	0	
39603.000 SEMA Grant	0	51,360	0	45,145	0	
36401.000 Grant	10,000	0	0	0	0	
Total Grants	530,120	239,442	179,000	208,470	163,315	-8.76%
Other General Revenue:						
34110.000 Police Fines	132,724	162,806	135,000	200,000	200,000	48.15%
34113.000 Police Training Fines	2,859	3,328	2,650	6,250	6,250	135.85%
34114.000 Parking Fines	4,269	3,000	2,000	10,000	8,000	300.00%
35110.000 Domestic Violence Fine	1,415	1,642	1,350	3,062	3,060	126.67%
34001.000 Oiling & Repairing Streets	44,518	55,844	42,000	46,878	46,870	11.60%
39600.000 Misc. & Mowing *	301,734	88,403	10,000	239,750	10,000	0.00%
39601.000 FEMA Grant	0	0	0	0	0	
36201.000 Rents	1,500	3,623	3,000	3,500	3,500	16.67%
33001.000 CW&E PILOT	426,267	436,632	425,000	425,000	425,000	0.00%
33002.000 CW&EP Eco.Dev. Reimb.	53,360	53,360	53,260	53,260	53,260	0.00%
34780.000 Civil War Walk-Ins	3,434	3,190	3,000	2,000	2,000	-33.33%
34790.000 Civil War Souvenirs	5,448	5,327	5,100	4,500	4,500	-11.76%
34750.000 Memorial Hall Rents	44,131	42,305	45,600	45,000	45,000	-1.32%
36110.000 Interest Income	147,813	31,144	35,000	1,700	2,000	-94.29%
39100.000 Other Fund Trans **	166,100	163,245	165,000	150,000	150,000	-9.09%
39210.000 Sale of Surplus Property	1,516	1,375	1,000	2,874	1,200	20.00%
33800.000 Utility Transfer Payment	915,612	905,247	920,000	920,000	920,000	0.00%
34220.000 Rural Fire District	336,461	335,361	338,000	342,000	342,000	1.18%
34240.000 Other Fire	1,140	960	1,000	940	940	-6.00%

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
31200.000 Special Assessments	0	0	0	0	0	
36408.000 Fireworks Donations	2,750	1,000	0	0	0	
35520.000 Collection Fees	14,283	2,557	1,000	60	60	-94.00%
35200.000 Worker's Comp Prem Return	0	0	0	0	0	
34112.000 Bad Debt	0	0	0	0	0	
34130.000 Zoning Applications	836	1,766	1,400	1,100	1,100	-21.43%
Total Other	2,608,169	2,302,114	2,190,360	2,457,874	2,224,740	1.57%
Parks & Recreation						
Other Revenue:						
34731.000 Rental/Skating Rink	3,600	3,600	3,600	3,600	3,600	0.00%
34732.000 Rental/Shelter	4,050	3,750	2,750	3,200	3,200	16.36%
34720.000 Pool Receipts	12,683	16,225	11,500	11,500	11,500	0.00%
34721.000 Concession Sales/Pool	9,193	8,964	9,000	7,000	7,000	-22.22%
36404.000 Donations/Fair Acres	0	0	0	0	0	
Sub-Total	29,526	32,539	26,850	25,300	25,300	-5.77%
Total Parks & Recreation	29,526	32,539	26,850	25,300	25,300	-5.77%
REVENUE	\$ 7,924,354	\$ 7,194,712	\$ 7,019,276	\$ 7,155,043	\$ 6,876,185	-2.04%

* Includes additional revenues previously collected in the Parks Department.

** Includes an operating transfer of \$150,000 from the Parks & Recreation Fund

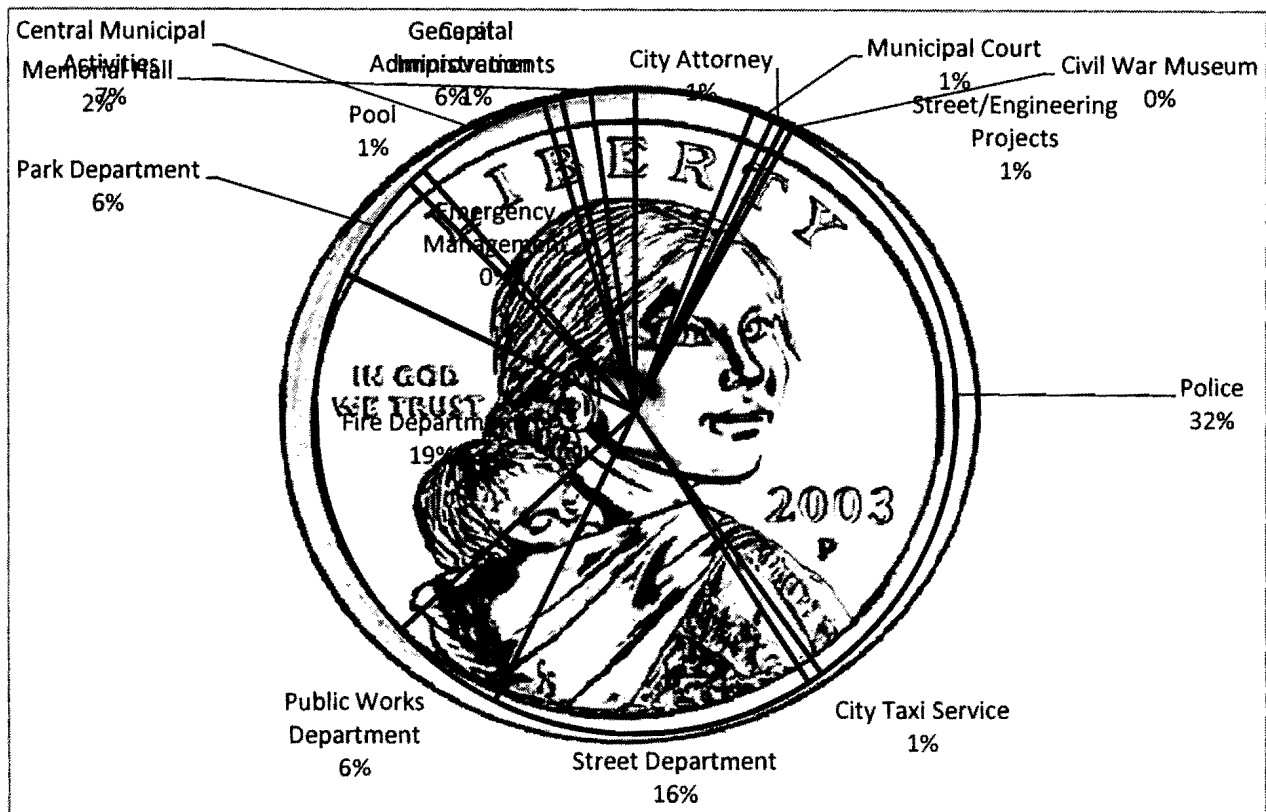
General Revenue Fund Income:	\$ 6,876,185 **
General Revenue Fund Balance:	3,195,476
Reserved Fund Balance:	1,723,975
Funds Available:	11,795,636
Grand Total Gen Rev Expenses:	-7,297,494
Available Funds (over)/under Exp.:	\$ 4,498,142

REQUESTS: DEPARTMENTS	APPROPRIATION		TOTAL	CUMULATIVE TOTALS			
	OPERATIONS	CAPITAL		W/CAPITAL	INCOME	W/O CAPITAL	INCOME
General Administration	\$ 430,839	\$ 3,500	\$ 434,339	\$ 434,339	\$ 6,441,846	\$ 430,839	\$ 6,445,346
Municipal Court	\$ 74,801	\$ 2,000	76,801				
City Attorney	44,871	0	44,871	479,210	6,396,975	475,710	6,400,475
Memorial Hall	163,712	0	163,712	642,923	6,233,262	639,423	6,236,762
Civil War Museum	33,791	0	33,791	676,714	6,199,471	673,214	6,202,971
Police	2,231,392	107,500	2,338,892	3,015,606	3,860,579	2,904,606	3,971,579
City Taxi Service	56,551	0	56,551	3,072,157	3,804,028	2,961,157	3,915,028
Street Department	1,122,056	69,433	1,191,489	4,263,646	2,612,539	4,083,213	2,792,972
Public Works Department	428,217	2,500	430,717	4,694,363	2,181,822	4,511,430	2,364,755
Fire Department	1,361,688	14,000	1,375,688	6,070,051	806,134	5,873,118	1,003,067
Emergency Management	2,900	0	2,900	6,072,951	803,234	5,876,018	1,000,167
Parks Department	374,860	28,000	402,860	6,475,811	400,374	6,250,878	625,307
Pool	66,903	0	66,903	6,542,714	333,471	6,317,781	558,404
Street/Engineering Projects	0	108,660	108,660	6,651,374	224,811	6,317,781	558,404
Sub-Total	6,392,581	335,593	6,728,174	6,651,374	224,811	6,317,781	558,404
Central Municipal Activities*	310,600	0	310,600	6,961,974	-85,789	6,628,381	247,804
Sub-Total	310,600	0	310,600	6,961,974	-85,789	6,628,381	247,804
CAPITAL PROJECTS:							
Capital Improvements	0	66,000	66,000	7,027,974	-151,789	6,628,381	247,804
Sub-Total	0	66,000	66,000	7,027,974	-151,789	6,628,381	247,804
AGENCY REQUESTS:							
Chamber of Commerce	106,720	0	106,720	7,134,694	-258,509	6,735,101	141,084
Library (HH)	60,000	0	60,000	60,000	-318,509	6,795,101	81,084
Over-Sixty	20,000	0	20,000	20,000	-338,509	6,815,101	61,084
American Legion	2,000	0	2,000	2,000	-340,509	6,817,101	59,084
Youth Softball	2,000	0	2,000	2,000	-342,509	6,819,101	57,084
Youth Baseball	2,000	0	2,000	2,000	-344,509	6,821,101	55,084
Sub-Total	192,720	0	192,720	2,000	-344,509	6,821,101	55,084
	\$ 6,895,901	\$ 401,593	\$ 7,297,494	2,000	-\$ 344,509	6,821,101	55,084

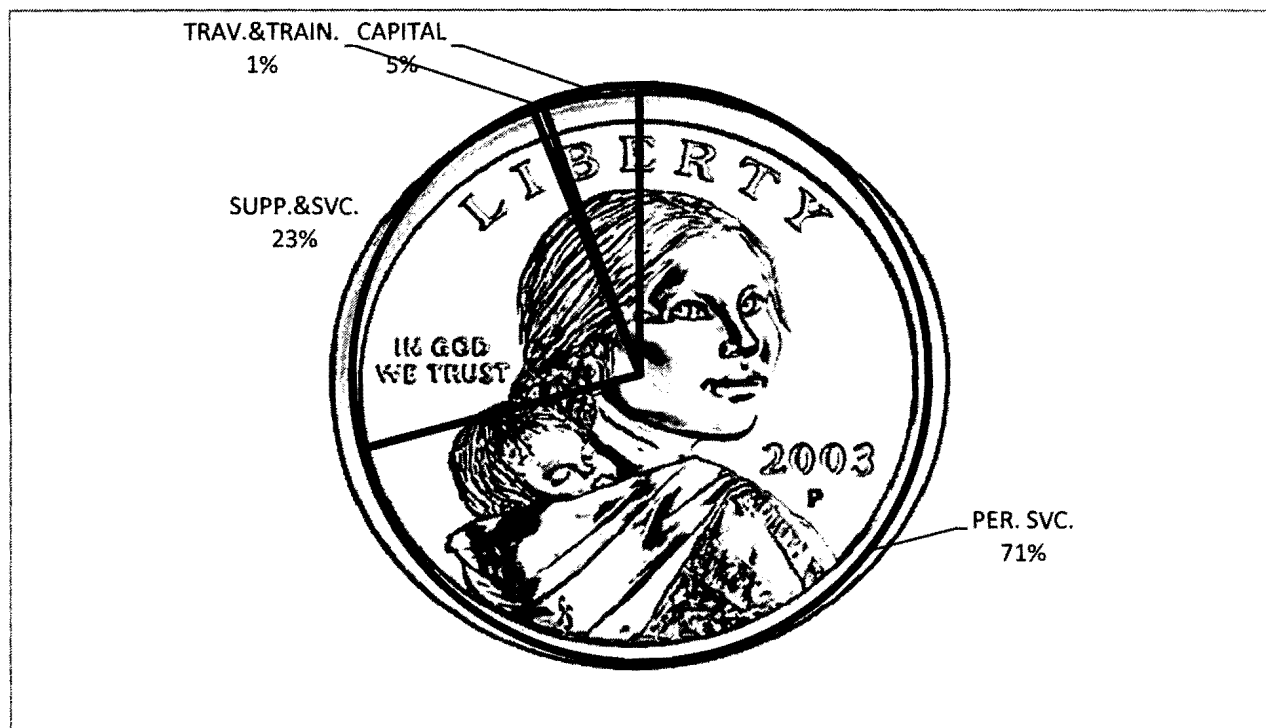
*Excludes Agency requests which are listed below.

**includes all revenue sources including capital grants and one time funds.

General Fund Expenditures by Department Fiscal Year 2011



General Fund Expenditures by Category Fiscal Year 2011



ADMINISTRATION

The Administration Department consists of the Mayor, City Administrator and City Clerk's office.

EXPENDITURE SUMMARY

Total Expenditures	\$434,339
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AUTHORIZED PERSONNEL	Full Time	Part Time
Elected Officials	11	0
Staff	6	0

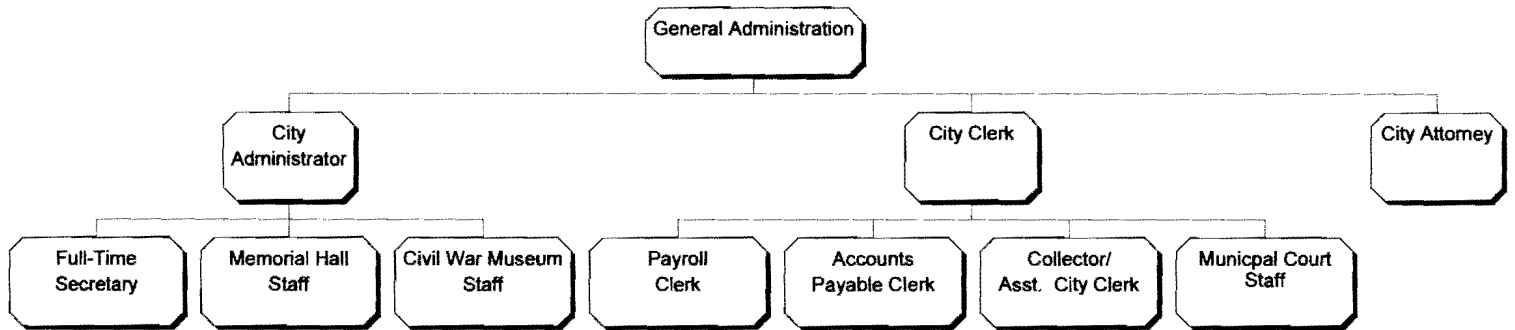
Elected Officials		Staff	
Mayor		City Administrator	(1)
Council Member Ward I	(2)	City Clerk	(1)
Council Member Ward II	(2)	Department Secretary	(1)
Council Member Ward III	(2)	Clerks	(2)
Council Member Ward IV	(2)	City Collector	(1)
Council Member Ward V	(2)		

BUDGET HIGHLIGHTS

The budget will leave staff support at the same, slightly reduced level from the previous year. One of the clerks was reduce in hours to 32 hours per week. The collection of the City's Real Estate Property Tax by the County Collector as of November 1, 2008, reduced traffic and some expenses in City Hall. The Administration's budget will not realize the full effect of the change, including the 4% charge by the County for collection, until the completion of the 2010 fiscal year. In an effort to become more high tech and "go green", the City went paperless with the Council packets in 2010. The capital project entailed the purchase a high speed scanner and projectors in the Council Chambers to replace the large paper notebooks copied and created for each Council Meeting. The only capital item included in the Fiscal 2010 Budget is the upgrading of computers in City Hall. The main server and one desktop computer were replaced last year.

In a time of economic downturn, the Administration's staff members were able to reduce the budget by 3.67% (\$16,543) from the previous fiscal year primarily through cuts to capital equipment and on-going expenses.

City of Carthage



OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
ADMINISTRATION						
41000.100 Salaries	229,514	243,609	243,215	243,000	245,396	0.90%
41000.130 Salaries Overtime	0	0	0	30	0	
41000.220 FICA	16,236	17,341	18,606	18,000	18,773	0.90%
41000.230 Pension Plan	14,318	15,154	16,014	15,900	14,954	-6.62%
41000.210 Health Insurance	37,915	41,005	45,249	45,600	49,194	8.72%
41000.290 Disability Insurance	1,917	1,815	1,873	1,700	1,890	0.90%
41000.260 Workers' Compensation	678	631	876	876	883	0.90%
41000.520 Other Insurance	5,797	5,151	6,900	6,900	7,000	1.45%
41000.600 General Office Expense	17,580	16,722	20,000	18,000	17,500	-12.50%
41000.530 Telephone	2,449	2,610	2,800	2,800	2,800	0.00%
41000.622 Utilities	10,263	9,996	12,000	11,000	12,000	0.00%
41000.550 Dues & Subscriptions	3,302	3,257	4,800	4,000	4,000	-16.67%
41000.540 Legal Pubs & Advertising	2,934	4,381	3,000	1,500	1,500	-50.00%
41000.330 Legal Fees	195	0	0	0	0	0.00%
41000.320 Audits	20,000	22,175	25,000	23,000	25,500	2.00%
41000.312 Mayor / Adm / Expense	0	0	0	0	0	0.00%
41000.313 Council Expense	0	0	0	0	0	0.00%
41000.311 Election Expense	3,566	16,262	6,000	6,500	6,500	8.33%
41000.310 Assessor's Expense	1,853	2,100	3,000	2,710	1,700	-43.33%
41000.340 Recodification	1,383	1,808	2,000	2,500	3,000	50.00%
41000.531 Computer Services	4,415	4,635	4,800	4,900	5,000	4.17%
41000.433 Building Maintenance	11,707	15,236	12,500	8,000	8,000	-36.00%
41000.431 Vehicle Maintenance	0	0	0	0	0	0.00%
41000.626 Gasoline	0	0	0	0	0	
41000.700 Travel/Training	4,542	5,031	5,250	2,500	5,250	0.00%
00000.000 Mayor's Travel	0	0	0	0	0	
41000.800 Capital Outlay	11,922	18,830	17,000	15,500	3,500	-79.41%
41000.699 Miscellaneous	0	0	0	0	0	
41000.498 Special Events	92	0	0	0	0	
TOTAL ADMINISTRATION	402,577	447,749	450,882	434,916	434,339	-3.67%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
Number of:					
Council Meetings Conducted	25	25	25	25	25
Committee Meetings	100	100	100	100	100
Council Bills Processed	60	61	84	60	65
Payroll; W-2's / 1099's processed	205	203	208	208	209
Payroll; Deductions	N/A	N/A	N/A	N/A	N/A
Taxes; Processed	5,927	5,546	N/A	N/A	N/A
Permits & Licenses Issued	765	726	717	740	745
Accounts Payable Processed	3,768	3,755	3,792	3,644	3,700
1099's Processed	N/A	N/A	11	8	10

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Spring Institute	Lodge of 4 Seasons		City Clerk	900
ICMA			City Administrator	2,200
MCMA			City Administrator	900
Misc Travel			City Hall Staff	1,250

TOTAL TRAVEL/TRAINING REQUEST\$ 5,250**CAPITAL ITEMS**

ITEM DESCRIPTION	COST
System Hardware Upgrades	3,500

TOTAL CAPITAL ITEMS REQUEST\$ 3,500

MUNICIPAL COURT

The Municipal Court was established by Sec. 14-1 of the Carthage Code. The municipal court, known as the Carthage Municipal Court, is a division of the circuit court of the county. Authority to establish a municipal court is provided in RSMo 479.020. The Court generally hears violations of municipal ordinances. The court retains the final authority to make factual determinations pertaining to allegations of a municipal ordinance violation, including, but not limited to, the use of a system of administrative adjudication preliminary to a determination by appeal to the court in question.

EXPENDITURE SUMMARY

Total Expenditures	\$76,801
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AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	1	2

BUDGET HIGHLIGHTS

On January 1, 2010, the City of Carthage established a new department titled Municipal Court under the supervision of the City Clerk and relocated to City Hall. Previously, the Municipal Court was incorporated within the Police Department and supervised by the Chief of Police. The new department budget will experience its first full Fiscal Year in 2011. The court consists of the Municipal Judge, a Court Clerk, a part-time Court Clerk/Court Services, an interpreter and a temporary Clerk, as needed. The personnel costs make up 82% of the court budget. Both the Municipal Judge and the Court Clerk have annual conferences the same week in May that account for most of the Travel and Training of \$1,700.00. Other than additional security for approximately \$2,000.00 as a Capital Outlay item and the annual Incode Software Maintenance agreement for \$2,500.00, there is an estimated \$5,000.00 set aside for General Office Expense.

OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Approved Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
MUNICIPAL COURT						
42000.100 Salaries	0	0	22,170	22,100	51,478	132.19%
42000.130 Salaries Overtime	0	0	0	20	0	
42000.220 FICA	0	0	1,696	1,750	3,938	132.19%
42000.230 Pension Plan	0	0	840	700	1,585	88.78%
42000.210 Health Insurance	0	0	11,076	2,400	5,208	-52.98%
42000.290 Disability Insurance	0	0	171	75	396	132.19%
42000.260 Workers' Compensation	0	0	85	85	195	130.36%
42000.320 Professional Fees	0	0	1,330	1,000	2,500	87.97%
42000.520 Other Insurance	0	0	0		0	
42000.600 General Office Expense	0	0	1,000	2,500	5,000	400.00%
42000.530 Telephone	0	0	0	0	0	
42000.622 Utilities	0	0	0	0	0	
42000.550 Dues & Subscriptions	0	0	0	0	300	
42000.540 Legal Pubs & Advertising	0	0	0	0	0	
42000.330 Legal Fees	0	0	0	0	0	
42000.320 Audits	0	0	0	0	0	
42000.531 Computer Services	0	0	0	0	2,500	
42000.433 Building Maintenance	0	0	0	0	0	
42000.700 Travel/Training	0	0	600	600	1,700	183.33%
42000.800 Capital Outlay	0	0	0	0	2,000	
42000.699 Miscellaneous	0	0	0	0	0	
42000.498 Special Events	0	0	0	0	0	
TOTAL ADMINISTRATION	0	0	38,967	31,230	76,800	97.09%

Work Load Indicators

	Calendar Year 2007 Actual	Calendar Year 2008 Actual	Calendar Year 2009 Actual	Calendar Year 2010 Estimated	Calendar Year 2011 Projected
INCODE REPORT (File/Closed Offense Type)					
Total Filed Violations	2,699	3,661	4,289	4,800	5,500
Total # of Paid Fines	920	1,767	1,826	2,500	3,500
Total Before Judge	142	253	317	650	1,200
Dismissed by Judge	277	298	269	183	200
Dismissed by Prosecutor	170	284	396	1,000*	500
Warrants Issued	1,140	1,168	1,475	1,900	2,500
Total Fees/Fines Paid	\$96,220.32	\$177,608.17	\$206,330.85	\$310,000.00	\$380,000.00

*cleaned out old cases (over 10 years, ICE, DOC, etc)

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Municipal Judges	Lodge of Four Seasons	May 2011	Judge Cameron	600
Municipal Court Clerks	Tan Tar A	May 2011	Kim Christenson	1,000
Misc Travel Mileage	Local Muni Court Mtg		Kim Christenson	100

TOTAL TRAVEL/TRAINING REQUEST\$ 1,700**CAPITAL ITEMS**

ITEM DESCRIPTION	COST
Additional Security (Camera and Panic Button)	2,000

TOTAL CAPITAL ITEMS REQUEST\$ 2,000

CITY ATTORNEY

In 1994, the City Attorney position was changed from an elected office to an appointed position.

EXPENDITURE SUMMARY

Total Expenditures	\$44,871
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AUTHORIZED PERSONNEL	Full Time	Part-Time
Staff	0	1
Attorney		

BUDGET HIGHLIGHTS

The budget will fund the current level of service for the City Attorney. In order to “hold the line” due to an economic downturn, the library expenses, office expenses and dues will remain unchanged. The pension benefit was removed last year due to eligibility requirements. Last year travel was reduced and has been budgeted in Fiscal 2011 at that same level. An increase in the contribution level for employee health & life insurance is the only change to this budget.

As this is a part-time position, any salary adjustments will be made via the Finance & Personnel Committee. The City Attorney provides a wide range of legal services to the Mayor, City Council and Staff. The City Attorney also provides prosecution services for Municipal Court.

OPERATING BUDGET	Actual	Actual	Approved	Estimated	Requested	Percent
	Budget	Budget	Budget	Budget	Budget	Change
	Ending	Ending	Ending	Ending	Ending	FY 2010
FUND	6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011

CITY ATTORNEY

Salaries	\$ 29,225	\$ 29,485	\$ 29,372	\$ 29,370	\$ 29,372	0.00%
FICA	2,223	2,246	2,247	2,300	2,247	0.00%
Pension Plan	0	0	0	0	0	
Health Insurance	4,167	4,594	5,082	5,010	5,208	2.48%
Workers' Compensation	87	84	138	138	138	0.00%
Disability Insurance	0	226	226	210	226	0.00%
Dues & Subscriptions	45	45	80	80	80	0.00%
City Attorney Office Expense	4,000	4,000	4,000	4,400	4,000	0.00%
City Attorney Library Expense	2,841	3,562	3,000	2,750	3,000	0.00%
City Attorney Travel	563	816	600	610	600	0.00%
TOTAL ATTORNEY	\$ 43,151	\$ 45,058	\$ 44,745	\$ 44,868	\$ 44,871	0.28%

TRAVEL / TRAINING FORM[illegible]**TOTAL TRAVEL/TRAINING REQUEST**

\$ 600

CAPITAL ITEMS

[illegible]**TOTAL CAPITAL ITEMS REQUEST**

24

\$ 0

MEMORIAL HALL

The Memorial Hall building is owned and operated by the City of Carthage. The building is rented for a variety of functions and activities including wedding receptions, meetings, dances, dinners and auctions. The building is also a meeting place for a number of veteran organizations.

EXPENDITURE SUMMARY

Total Expenditures	\$163,712
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AUTHORIZED PERSONNEL	Full Time	Part-Time
Staff	2	2
Supervisor (1)		
Custodian/Attendant (1)		
Part-time Custodian/Attendant (2)		

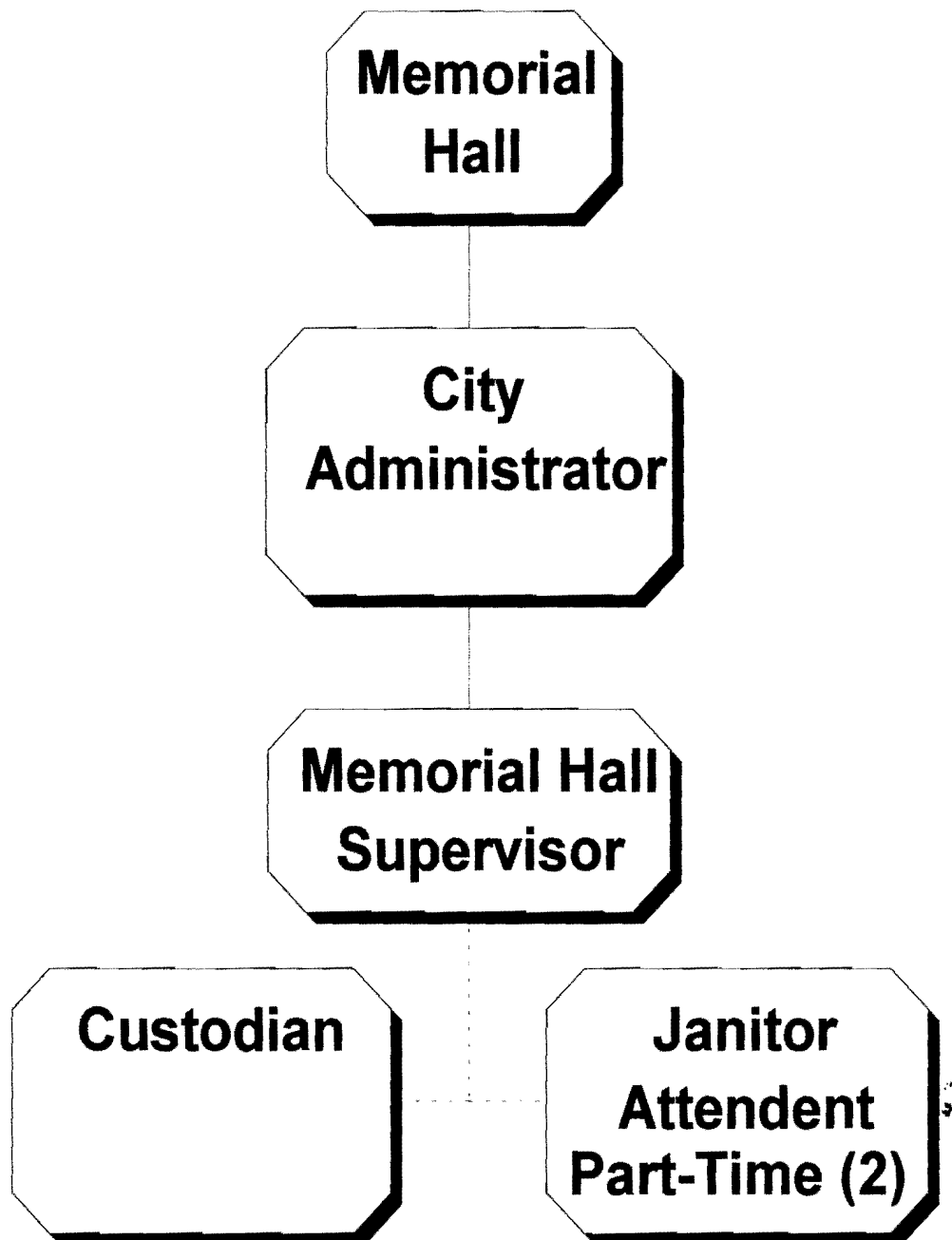
BUDGET HIGHLIGHTS

The budget for the Hall is approximately \$1,891 or 1.14% lower than Fiscal 2010. In addition to group health insurance changes that impacted all budgets, overall salaries increased due to the Step increase recommended by the Committee. However, the number of hours to be worked by part-time personnel has continued at the reduced level from last fiscal year. Additional increases related to personnel costs (benefits) rose accordingly. The major cut came in the Capital Category. This year, there were no capital items or projects approved in the department. The cuts made in operating expenses are not anticipated to adversely affect overall operations of the Hall.

The renovation of the Hall was completed in Fiscal 2003. The Hall's basement, main lobby and second floor were renovated. This was accomplished through a grant from the Missouri Veteran's Commission on a 50/50 basis. The City's match came from General Fund money. The project totaled approximately \$1,200,000. In Fiscal 2005 the basement was further renovated by the removal of a wall on the North side to increase the rentable space for larger events in the 100 person category. Rentals for this space have increased accordingly.

Rates will continue to be reviewed to ensure conformity with local markets and rates of similar structures. Accordingly, \$1,500 has again been budgeted for advertising and promotion. The Hall Supervisor will work closely with the Director of Convention and Visitor's Bureau to promote and advertise the Hall.

City of Carthage



OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
MEMORIAL HALL						
45127.100 Salaries	\$ 64,432	\$ 68,054	\$ 75,818	\$ 71,000	\$ 77,061	1.64%
45127.220 FICA	4,500	4,604	5,800	5,432	5,895	1.64%
45127.230 Pension Plan	2,843	3,107	3,539	3,275	3,352	-5.29%
45127.210 Health Insurance	19,441	20,870	23,080	23,080	23,080	0.00%
45127.290 Disability Insurance	382	407	584	547	593	1.64%
45127.260 Workers Compensation	1,097	1,062	2,049	2,002	2,066	0.85%
45127.520 Other Insurance	4,353	4,006	4,602	4,165	4,165	-9.50%
45127.600 General Office Expense	404	669	500	500	500	0.00%
45127.530 Telephone	1,431	1,397	1,200	1,500	1,500	25.00%
45127.622 Utilities	25,892	25,605	30,000	28,000	30,000	0.00%
45127.325 Physical Examinations	0	0	0	0	0	
45127.433 Building Maintenance	9,260	11,801	8,000	10,000	9,000	12.50%
45127.605 Supplies	5,951	5,413	5,000	5,000	5,000	0.00%
45127.540 Advertising	708	1,142	1,500	1,500	1,500	0.00%
45127.700 Travel/Training	0	0	0	0	0	
45127.800 Capital Outlay	486	532	3,932	3,932	0	-100.00%
45127.666 ADA Modifications	0	0	0	0	0	
TOTAL MEMORIAL HALL	\$ 141,179	\$ 148,669	\$ 165,604	\$ 159,933	\$ 163,712	-1.14%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
AUDITORIUM	105	113	103	115	140
BASEMENT AUD.	63	67	54	100	85
BASEMENT MISC.	1117	1132	1111	1110	1115
DAVIS (C.D.L.)	0	0	0	0	0
DAVIS	0	0	0	0	0
SCHRANTZ	0	0	0	0	0
PERKINS	0	0	0	0	0
BAXTER	365	366	365	365	365
PERKINS CDL	269	113	52	50	52

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST

TOTAL TRAVEL/TRAINING REQUEST\$ 0**CAPITAL ITEMS**

ITEM DESCRIPTION	COST

TOTAL CAPITAL ITEMS REQUEST\$ 0

CIVIL WAR MUSEUM

The Civil War Museum was established to inform the public about the historic "Battle of Carthage" and to provide an added attraction for visitors to the community. Throughout the year, a number of school classes visit the Museum and on occasion, tour groups also visit the facility. Since its opening June 1, 1992, thousands of persons have visited the site.

EXPENDITURE SUMMARY

Total Expenditures	\$33,791
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AUTHORIZED PERSONNEL	Full Time	Part-Time
Staff	0	3
Part-time Attendants (3)		

BUDGET HIGHLIGHTS

The budget for the Civil War Museum is approximately \$254 or .75% lower than Fiscal 2010. The primary reason for the decrease is cutting back on the number of hours that the Museum will be opened. The Civil War Museum Board has recommended that it close on Mondays throughout the year in order to meet the City's mandate to reduce overall operating costs due to the overall economic situation in the nation and state. In Fiscal 2008, a project to replace the roof of the Museum (\$23,000) was approved. The roof had been overlaid a number of times and needed to be completely replaced back down to the rafters and construct a new roof.

This year's budget again provides funds for advertising the Museum in the Lodging Tax Fund. With the passage of the additional Lodging Tax, it was felt that the Museum could be more effectively marketed by the City through a coordinated effort with local attractions. This will be accomplished in conjunction with the Convention & Visitors Bureau. The Museum is averaging about 4 to 5,000 visitors a year. Of this number, about 3 to 4,000 are not Carthage residents. The numbers over the past few years are down due to the overall downturn in Precious Moments operations. Staff is still looking at different options for an improved diorama.

OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
CIVIL WAR MUSEUM						
45132.100 Salaries	\$ 21,682	\$ 21,570	\$ 19,402	\$ 19,402	\$ 18,974	-2.21%
45132.130 Salaries Overtime	0	0	806	806	802	-0.43%
45132.220 FICA	1,646	1,647	1,484	1,484	1,452	-2.21%
45132.290 Disability Insurance	0	0	149	149	146	-2.21%
45132.260 Workers Compensation	51	52	70	70	68	-2.21%
45132.520 Other Insurance	626	570	659	659	574	-12.90%
45132.600 General Office Expense	8	42	150	125	150	0.00%
45132.530 Telephone	307	359	325	400	425	30.77%
45132.622 Utilities	3,560	3,830	4,000	4,000	4,200	5.00%
00000.000 Professional Fees	0	0	0	0	0	
45132.433 Building Maintenance	1,293	1,680	1,500	1,500	1,500	0.00%
45132.540 Advertising	10	1,202	0	0	0	
45132.645 Retail Inventory	3,691	2,467	5,500	3,500	5,500	0.00%
45132.800 Capital Outlay	23,600	0	0	0	0	
45132.666 ADA Modifications	0	0	0	0	0	
TOTAL CIVIL WAR MUSEUM	\$ 56,474	\$ 33,419	\$ 34,045	\$ 32,095	\$ 33,791	-0.75%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
Yearly Attendance	5,109	5,368	4,321	4,000	4,500
Carthage	471	480	443	450	450
Tourists	4,638	4,888	3,878	3,500	4,000

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST

TOTAL TRAVEL/TRAINING REQUEST\$ 0**CAPITAL ITEMS**

ITEM DESCRIPTION	COST	

TOTAL CAPITAL ITEMS REQUEST\$ 0

POLICE

The Carthage Police Department provides Law Enforcement and public services to the citizens of Carthage. In addition to "traditional" police functions, the department is responsible for a Taxi Service, Crossing Guards, Animal Control and Parking Control. The Carthage Police department is deeply involved within the community and strives to further the goal of improving the overall quality of life in Carthage through crime reduction and public service.

EXPENDITURE SUMMARY

Total Expenditures \$2,338,892

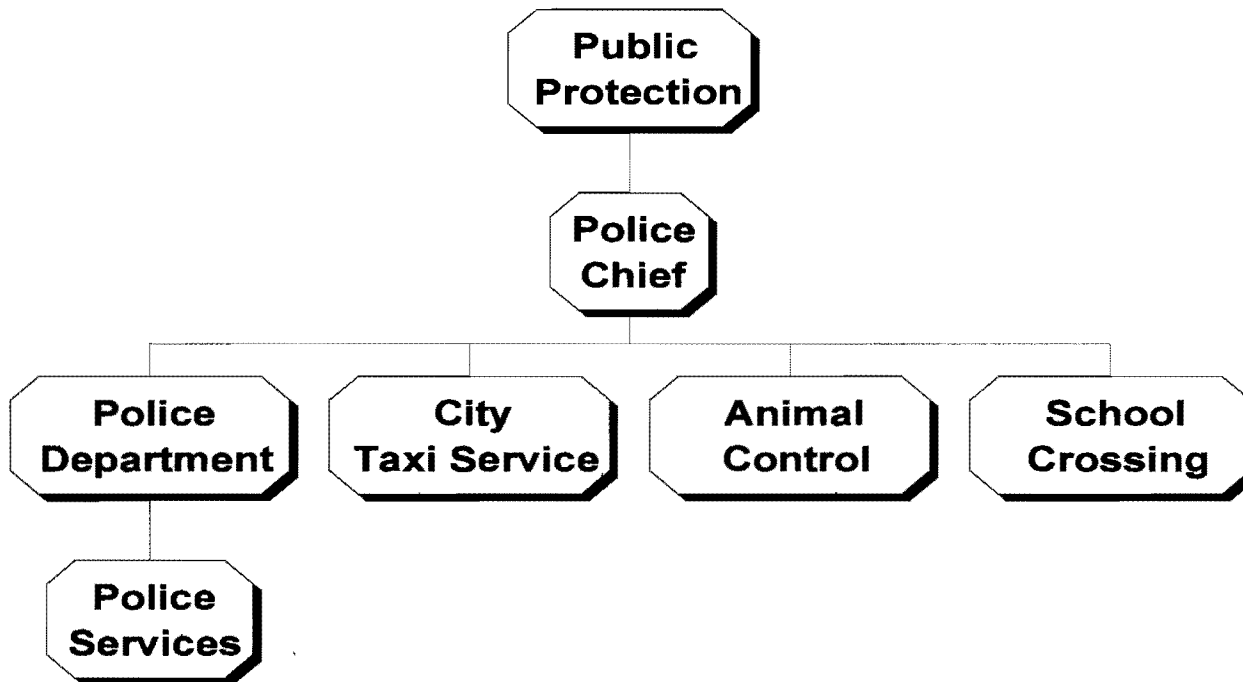
AUTHORIZED PERSONNEL		Full Time	Part Time
Officers		29	0
Civilian		7	5
Full-time Personnel		Full-time Personnel	Part-time Personnel
Officers		Civilians	Civilians
Chief		Police Clerk	Evidence Officer
Captain		Communications Officers (4)	Crossing Guards (3)
Lieutenants (2)		Animal Control Officer	PRN Dispatcher
Detective (4)		Parking Enforcement Officer	
Drug Officer			
Officers (17)			
School Resource Officer (2)			
Dare Officer (1)			

BUDGET HIGHLIGHTS

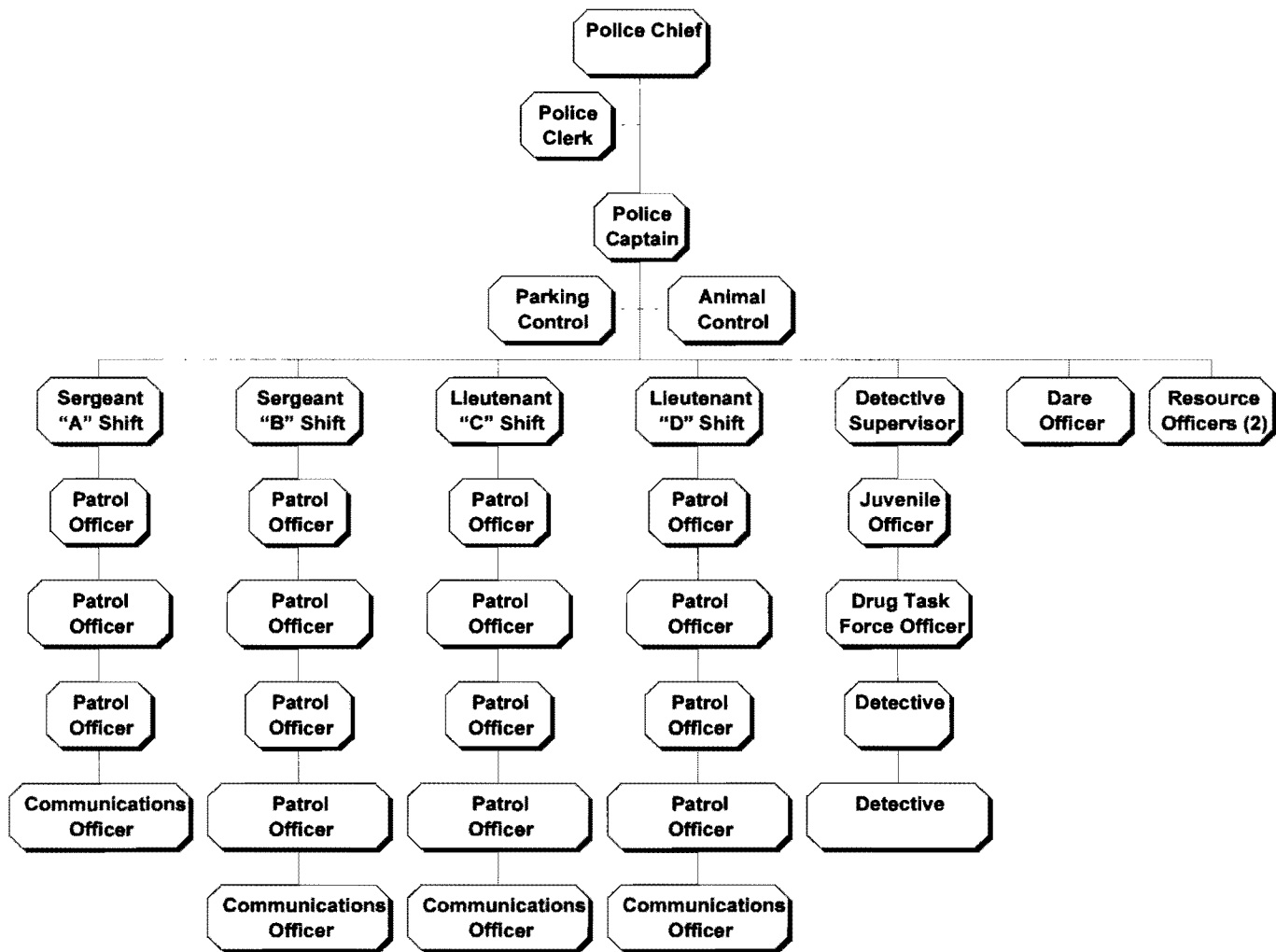
The department budget for Fiscal Year 2011 is designed to maintain the current level of service to the citizens of Carthage. The budget is approximately a .40% higher than the Fiscal 2010 budget. While employee salary increases were given, and salary related line items including group health insurance and pension contributions increased, the budget is essentially the same as the Fiscal 2010 budget due to budget cuts. Most of these cuts came in the area of personnel, although no personnel were laid off or fired. These cuts were accomplished after the retirement of long-time individuals, a restructure of the command staff of the department and not filling a part time civilian dispatching position. These reductions were required because of lower than normal projected revenue due to difficult economic times. No new programs or personnel are being proposed in 2011 as the objective this budget year will be to maintain existing service levels in light of the current economic situation.

Capital Items of \$107,500 were reduced only to items strictly necessary to operate the police department. The City's match on a ballistic vest grant, Microsoft computer licensing, a partial computer systems upgrade, and the purchase police cars, repair of a garage door, and painting and carpeting of the police building are included in the capital items.

City of Carthage



City of Carthage



OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
POLICE DEPARTMENT						
42110.100 Salaries	\$ 1,231,572	\$ 1,252,662	\$ 1,297,434	\$ 1,297,434	\$ 1,237,032	-4.66%
42110.130 Salaries Overtime	131,670	150,736	128,027	140,000	130,445	1.89%
42110.220 FICA	101,284	105,600	108,779	110,900	104,612	-3.83%
42110.230 Pension Plan	123,634	121,975	154,482	157,614	171,618	11.09%
42110.210 Health Insurance	208,627	232,152	273,627	273,627	296,952	8.52%
42110.290 Disability Insurance	9,041	8,735	10,949	10,949	10,530	-3.83%
42110.260 Workers' Compensation	29,490	28,337	48,413	1,500	47,449	-1.99%
42110.520 Other Insurance	27,098	28,449	30,173	7,445	27,155	-10.00%
42110.600 General Office Expense	14,216	13,796	9,000	9,000	9,000	0.00%
42110.530 Telephone	9,384	10,641	10,000	11,500	12,000	20.00%
42110.622 Utilities	12,836	12,513	12,500	12,500	12,500	0.00%
42110.531 Computer Rent/Maintenance	11,906	18,805	15,000	15,000	15,000	0.00%
42110.550 Dues & Subscriptions	1,071	814	1,000	1,000	1,000	0.00%
42110.320 Professional Fees	10,730	9,086	8,670	8,670	8,670	0.00%
42110.500 Uniforms & Cleaning	14,660	12,995	14,000	12,000	14,000	0.00%
42110.325 Physical Examinations	1,960	2,087	2,000	3,800	3,000	50.00%
42110.434 Radio Maintenance	5,356	6,709	5,000	1,000	5,000	0.00%
42110.433 Building Maintenance	11,706	7,461	9,500	9,500	9,500	0.00%
42110.431 Vehicle Maintenance	13,403	21,984	17,000	17,000	17,000	0.00%
42110.626 Gasoline	54,999	46,004	50,000	40,000	45,000	-10.00%
42110.507 Prisoner Expense	5,783	6,997	4,500	5,500	5,700	26.67%
42110.506 ID & Evidence	8,608	8,440	6,000	6,000	6,000	0.00%
42110.508 Ammo & Tear Gas	4,855	3,774	3,000	3,000	3,000	0.00%
42110.330 Public Relations / Crime f	1,242	1,273	200	506	1,000	400.00%
42110.700 Travel & Training	22,275	25,626	18,480	18,480	18,430	-0.27%
42110.581 Training	0	0	0	0	0	
42110.310 Chiefs Auto Expense	2,180	2,400	0	0	0	
42110.800 Capital Outlay	76,500	103,614	72,100	72,100	107,500	49.10%
42110.498 Special Events	26,295	17,767	15,000	15,118	15,000	0.00%
42110.331 Dare/Grant Programs	8,023	7,463	1,900	1,900	1,900	0.00%
42110.497 Grant Match	0	0	0	0		
42110.505 Equipment Allowance	2,400	2,000	2,900	2,700	2,900	0.00%
42110.666 ADA Modifications	0	0	0	0	0	
TOTAL POLICE	\$ 2,182,803	\$ 2,270,895	\$ 2,329,634	\$ 2,265,743	\$ 2,338,893	0.40%

CAPITAL ITEMS

ITEM DESCRIPTION	COST
Ballistic Vest	\$ 5,000
Computer Hardware Replacement	\$ 5,000
MicroSoft Licensing	\$ 3,000
Patrol Vehicle Replacement	\$ 72,000
Painting of Building (Inside)	\$ 1,000
Carpet Building	\$ 7,500
Basement Garage Door	\$ 4,000
Computer Systems Update	\$ 10,000

TOTAL CAPITAL ITEMS REQUEST

\$ 107,500

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Police Law Institute	Internet	Monthly	All	4,080
Multiple Single Day Classes MSSU	MSSU	Monthly	All	4,000
Advanced Single Day Classes MSSU	MSSU	Monthly	All	5,000
C.O. Classes Internet	Internet	Monthly	Dispatcher	1,000
Missouri Police Chief Conference	Jefferson City	June	Dagnan	650
MOCIC	Branson	August	Kaiser	800
OC Recertification	Columbia	Unknown	Dickey	550
CS LEEDS	Lawrence, KS	August	Hawkins	1,250
MULES Conference		September	Dispatcher	1,100

TOTAL TRAVEL/TRAINING REQUEST**\$ 18,430****Work Load Indicators**

	Calendar Year 2007 Actual	Calendar Year 2008 Actual	Calendar Year 2009 Actual	Calendar Year 2010 Estimated	Calendar Year 2011 Projected
<u>Police Department</u>					
Arrests:	3,708	3,196	3,757	4,044	4,200
City Charges	2,816	2,616	3,142	3,492	3,500
State Charges	395	262	263	240	250
Juveniles	126	66	109	108	120
Other	351	252	243	204	220
Part I Crimes:	344	480	534		
Murder	0	0	0	1	1
Non-Negligent Manslaughter	0	3	0	0	0
Rape	1	6	6	6	6
Robbery	6	4	3	6	6
Assault, Aggravated	11	21	38	12	15
Burglary	64	100	93	42	50
Larceny	237	333	381	336	340
Auto Theft	25	13	13	12	12
Part II Crimes:	194	207			
Arson	2	2	2	2	2
Assault, Not Aggravated	192	205	252	360	365
Traffic:	3,999	4,383	6,503	6,775	6,935
Stops	3,688	4,103	6,259	6,500	6,700
Accidents	246	227	203	220	200
Injury Accidents	65	53	41	35	35
Communications:					
Calls for Service	19,474	19,358	24,776	25,000	26,000

TRANSPORTATION SERVICE

The City of Carthage provides a transportation service to citizens comprised of two vans, one handicapped equipped. The primary focus of the Taxi program is to provide an alternative and inexpensive transportation system for handicap and senior citizens,

EXPENDITURE SUMMARY

Total Expenditures	\$56,551
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AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	4

Taxi Drivers Part-time

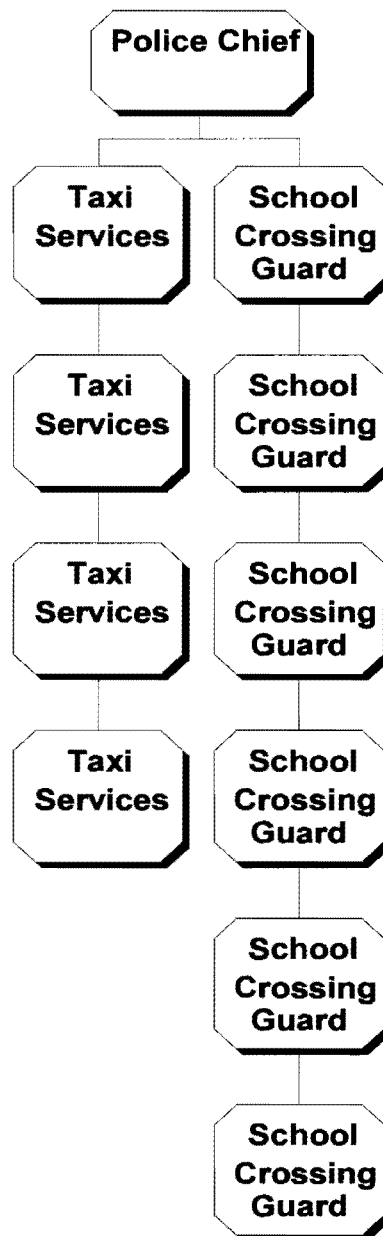
BUDGET HIGHLIGHTS

The idea for a City operated Taxi Service originated in 1990, when the only remaining private taxi service discontinue operations. Since the Police Department owned a surplus vehicle and was experienced in dispatching vehicles, the service was assigned to that department. Each year a grant requests is submitted to the Missouri Highways & Transportation Commission to reimburse 50% of the net operating loss of the Taxi Service.

In the fiscal 2009, the oldest taxi was scheduled for replacement. However, funding was not approved from MoDOT for this purchase. Therefore, the re-build of the engine of the handicapped was approved extending the life of the van to 160,000 miles before being eligible for replacement. The department received a new handicap accessible van from MODOT in the 2010 Fiscal Year at no cost to the City. Typically, the City participates in the amount of 20% on capital purchases. However, MODOT had acquired Federal Economic Stimulus funds for the purchase of the van which did not require City participation. This saved the City approximately \$11,400.

The Transportation budget is up approximately .09% (\$50) from Fiscal 2010 primarily due to an increase in office expenses. There are no approved capital items in this year's budget.

City of Carthage



OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
CITY TAXI SERVICE						
42152.100 Salaries	\$ 36,987	\$ 37,710	\$ 35,516	\$ 35,516	\$ 35,516	0.00%
42152.220 FICA	2,814	2,872	2,717	2,717	2,717	0.00%
42152.230 Pension	0	0	0	0	0	
42152.210 Health Insurance	0	0	0	0	0	
42152.290 Disability Insurance	0	0	0	0	0	
42152.260 Workmen's Comp	1,276	1,237	1,918	1,250	1,918	0.00%
42152.520 Other Insurance	872	826	1,200	1,200	1,200	0.00%
42152.600 General Office Expense	734	959	800	850	850	6.25%
42152.530 Telephone	978	832	1,200	1,200	1,200	0.00%
42152.434 Radio Maintenance	0	0	350	0	350	0.00%
42152.431 Vehicle Maintenance	7,778	3,748	3,000	2,750	3,000	0.00%
42152.626 Gasoline	9,943	7,758	9,500	8,700	9,500	0.00%
42152.700 Travel/Training	79	61	300	300	300	0.00%
42152.800 Capital Outlay	1,535	0	0	0	0	
TOTAL TAXI SERVICE	\$ 62,996	\$ 56,003	\$ 56,501	\$ 54,483	\$ 56,551	0.09%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
<u>Transportation Department</u>					
Revenues:					
\$1 Taxi Rides	9,425	10,281	9,678	9,750	9,790
\$3 Taxi Rides	7,824	7,716	6,864	7,300	7,400
Rides:					
\$1 Taxi Rides	9,425	10,281	9,678	9,750	9,790
\$3 Taxi Rides	2,608	2,572	2,288	2,433	2,466

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Random Drug Testing	CPD			300

TOTAL TRAVEL/TRAINING REQUEST\$ 300**CAPITAL ITEMS**

ITEM DESCRIPTION	COST

TOTAL CAPITAL ITEMS REQUEST\$ 0

FIRE

The mission of the Fire Department is to protect lives and property and to provide fire protection services to the citizens of Carthage. The Rural Fire District contracts with the City for fire protection services.

EXPENDITURE SUMMARY

Total Expenditures	\$1,375,688
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AUTHORIZED PERSONNEL	Full Time	Part-Time\Temporary
Firefighters	22	4
Clerical	1	0
Chief (1)		
Battalion Chief (3)		
Captain (3)		
Engineer (6)		
Firefighter (9)		
Paid on call (4)		
Department Secretary (1)		

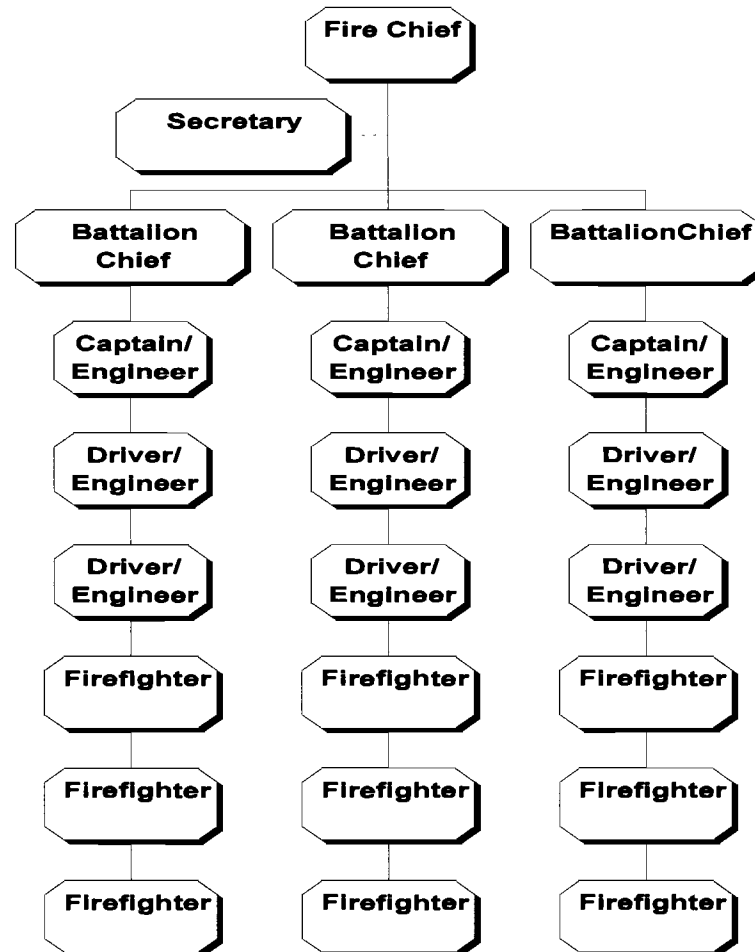
BUDGET HIGHLIGHTS

The department budget for fiscal year 2011 continues to focus on maintaining the level of service which was provided in the previous year's budget which the citizens of Carthage are accustomed. The budget for the department is approximately 9.2% lower than fiscal 2010. Decreases in Personnel cost and Capital Outlay were the major components of the total. Overtime is again reduced due to the hiring and maintaining four (4) on call employees who are filling in for call-back overtime and for personnel taking time off, such as personal, vacation or sick days. Most other line items remained the same as the previous year or were reduced slightly.

The budget provides for capital for the replacement of worn out hose in the amount of \$11,500 along with \$2,500 for computer and software upgrades.

The need for a south fire sub-station continues to grow as the City of Carthage grows. With two schools, two lumber yards, 3 hotels, several large retail stores and an annexation of the large track of land for new homes, the South area is certainly the area and now is a good time for the addition of the sub-station. With the added growth to that area, quicker response time is a must.

City of Carthage



OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
FIRE DEPARTMENT						
42210.100 Salaries	\$ 811,336	\$ 915,721	\$ 860,124	\$ 864,348	\$ 777,534	-9.60%
42210.130 Salaries Overtime	41,203	46,161	52,796	38,864	53,557	1.44%
42210.220 FICA	61,158	67,722	69,838	68,692	63,578	-8.96%
42210.230 Pension Plan	82,464	89,390	110,740	112,931	115,378	4.19%
42210.250 Unemployment		5,440		1,819		
42210.210 Health Insurance	145,649	179,803	189,006	168,490	200,667	6.17%
42210.290 Disability Insurance	5,344	6,539	7,030	5,370	6,399	-8.98%
42210.260 Worker's Comp.	33,760	33,028	54,729	32,738	49,532	-9.50%
42210.520 Other Insurance	13,880	12,597	16,000	15,924	10,607	-33.71%
42210.600 General Office Exp.	3,310	3,477	4,823	4,600	4,000	-17.06%
42210.530 Telephone	3,971	4,519	3,700	4,322	3,700	0.00%
42210.622 Utilities	16,122	17,041	15,000	15,496	15,000	0.00%
42210.550 Dues and Subs.	1,919	1,694	1,800	1,000	1,800	0.00%
42210.500 Uniform Expense	5,847	6,069	1,500	3,477	6,069	304.60%
42210.325 Physicals	5,868	6,656	6,840	5,588	6,840	0.00%
42210.434 Radio Maintenance	1,949	311	1,425	1,425	1,425	0.00%
42210.433 Building Maint.	9,263	8,993	7,500	6,506	7,500	0.00%
42210.431 Vehicle Maintenance	11,721	10,430	8,000	5,687	8,000	0.00%
42210.432 Equipment Repairs	1,264	3,041	3,325	2,604	3,325	0.00%
42210.605 General Tools & Sup.	3,352	3,261	2,850	2,850	2,850	0.00%
42210.615 Safety Equipment	6,570	6,765	4,750	3,798	4,750	0.00%
42210.626 Gasoline	13,250	11,608	13,000	9,000	13,000	0.00%
42210.555 Fire Safety/Codes	1,105	684	2,375	1,749	2,375	0.00%
42210.531 Computer Services	965	1,309	1,000	1,249	1,000	0.00%
42210.700 Travel & Training	3,275	3,193	2,801	2,101	2,801	0.00%
42210.800 Capital Outlay	67,439	94,443	74,275	69,450	14,000	-81.15%
42210.699 Miscellaneous	0	0	0	0	0	
TOTAL FIRE DEPARTMENT	\$ 1,351,983	\$ 1,539,895	\$ 1,515,227	\$ 1,450,078	\$ 1,375,687	-9.21%

Work Load Indicators

	Fiscal Yr 2007	Fiscal Yr 2008	Fiscal Yr 2009	Fiscal Yr 2010	Fiscal Yr 2011
Fire Department	Actual	Actual	Actual	Estimated	Projected
Accidents	192	309	187	219	209
Alarm System	74	56	36	26	51
Alpha Responses	38	180	32	27	67
Automotive	33	45	20	22	35
Commercial Fire	3	5	2	3	4
Hazardous Condition	85	53	68	60	77
Industrial Fire	1	1	4	7	2
Medical call	922	1,237	1,006	972	1,046
Miscellaneous	307	254	352	355	314
Mutual Aid	13	14	11	9	15
Natural Cover Fire	134	87	70	31	102
Rescue	11	15	16	15	18
Residential Fire	54	38	57	53	52
Smoke Scare	28	35	20	24	29
Trash Fire	60	25	51	46	48

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Fire School	Columbia	February	6-Apr	651
PFFI	Springfield	June	1	700
State Chiefs Conference	Branson	October		550
Teaching Videos		Yearly		900

TOTAL TRAVEL/TRAINING REQUEST**\$ 2,801****CAPITAL ITEMS**

ITEM DESCRIPTION	COST
Computer Up Grades	\$ 2,500
Replace Hose	\$ 11,500

TOTAL CAPITAL ITEMS REQUEST**\$ 14,000**

EMERGENCY MANAGEMENT

Emergency Management coordinates the volunteer response to natural and man-made disasters. It also provides compliance with federal and state emergency preparedness guidelines.

EXPENDITURE SUMMARY

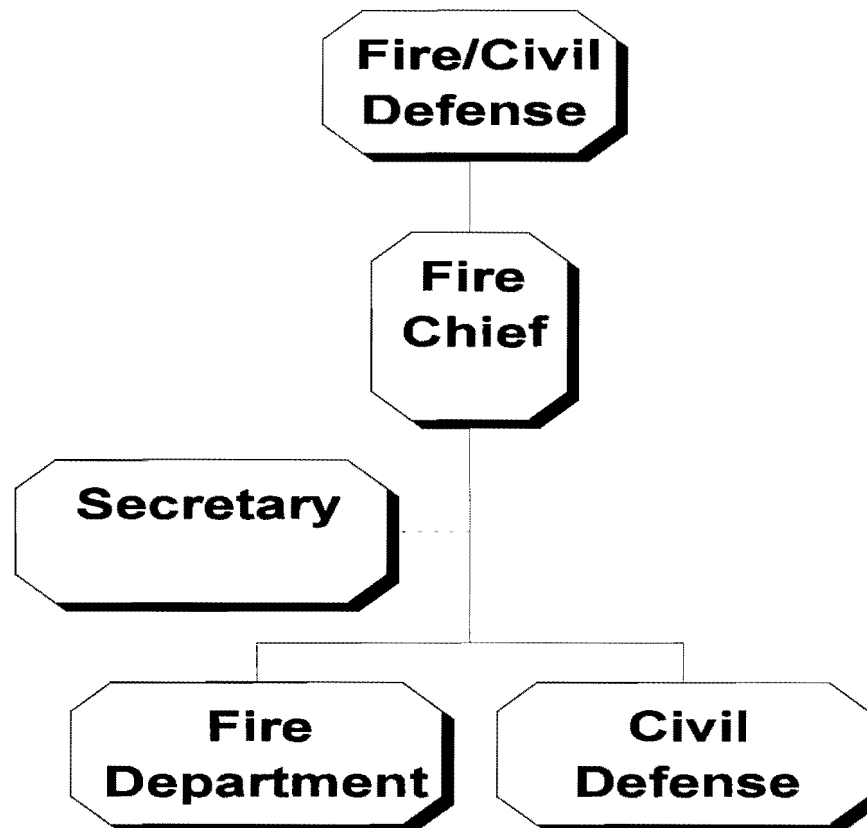
Total Expenditures	\$2,900
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BUDGET HIGHLIGHTS

The Emergency Management budget provides for maintaining the same level of service as last year's budget level.

The 2011 budget is approximately 7.13% (\$193) higher than last year's budget due to the added cost of gas for the emergency back-up generator.

City of Carthage



OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
EMERGENCY MANAGEMENT						
42910.260 Workers' Compensation	\$ 0	\$ 0	\$ 0		\$ 0	
42910.600 Office Expense	368	491	257	257	50	-80.54%
42910.530 Telephone	0	0	0	0	0	
42910.622 Utilities	304	645	400	504	550	37.50%
42910.498 Special Events	271,907	0	0	0	250	
42910.500 Uniform Expense	0	0	0	0	0	
42910.434 Radio Maintenance	0	0	400	400	400	0.00%
42910.431 Vehicle maintenance	0	0	0	0	0	
42910.432 Equipment Repairs	3,872	1,270	1,000	636	1,000	0.00%
42910.626 Gasoline	0	0	0	0	0	
42910.700 Travel & Training	472	689	550	250	550	0.00%
42910.800 Capital Outlay	0	0	0	0	0	
42910.340 Weather System	74	74	100	74	100	0.00%
Total Emergency Management	\$ 276,997	\$ 3,169	\$ 2,707	\$ 2,121	\$ 2,900	7.13%

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
SMESO - Dues		Annual	Cooper/Williams	20
Emergency Mgmt Dues		Annual	Cooper/Williams	80
Miscellaneous Emergency Management Meetings			Varies	450

TOTAL TRAVEL/TRAINING REQUEST**\$ 550**

PARKS

In 1999 the City moved the Parks & Recreation Departments under the auspices of the City's General Revenue Fund and provided oversight from the Council's Public Services Committee. This department provides maintenance and care for all municipal parks throughout the City.

EXPENDITURE SUMMARY

Total Expenditures	\$402,860
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AUTHORIZED PERSONNEL	Full Time	Seasonal
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Staff	5.5	Variable
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Parks Administrator (1/2)

Parks Supervisor (1)

Parks Laborer (3)

Secretary (1)

Seasonal Parks Laborers

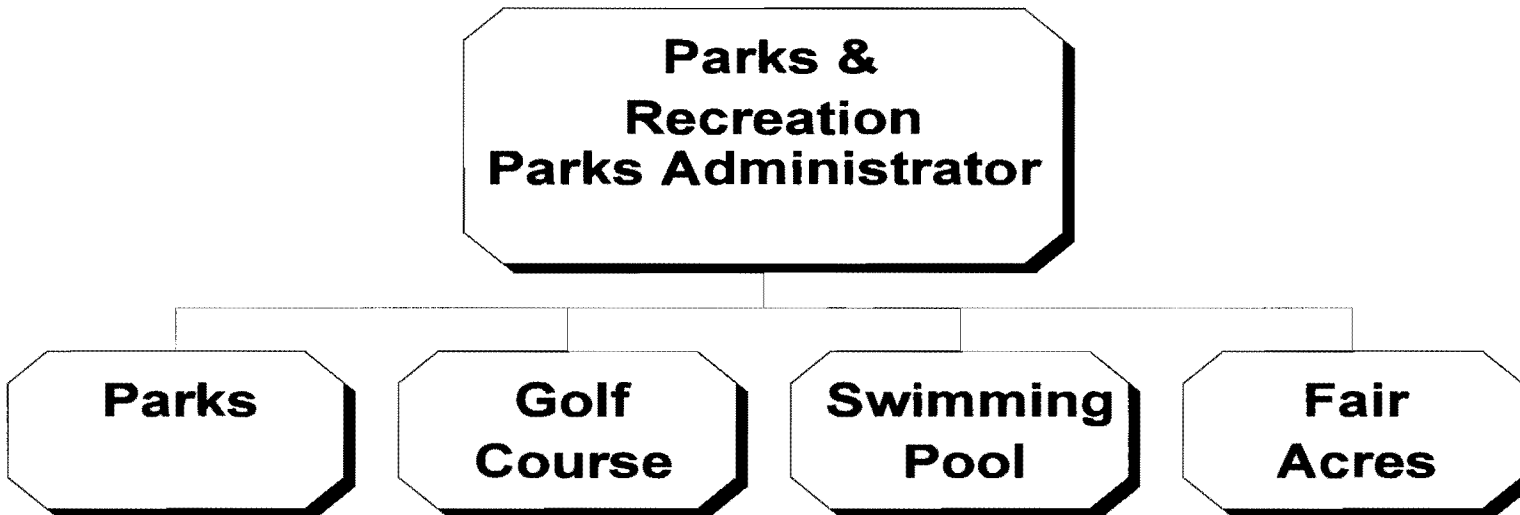
BUDGET HIGHLIGHTS

Overall, the Fiscal 2011 budget is 4.7% or \$19,758 lower than the Fiscal 2010 budget. The proposed budget has reduced capital expenditures by \$29,250. The Committee has restored the level of part-time and seasonal employees from the reduced level of last year. Total salaries last year were reduced by approximately \$14,200. In Fiscal 2011, the salaries line item is increased by \$7,656. This includes the Step increase for all full-time employees and the additional part-time and seasonal employees. It was determined that the level of work needed to maintain an adequate level of service in the parks required the restoration of these positions. Additional reductions have been made in operating expenses to a level that staff felt comfortable, again, not too adversely affecting operations.

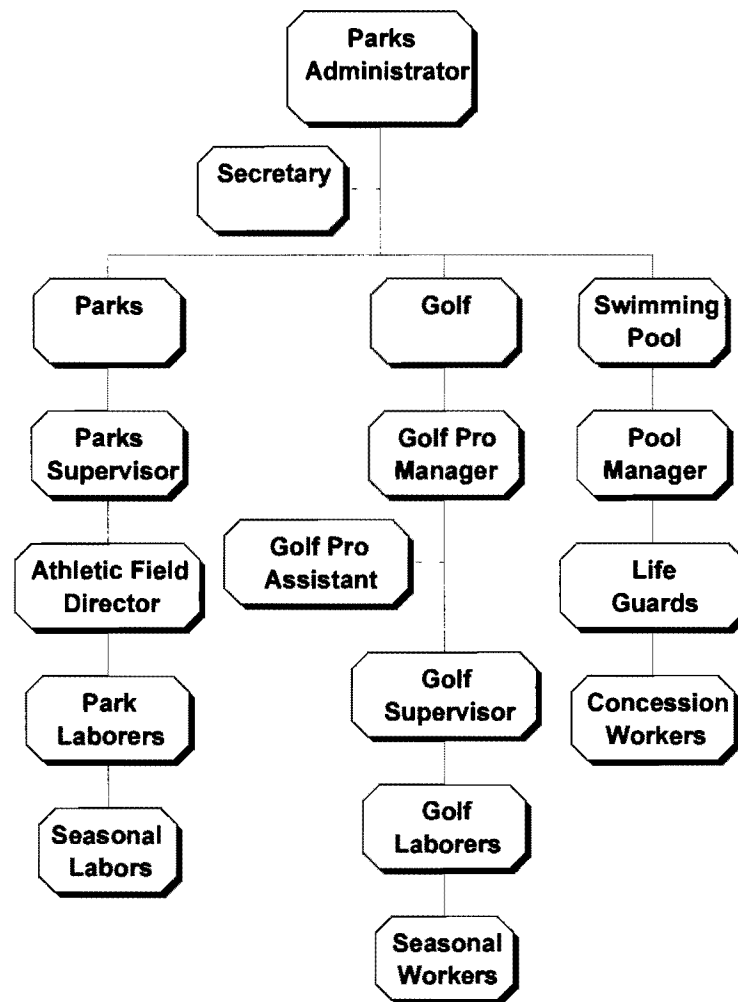
The approved budget for this department also includes operating funds for the continuation of a tree planting program but at a slightly reduced level. This has been done to address the Council's concerns of a good tree replacement program. This was identified as a high priority item in the Council Retreat held in the fall of 2006. With the spring storm knocking down many large oaks, these funds will again be needed this year.

Capital items this year are a mid-mount mower and a high capacity mower.

City of Carthage



City of Carthage



OPERATING BUDGET	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
FUND						

PARKS DEPARTMENT

45121.100 Salaries	\$ 177,336	\$ 185,161	\$ 174,270	\$ 174,000	\$ 181,926	4.39%
45121.130 Salaries Overtime	917	1161	0	633	0	
45121.220 FICA	12,610	13,351	13,332	13,360	13,917	4.39%
45121.230 Pension Plan	9,957	10,508	10,906	10,900	10,225	-6.24%
45121.210 Health Insurance	41,301	42,354	45,477	45,000	46,056	1.27%
45121.290 Disability Insurance	1,383	1,482	1,253	1,250	1,270	1.32%
45121.260 Workers' Compensation	4,935	4,936	6,660	6,350	6,995	5.02%
45121.520 Other Insurance	7,242	7,202	7,800	7,425	7,500	-3.85%
45121.600 General Office Expense	1,421	1,122	2,000	1,568	2,000	0.00%
45121.530 Telephone	2,286	2,423	2,350	3,200	3,500	48.94%
45121.622 Utilities	38,981	40,877	43,000	40,255	43,000	0.00%
45121.550 Dues & Subscriptions	120	120	120	120	120	0.00%
45121.500 Uniforms	864	1,142	1,200	1,150	1,200	0.00%
45121.433 Building Maintenance	3,418	4,469	5,000	4,250	5,000	0.00%
45121.430 Maintenance	18,474	14,018	24,000	23,400	24,000	0.00%
45121.435 Trees	0	755	2,000	2,000	1,500	-25.00%
00000.000 Improvements/Boylan Tr	0	0	0	0	0	
45121.431 Vehicle Maintenance	771	1,907	2,000	2,250	2,500	25.00%
45121.432 Equipment Repairs	6,145	7,767	6,000	5,400	6,000	0.00%
45121.605 Tools & Supplies	2,765	2,482	2,000	1,750	2,000	0.00%
45121.626 Gasoline	13,649	12,612	16,000	9,600	16,000	0.00%
00000.000 Sanitation Charges	0	0	0	0	0	
00000.000 Kellogg Lake	0	0	0	0	0	0.00%
45121.700 Travel/Training	208	0	0	0	150	
45121.800 Capital Outlay	16,920	71,064	57,250	48,850	28,000	-51.09%
45121.699 Miscellaneous	0	0	0	0	0	
Total Parks	361,702	426,913	422,618	402,711	402,859	-4.68%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
<u>Parks Department</u>					
Number of:					
Acres Maintained	172	172	172	172	172
Parks Maintained	6	6	6	6	6
Play Structures Maintained	43	40	40	40	40
Buildings/Facilities Maintained	42	31	31	32	32
Facility Rentals	122	111	105	115	120

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Misc	TBA	TBA	Park	150

TOTAL TRAVEL/TRAINING REQUEST\$ 150**CAPITAL ITEMS**

ITEM DESCRIPTION	COST
Mid mount mower	\$ 10,000
High capacity mower	\$ 18,000

TOTAL CAPITAL ITEMS REQUEST\$ 28,000

SWIMMING POOL

This department provides maintenance, care and management of the City's swimming pools.

EXPENDITURE SUMMARY

Total Expenditures	\$66,903
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AUTHORIZED PERSONNEL	Full Time	Seasonal
Staff	0	8

BUDGET HIGHLIGHTS

The approved budget for this department is approximately 2.62% (\$1,800) lower than the same level of funding provided for last fiscal year. The pool budget shows a decrease mainly in the purchase of concession items.

The budget has been lowered by reviewing the personnel needs and making cuts where possible. This department is staffed completely with seasonal employees, and with the change in the Federal minimum wage law last year, care was taken in reviewing the City's needs in this area. One maintenance cost saving is a potential change out to a liquid chlorine system. It is anticipated that that by working with the vendor, the City can acquire the equipment and save on the cost of liquid chlorine, enabling a savings in this account. The City enjoys being able to provide swimming for the citizens but it seems participation falls a little more every year. Competition with home pools and strains on citizens' time seem to be the main reason for this.

This will be the second full season with the increased fees approved by the City Council earlier in the previous Fiscal Year. These fees had not been increased in the last ten years. This should help offset the lost revenue due to lower use. The wading pool in Central will still be free, which is a very popular spot in the summer for the local kids.

OPERATING BUDGET

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
FUND		Ending	Ending	Ending	Ending	Ending	FY 2010
		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
POOL							
45124.100	Salaries	\$ 33,251	\$ 34,180	\$ 42,800	\$ 42,000	\$ 42,800	0.00%
45124.220	FICA	2,343	2,528	3,274	3,213	3,274	0.00%
45124.260	Workers Compensation	883	1,143	1,879	1,750	1,879	0.00%
45124.600	General Office Expense	4	58	150	100	150	0.00%
45124.530	Telephone	277	235	400	265	300	-25.00%
45124.622	Utilities	3,970	4,719	5,000	5,300	5,500	10.00%
45124.550	Dues & Subscriptions	0	0	0	0	0	0.00%
45124.500	Uniforms & Laundry	0	0	0	0	0	0.00%
45124.430	Maintenance	3,928	1,004	3,000	3,500	3,000	0.00%
45124.605	General Tools & supplies	3,607	6,336	4,200	2,000	4,000	-4.76%
45124.603	Concession Purchases	6,780	6,257	8,000	6,200	6,000	-25.00%
45124.700	Travel/Training	0	0	0	0	0	0.00%
45124.800	Capital Outlay	0	0	0	0	0	0.00%
TOTAL POOL		\$ 55,043	\$ 56,460	\$ 68,703	\$ 64,328	\$ 66,903	-2.62%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
<u>Pools Department</u>					
Number of:					
Pools	2	2	2	2	2
Annual Users	93	19	3	28	20
Daily Users	7,493	8,400	7,991	7,356	7,400
Facility Rentals	18	15	16	20	15
Competitive Events	1	1	4	2	2

CAPITAL ITEMS

[illegible]**TOTAL CAPITAL ITEMS REQUEST**

\$ 0

PUBLIC WORKS

The Public Works Department provides overall city planning, infrastructure design, building and code inspection and other support services for the City.

EXPENDITURE SUMMARY

Total Expenditures	\$430,717
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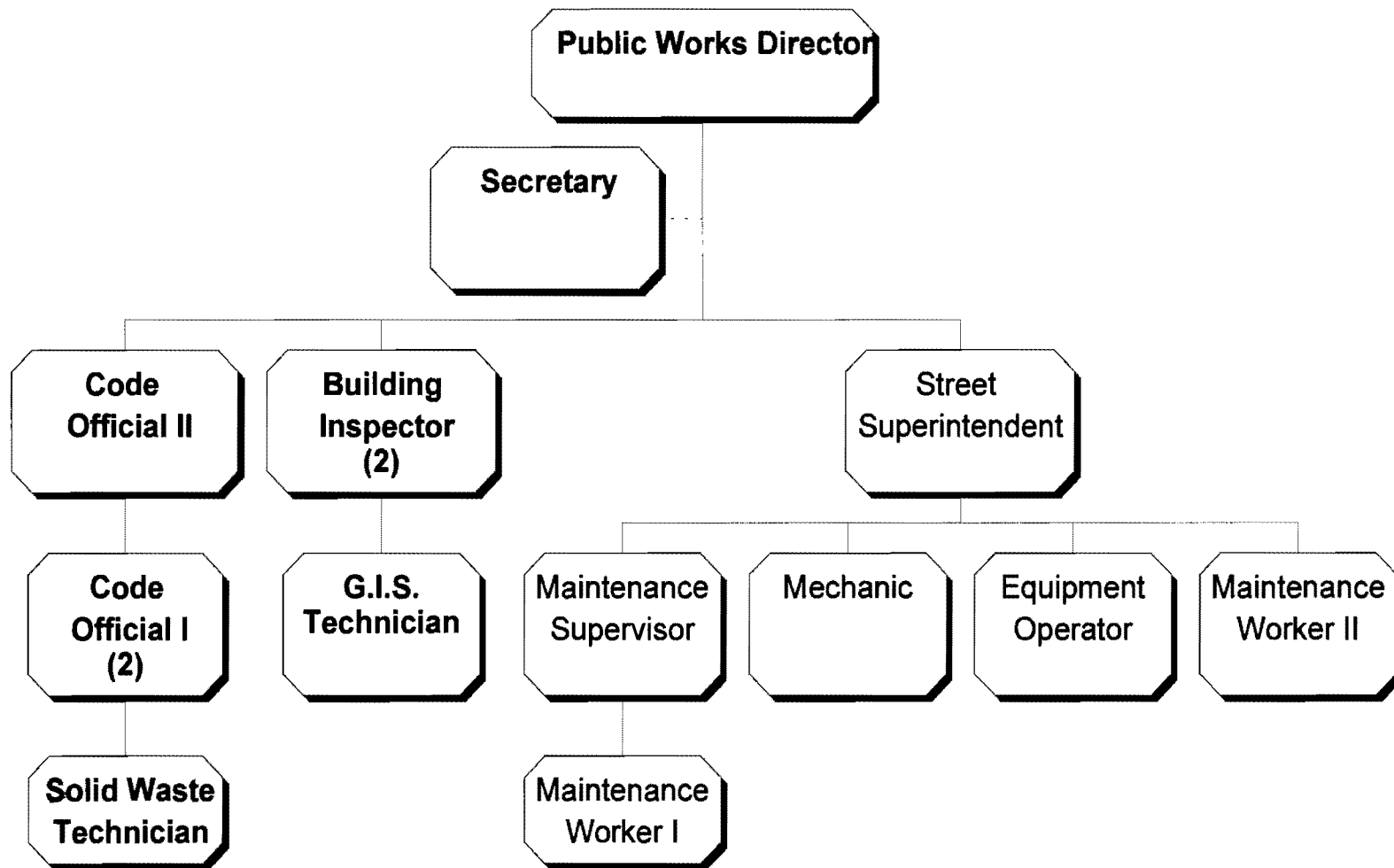
AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	7	0
Director of Public Works (1)		
Building Inspector (2)		
Code Official I (1)		
Code Official II (1)		
Secretary (1)		
GIS Technician (1)		

BUDGET HIGHLIGHTS

The budget provides for the same level of service as Fiscal Year 2010. The department will have an 11% decrease in Salaries as a result of personnel reduction, along with a decrease in Dues and Subscriptions, and Engineering Supplies. The total budget reduction for the Fiscal Year 2011 is approximately 13.33% from the 2010 Fiscal Year.

The 2011 Budget includes Capital Outlay money for updating department technology, replacement of (2) computers, and (1) one laptop computer.

City of Carthage



OPERATING BUDGET

	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
GENERAL FUND						
PUBLIC WORKS						
41910.100 Salaries	\$ 226,874	\$ 254,235	\$ 260,328	\$ 230,000	\$ 230,119	-11.60%
41910.130 Salaries Overtime	4,806	0	0	0	0	
41910.220 FICA	16,472	18,034	19,915	16,800	17,604	-11.60%
41910.230 Pension Plan	13,474	16,524	17,442	13,500	14,267	-18.20%
41910.210 Health Insurance	52,518	58,414	62,850	49,000	51,144	-18.63%
41910.290 Disability Insurance	1,760	2,021	2,005	1,750	1,772	-11.60%
41910.260 Worker's Compensation	4,671	5,500	7,821	6,200	6,960	-11.01%
41910.520 Other Insurance	3,392	3,151	4,100	2,838	3,500	-14.63%
41910.600 General Office Expense	5,649	5,560	5,400	4,200	5,400	0.00%
41910.530 Telephone	2,904	4,527	3,900	4,250	4,300	10.26%
41910.622 Utilities	2,149	2,178	2,750	2,450	2,750	0.00%
41910.550 Dues & Subscriptions	892	597	1,250	800	1,000	-20.00%
41910.540 Legal Publications	1,337	2,768	1,500	1,000	1,500	0.00%
41910.603 Engineering Supplies	1,435	893	1,500	800	1,200	-20.00%
41910.320 Professional Fees	67,722	73,255	75,000	52,000	75,000	0.00%
41910.340 Tank/well test	0	0	0	0	0	
41910.500 Uniform Expense	836	1,051	1,100	950	1,100	0.00%
41910.325 Physicals	0	0	0	0	0	
41910.433 Building Maintenance	6,147	4,348	1,200	750	1,200	0.00%
41910.431 Vehicle Maintenance	2,356	1,561	1,500	800	1,500	0.00%
41910.626 Gasoline	6,387	4,207	5,500	3,700	5,500	0.00%
41910.421 Demolition	0	0	0	0	0	
41910.700 Travel/Training	1,817	2,198	2,400	1,500	2,400	0.00%
41910.800 Capital Outlay	48,354	22,663	19,500	2,500	2,500	-87.18%
41910.699 Miscellaneous	0	0	0		0	
TOTAL PUBLIC WORKS	\$ 471,953	\$ 483,685	\$ 496,960	\$ 395,788	\$ 430,717	-13.33%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
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Public Works Department

Number of Permits Issued:

Building	153	144	107	123	132
Roofing	95	135	166	228	225
Excavation	56	48	47	45	51
Plumbing	201	138	100	75	82
Inspections:					
Property Maintenance	334	386	409	398	390
Construction	380	488	582	578	580
Plumbing	227	201	179	153	165
Plan Reviews	21	4	2	6	4
Nuisance	0	2,921	2,307	1,862	1,800

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
ICC Building Codes	Springfield	TBA	Building Inspectors	1,000
MFSMA Seminar	Lake of the Ozarks	TBA	Director/GIS Tech.	800
Various Seminars	TBA	TBA	Building/Code Enforce.	600

TOTAL TRAVEL/TRAINING REQUEST**\$ 2,400****CAPITAL ITEMS**

ITEM DESCRIPTION	COST
Technology Updates	\$ 2,500

TOTAL CAPITAL ITEMS REQUEST**\$ 2,500**

STREETS

The Street Department is responsible for the maintenance of City streets. Revenues from Gasoline Tax and Transportation Sales Tax are used to finance street activities.

EXPENDITURE SUMMARY

Total Expenditures	\$1,191,489
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AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	19	0
Street Superintendent (1)		
Equipment Operator (4)		
Maintenance Supervisor (2)		
Maintenance Worker I (4)		
Maintenance Worker II (6)		
Mechanic (1)		
Sweeper Operator (1)		

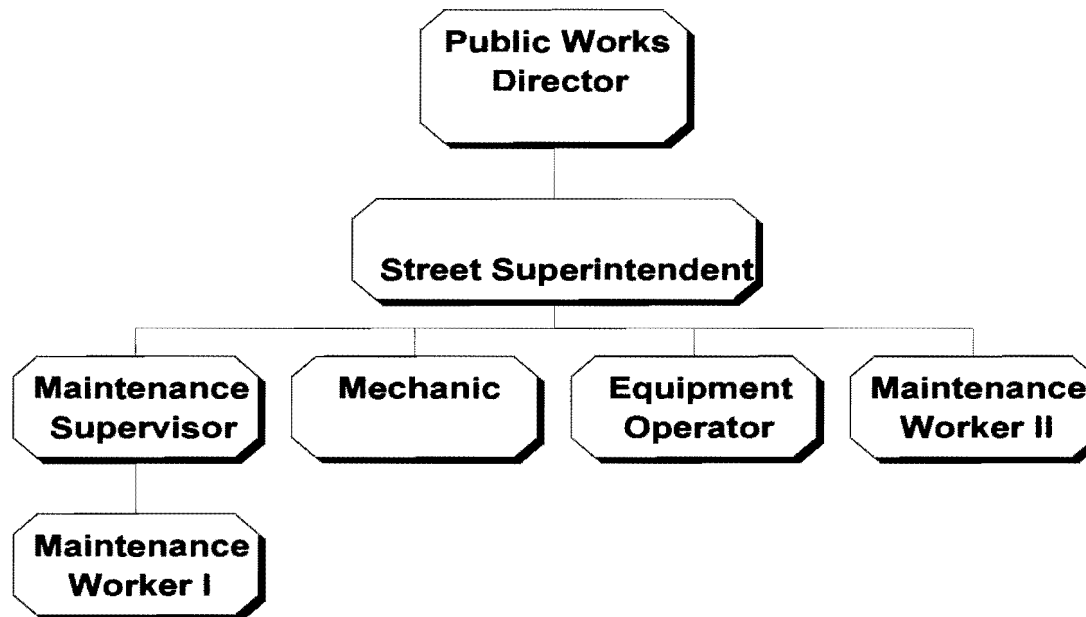
BUDGET HIGHLIGHTS

The budget for the department is approximately \$12,400 less than Fiscal 2010. The budget, as it pertains to current service levels, provides the same level of service with the exception of a couple of areas. As part of the economic outlook and budget cuts city-wide, the department will not be undertaking any street paving outside of the annual contract overlay projects.

The 2011 Fiscal Budget allows the Street Department staff to maintain the equivalent level of service as in previous years with the exception of a \$17,000 dollar reduction in the Miscellaneous City Improvements line item. Other minor areas of cutbacks include the building maintenance, travel and training, and ditch materials.

The Fiscal 2011 budget does include \$69,433 for Capital items. A new dump truck, (1/2) half ton truck and skid steer trailer will be purchased from the Capital money, along with (2) two lease purchase payments. This equipment will enable the department to provide more productive services.

City of Carthage



OPERATING BUDGET	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
FUND						
STREETS						
43100.100 Salaries	\$ 564,597	\$ 566,426	\$ 564,841	\$ 564,841	\$ 563,566	-0.23%
43100.130 Salaries Overtime	7,721	1,310	3,500	3,500	6,304	80.12%
43100.220 FICA	41,536	41,351	43,210	43,210	43,534	0.75%
43100.230 Pension Plan	35,747	35,696	37,844	32,424	35,282	-6.77%
43100.210 Health Insurance	115,452	118,231	134,952	126,355	138,429	2.58%
43100.290 Disability Ins.	4,371	4,224	4,349	3,825	4,382	0.76%
43100.260 Workers' Comp.	24,745	24,098	37,844	26,500	37,759	-0.22%
43100.520 Other Insurance	12,391	11,025	13,800	9,278	11,500	-16.67%
43100.600 General Office Exp.	151	507	500	450	400	-20.00%
43100.530 Telephone	668	724	1,200	1,100	1,200	0.00%
43100.622 Utilities	9,468	9,686	9,000	8,900	9,900	10.00%
43100.500 Uniform Expense	10,075	10,617	10,000	9,400	10,500	5.00%
43100.325 Physical	0	328	300	296	300	0.00%
43100.433 Building Maint.	8,660	4,992	2,200	800	1,000	-54.55%
43100.431 Vehicle Maint.	26,658	33,883	26,000	30,000	28,000	7.69%
43100.605 General Tools & Sup.	11,078	15,356	11,000	11,650	11,000	0.00%
43100.626 Gasoline	55,666	41,602	54,000	49,000	54,000	0.00%
43100.650 Ditch Materials	6,610	1,108	8,500	5,000	7,000	-17.65%
43100.651 Fogging Supplies	0	0	0	0	0	
43100.652 Misc. City Imprv.	0	155,555	160,000	160,000	143,000	-10.63%
43100.653 Traffic Signs/Paint	12,036	9,967	14,525	14,000	13,000	-10.50%
43100.654 Street Name Signs	1,133	2,255	1,000	1,000	1,000	0.00%
43100.655 Storm Sewer Repairs	210	360	1,000	1,000	1,000	0.00%
43100.700 Travel/Training	0	0	500	500	0	-100.00%
43100.800 Capital Outlay	43,018	38,885	63,823	63,823	69,433	8.79%
43100.699 Miscellaneous	166,152	0	0		0	
TOTAL STREETS	\$ 1,158,143	\$ 1,128,186	\$ 1,203,888	\$ 1,166,852	\$ 1,191,489	-1.03%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
<u>Street Department</u>					
Number of:					
Blocks of Street Paving	35	27	26	18	26
Blocks of Alley Paving	0	3	2	2	3
Utility Cuts Repaired	430	366	372	380	390
Blocks of Street Crack Sealing	103	78	109	110	110
Ln. Feet of Drainage Ditch Improved	0	222	9	0	0

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
				0
				0

TOTAL TRAVEL/TRAINING REQUEST\$ 0**CAPITAL ITEMS**

ITEM DESCRIPTION	COST
Crack sealing Machine Payment	12,969
Front End Loader Payment	13,964
Truck Replacement	19,000
Dump Truck	20,000
Skid Steer Trailer	3,500

TOTAL CAPITAL ITEMS REQUEST69,433

CENTRAL MUNICIPAL ACTIVITIES

The City uses this category to fund certain programs and projects which do not fall among the responsibilities of the departments previously listed.

EXPENDITURE SUMMARY

Total Expenditures	\$503,320
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BUDGETED HIGHLIGHTS

The budget for Fiscal 2011 is approximately 2.48% or \$12,192 higher than Fiscal 2010. The primary reason for the increase is due to the City's transfer to the Golf Course operations. The calculated transfer for fiscal 2011 is \$36,700 higher than the current year. The course has seen a decrease in play this year which is somewhat discouraging but considering the overall economic climate and trends in the golf industry, it is not viewed as being overly negative. The Carthage course has seen a decrease in rounds played compared to last year at this time by approximately 12% as of April 2010. Another increase came in the Sick Leave Payout line item. The City provides compensation for unused sick leave only upon retirement under the City (LAGERS) or Police\Fire retirement plans. This year, the number of employees contemplating is up slightly from the current year. Calculations have been made accordingly in this budget.

The building maintenance budget for the Over 60 Center was increased in 2009 due to the expansion completed in 2004 and rising maintenance costs. However, the 2009 funding level has been maintained in the Fiscal 2011 budget. The hold harmless tax reimbursement to the Library decreased by 5.76%. The City and the Library Board agreed to a formula tied to the growth rate in the transportation sales collected on a calendar date basis, as an annual change in the hold harmless amount. The contract for Economic Development services through the Chamber of Commerce is the same as the previous year. The City is reimbursed for half the expenditure through Carthage Water & Electric. The contract amount is \$106,720. There was no change in Travel and Training for the Annual MML Conference and MML Newly Elected Officials Conference for the new Council members due to cutbacks because of the economy. The Special Events line item includes the Christmas Holiday hams and turkeys for employees and has been cut approximately in half from the current year.

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
		Ending	Ending	Ending	Ending	Ending	FY 2010
FUND		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
100	General Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
200	Capital Projects	500,000	500,000	500,000	500,000	500,000	100%
300	Debt Service	250,000	250,000	250,000	250,000	250,000	100%
400	Grants	750,000	750,000	750,000	750,000	750,000	100%
500	Reserve Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
600	Other Funds	250,000	250,000	250,000	250,000	250,000	100%
700	Special Projects	500,000	500,000	500,000	500,000	500,000	100%
800	Unassigned	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
900	Reserve Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
1000	Total	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	100%

CENTRAL MUNICIPAL ACTIVITIES

46636.100 Salaries	0	7,372	0	0	0	
46636.130 Salaries Overtime	0	0	0	0	0	
46636.220 FICA	579	3,424	0	0	0	
46636.230 Pension Plan	0	0	0	0	0	
46636.210 Health Insurance	0	242	0	0	0	
46636.290 Disability Insurance	0	0	0	0	0	
46636.260 Workers' Compensation	0	0	0	0	0	
46636.520 Other Insurance	0	0	0	0	0	
46636.410 Utilities/P.I.L.O.T.	131,946	136,514	138,000	136,000	137,000	-0.72%
46636.409 Utilities/Kellogg Fountian	1,437	1,763	2,000	2,200	2,200	10.00%
46636.622 Utilities	0	23,826	4,000	0	0	-100.00%
46636.832 Bond Payment	0	0	0	0	0	
00000.000 Local Use Tax Reimb.	0	0	0	0	0	
46636.335 Personnel Study	21,158	0	0	0	0	
46636.498 Fireworks/Matching	17,577	15,955	15,000	15,000	15,000	0.00%
46636.800 Capital Outlay	0	0	0	0	0	
46636.531 Weather System	0	0	0	0	0	
46636.831 Council Contingency	10,512	8,351	20,000	5,000	20,000	0.00%
00000.000 911 Phone System	0	0	0	0	0	
46636.290 Sick Leave Payout	7,570	44,885	38,000	62,250	40,000	5.26%
46636.436 Senior Citizen's Center	16,341	17,585	20,000	18,000	19,000	-5.00%
46636.430 Building Maint.(Over-60)	6,716	1,927	4,500	3,000	3,000	-33.33%
00000.000 Brochure/Historic Homes	0	0	0	0	0	0.00%
00000.000 Brochures	0	0	0	0	0	
00000.000 Brochures/Battle of Carth.	0	0	0	0	0	
46636.440 Youth Baseb.-Cont./Util.	5,000	5,500	5,500	5,500	5,500	0.00%
46636.302 Main Street Carthage, Inc.	0	0	0	0	0	
00000.000 Civil War Reinctment	0	0	0	0	0	
46636.303 Lafayette House	1,513	1,654	1,500	2,000	2,300	53.33%
46636.313 Council Expense	6,091	5,995	6,000	6,000	6,750	12.50%
46636.640 Library Pers Prop Tax Reim	48,500	50,985	52,908	52,908	49,860	-5.76%
46636.330 Harry Truman Coun. of Gov.	3,167	3,800	3,800	3,800	3,800	0.00%
46636.301 Econ. Dev. Services	106,720	106,720	106,720	106,720	106,720	0.00%
46636.497 Grants - City Match	0	0	0	0	0	
46636.801 Transfers to Other Funds *	172,811	135,800	55,000	55,000	76,690	39.44%
46636.801 Transfer to Group Health Ins.	0	0	0	0	0	
46636.530 Computer Services	923	1,145	1,200	0	0	-100.00%
46636.700 Travel/Training	11,301	6,000	12,000	11,000	12,000	0.00%
46636.499 Special Events**	3,805	3,782	4,500	2,500	3,000	-33.33%
46636.320 Professional Fees COBRA	1,525	288	500	125	500	0.00%
00000.000 Section 125 Plan	0	0	0	0	0	

TOTAL OTHER REVENUE	575,191	583,513	491,128	487,003	503,320	2.48%
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* Operating Transfer to Golf Course Fund

****Holiday Hams & Turkeys**

CAPITAL ITEMS

[illegible]**TOTAL CAPITAL ITEMS REQUEST**

0

CAPITAL IMPROVEMENTS

This activity lists significant capital projects. Typically, contracted street improvements, major building improvements, new building construction or other significant projects are included in this category of expenditures. Two (2) departments comprise this activity category. These are Capital Improvements and Street/Engineering Projects.

EXPENDITURE SUMMARY

Total Expenditures	\$ 168,660
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BUDGET HIGHLIGHTS

This year the Budget Committee is again recommending using accumulated fund balance money in the General Fund and Transportation Sales Tax to accomplish public improvement and street projects for the overall benefit of the City this fiscal year. The recommended amount of \$168,660 consists of \$66,000 for capital improvements and \$108,660 for street projects. The \$66,000 includes \$60,000 for matching funds for the middle North Garrison Bridge project and \$6,000 for a Downtown Historic District study. These budgets are down significantly from previous years. The average amount of expenditures for these two budgets over the previous five (5) fiscal years was slightly over \$1,000,000. This area of the 2011 budget was where the main emphasis of cutting took place. As originally requested, these two budgets amounted to \$5,247,591. Over \$5,000,000 was cut from the Capital Improvements budget because of the economy, as the City does not have a separate source of funding for these projects.

The \$108,660 in street projects is derived from the five (5) year street plan and are delineated on its operating budget page. The proposed budget for fiscal 2011 is slightly less than (\$11,340 or 9.5%) last fiscal year's budget.

FUND	Budget Ending 6-30-08	Budget Ending 6-30-09	Budget Ending 6-30-10	Budget Ending 6-30-10	Budget Ending 6-30-11	Change FY 2010 2011
CAPITAL IMPROVEMENTS						
47120.823 Bond Payment (Golf Course)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
00000.000 Tree Planting Project/HH	0	0	0	0	0	
47120.800 Capital Outlay	131,412	702,706	547,673	225,000	66,000	
47120.824 City Owned Sidewalks (Incentiv	0	0	0	0	0	
47120.825 CDBG Grant Match	0	0	0	0	0	
47120.829 Myers Park Development	0	0	0	0	0	
47120.826 Incentive Programs (Paving and	0	0	0	0	0	
47120.827 Storm Water Ditch-River to Pea	0	0	0	0	0	
00000.000 Curb/Gutter - Hazel Ave.	0	0	0	0	0	
47120.828 Fiber Electronics	0	0	0	0	0	
00000.000 Square Southside Walkway/Ma	0	0	0	0	0	
00000.000 Over 60 Center	0	0	0	0	0	
00000.000 Fiber Electronics	0	0	0	0	0	
00000.000 Airport Drive Widening	0	0	0	0	0	
00000.000 Bridge/Overpass Repairs	0	0	0	0	0	
00000.000 Construction of Homback Drive	0	0	0	0	0	
00000.000 Landfill Storage/Office Bldg.	0	0	0	0	0	
00000.000 Grand Ave. Storm Water Imprv.	0	0	0	0	0	
00000.000 Baker Blvd. Imprv.	0	0	0	0	0	
00000.000 Intersection Imprv. Oak/Garisor	0	0	0	0	0	
00000.000 Railroad Overpass - McGregor	0	0	0	0	0	
00000.000 Storm Water Pipe Glenstone	0	0	0	0	0	
00000.000 Storm Water Pipe Mimosa	0	0	0	0	0	
47120.830 MemorialHall Renovation	0	0	0	0	0	
47120.722 Parks Dept. Building	0	0	0	0	0	
47120.721 Street Dept. Building	0	0	0	0	0	
TOTAL CAPITAL IMPROVEMENTS	\$ 131,412	\$ 702,706	\$ 547,673	\$ 225,000	\$ 66,000	-87.95%

CAPITAL ITEMS		
ITEM DESCRIPTION		COST
North Garrison Bridge (Middle)		60,000
Downtown Historic Study/Plan		6,000

TOTAL CAPITAL ITEMS REQUEST \$ 66,000

OPERATING BUDGET

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
FUND		Ending	Ending	Ending	Ending	Ending	FY 2010
		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
STREET/ENGINEERING PROJECTS:							
00000.000	New Street Name Signs	0	0	0	0	0	
43121.800	Capital Outlay	130,916	119,573	120,000	116,385	108,660	-9.45%
00000.000	Capital Outlay/Parking Lot [5th St	0	0	0	0	0	
00000.000	Case Street, Olive to Cedar	0	0	0	0	0	
00000.000	13th Street, grand to River	0	0	0	0	0	
00000.000	Forest Street, Centennial to St. Lou	0	0	0	0	0	
00000.000	Macon Street, Garrison to Baker	0	0	0	0	0	
00000.000	Main Street, Chestnut to Centennia	0	0	0	0	0	
00000.000	Memorial Hall Bldg Repairs	0	0	0	0	0	
00000.000	Missouri Ave, Centennial to Highlan	0	0	0	0	0	
00000.000	Civil War Road/Short Term	0	0	0	0	0	
00000.000	Vine & Hwy 96 Intersection	0	0	0	0	0	
00000.000	Misc. Storm Sewers (Bond Money)	0	0	0	0	0	
00000.000	Industrial Pk Design & Layout	0	0	0	0	0	
00000.000	Chestnut/River to E. RR Crossing	0	0	0	0	0	
00000.000	Third/Main to Garrison	0	0	0	0	0	
00000.000	Hazel/Macon to Centennial	0	0	0	0	0	
00000.000	Sophia/Olive to Chestnut	0	0	0	0	0	
00000.000	Sycamore/Garrison to Baker	0	0	0	0	0	
00000.000	Square Southside Walkway / Mall	0	0	0	0	0	
TOTAL STREET/ENGINEERING PF\$		130,916	\$ 119,573	\$ 120,000	\$ 116,385	\$ 108,660	-9.45%

CAPITAL ITEMS

ITEM DESCRIPTION	COST
Allison Street Paving	27,060
Amber Lane Paving	14,600
Fulton Street Paving	19,960
Katherine Street Paving	16,740
Piper Street Paving	7,900
Scott Street Paving	11,200
Steve Street Paving	11,200

TOTAL CAPITAL ITEMS REQUEST**\$ 108,660**

PUBLIC HEALTH FUND

The Public Health Fund is used primarily to account for revenues and expenditures for the City's demolition landfill and recycling operations.

BUDGET SUMMARY

<u>PUBLIC HEALTH</u>		
Projected Beginning Fund Balance 7/01/2010	\$ 132,512	
Projected Income	150,060	
Reserved Fund Balance	0	
Funds Available		282,572
Approved Expenditures	-152,523	
Income and Balance over/(under) Expenditures		130,049
Projected Fund Balance 6/30/2011 *		<u>\$ 130,049</u>

AUTHORIZED PERSONNEL	Full Time	Part-Time
Staff	1	0
Landfill Operator (1)		

BUDGET HIGHLIGHTS

Budgeted revenues are approximately 1.63% below 2010's estimated figures. The main reason for this is a \$6,800 reduction in anticipated grant funds from Region M. Other changes in revenues are slight decrease in Property Taxes (\$2,400) and Interest Income (\$1,500). The property tax revenue is based on projected growth and the current economic climate. The dumpster revenue will depend on the continuation of the Region M grant received by the County. The change and billing procedure for the County will remain the same until all the existing grant funds are depleted, but is supposed to keep the City whole on the landfill operation and keep people from dumping in the County.

On the expenditure side, the main decrease is in the Demolition line item. In order to meet the requirement to cut 5% from the 2009 budgeted amount, this was the only place having adequate funds that would not adversely impact services. The Humane Society's request of \$27,000 was an increase of \$1,000 above the Fiscal Year 2010. In the salaries line item there was a decrease of approximately 31% due to personnel changes.

Overall, the Public Health Budget is 8.76% below fiscal 2010. No capital has been requested for this fiscal year. The same changes for Group Health and Life insurance appear in this budget as it does in the General Fund's budget.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
121 PUBLIC HEALTH REVENUES						
31111.000 Property Taxes	\$ 102,901	\$ 97,903	\$ 101,500	\$ 97,900	\$ 100,310	-1.17%
31110.000 Personal Property Taxes	0	860	0	0	0	
35501.000 Special Assessments	0	0	0	0	0	
35502.000 Weeds/Special Assessments	240	12,062	7,500	12,000	10,000	33.33%
34431.000 Landfill Revenue	6,650	6,654	6,750	4,800	6,500	-3.70%
34432.000 Dumpster Revenue	36,284	36,237	34,000	26,757	32,000	-5.88%
34433.000 Recycling Revenue	2,099	806	900	2,121	1,000	11.11%
31122.000 Intangible Tax	128	564	150	0	50	-66.67%
39600.000 Miscellaneous Revenues*	3,202	1,037	0	0	0	
36110.000 Interest Income	6,548	1,401	1,750	0	200	-88.57%
36403.000 Grant Revenue	0	10,000	0	6,800	0	
39100.000 Other Fund Trans	0	0	0	0	0	
TOTAL PUBLIC HEALTH	\$ 158,052	\$ 167,523	\$ 152,550	\$ 150,378	\$ 150,060	-1.63%

* Region M Solid Waste Grant.

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
		Ending	Ending	Ending	Ending	Ending	FY 2010
FUND		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
100	General Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
200	Capital Projects	500,000	500,000	500,000	500,000	500,000	100%
300	Debt Service	250,000	250,000	250,000	250,000	250,000	100%
400	Grants	750,000	750,000	750,000	750,000	750,000	100%
500	Reserve Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
600	Other Funds	250,000	250,000	250,000	250,000	250,000	100%
700	Special Projects	500,000	500,000	500,000	500,000	500,000	100%
800	Unassigned	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
900	Reserve Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100%
1000	Total	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	100%

PUBLIC HEALTH FUND

44110.100 Salaries	\$ 29,800	\$ 31,388	\$ 46,875	\$ 42,000	\$ 32,304	-31.08%
44110.100 Salaries Overtime	0	0	0	0	0	
44110.220 FICA	2,395	2,185	3,586	2,935	2,471	-31.09%
44110.230 Pension Plan	2,182	2,032	3,141	3,141	2,003	-36.23%
44110.210 Health Insurance	6,964	7,465	7,851	7,208	5,208	-33.66%
44110.290 Disability Insurance	231	242	361	361	249	-31.02%
44110.260 Workers' Compensation	1,258	1,233	2,958	2,958	2,038	-31.10%
44110.520 Other Insurance	865	775	1,000	797	1,000	0.00%
44110.600 General Office Expense	720	491	500	500	500	0.00%
44110.530 Telephone	316	339	400	400	400	0.00%
44110.622 Utilities	2,258	3,071	3,500	2,750	3,750	7.14%
44110.432 Equipment Repairs	3,962	4,042	5,000	3,200	6,000	20.00%
44110.626 Gasoline	2,468	1,796	2,500	2,500	2,900	16.00%
44110.608 Landfill Supplies	398	191	1,000	1,000	1,000	0.00%
44110.410 Misc Sanitation Charges	48,430	44,210	36,000	34,000	36,000	0.00%
44110.415 Permits/Tonnage Fees	0	0	0	0	0	
44110.421 Demolition	5,025	7,239	15,000	15,000	15,000	0.00%
44110.423 Weed Enforcement	1,500	1,742	2,000	2,000	3,000	50.00%
44140.435 Household Hazardous Waste		11,033			0	
44143.320 Vet & Humane Society	20,865	26,252	27,000	26,000	27,000	0.00%
44143.340 Pest Control	7,772	8,162	6,500	6,500	6,500	0.00%
44110.608 Landfill Testing	0	0	0	0	0	
44110.700 Travel & Training	0	0	400	275	400	0.00%
49500.800 Capital Outlay	49,682	13,092	0	0	0	
46510.320 Harry Truman Council	0	0	0	0	0	
41550.699 Miscellaneous	0	0	0	0	0	
44110.422 Recycling	0	4,387	1,600	6,200	4,800	200.00%
TOTAL PUBLIC HEALTH	\$ 187,093	\$ 171,367	\$ 167,172	\$ 159,725	\$ 152,523	-8.76%

TRAVEL / TRAINING FORM[illegible]

TOTAL TRAVEL/TRAINING REQUEST

\$ 400

DEMOLITION LANDFILL CLOSURE FUND

This fund was created to separately account for money set aside for final closure costs for the City's demolition landfill as required by the State of Missouri. This is a restricted fund with solid waste billings assessed at \$1.17 per family & commercial.

BUDGET SUMMARY

LANDFILL CLOSURE		
Projected Beginning Fund Balance 7/01/2010	\$ 785,844	
Projected Income	60,460	
Reserved Fund Balance	0	
Funds Available		846,304
Approved Expenditures	0	
Income and Balance over/(under) Expenditures		846,304
Projected Fund Balance 6/30/2011 *		<u>\$ 846,304</u>

AUTHORIZED PERSONNEL

	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The budget is set up as a contingency in the event any mandated improvements or clean up is required by the State for the landfill. The City is required to monitor the landfill pursuant to Subtitle D of the Resource Conservation & Recovery Act (RCRA) for a period of thirty (30) years. The City has previously had to spend upwards of \$200,000 for remediation at the site.

The Department of Natural Resources approved closure of this landfill on February 11, 1997. On October 4, 2004, the Department also provided for the release of the Financial Assurance Instrument for the Demolition Landfill. The necessary paperwork to secure the release was not provided until 2007.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
122 LANDFILL CLOSURE REVENUES						
35500.000 Landfill Closure Assmt.	\$ 59,318	\$ 60,192	\$ 59,000	\$ 60,000	\$ 60,000	1.69%
36110.000 Interest	21,757	4,909	5,000	425	460	-90.80%
39100.000 Trans. fm Other Funds	0	0	0	0	0	
TOTAL LANDFILL CLOS.	\$ 81,074	\$ 65,101	\$ 64,000	\$ 60,425	\$ 60,460	-5.53%

OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
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LANDFILL CLOSURE FUND

49500.900 Transfer To Other Funds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
35500.000 Landfill Closure	0	0	0	0	0	
49500.800 Capital Outlay	0	4,711	0	0	0	
TOTAL LANDFILL CLOSURE FUND	\$ 0	\$ 4,711	\$ 0	\$ 0	\$ 0	

CAPITAL ITEMS

ITEM DESCRIPTION	COST	

TOTAL CAPITAL ITEMS REQUEST \$ 0

CAPITAL IMPROVEMENT SALES TAX FUND

This fund was created to separately account for tax revenue received from the Capital Improvement Sales Tax which was approved by a vote of the people in 1995. This tax issue has a sunset provision included which terminates the tax in March 2012. Budgeted expenditures are shown on the following pages.

BUDGET SUMMARY

<u>CAPITAL IMPROVEMENTS SALES TAX</u>		
Projected Beginning Fund Balance 7/01/2010	\$ 136,976	
Projected Income	876,330	
Reserved Fund Balance	0	
Funds Available		1,013,306
Approved Expenditures	-910,000	
Income and Balance over/(under) Expenditures		103,306
Projected Fund Balance 6/30/2011 *		<u>\$ 103,306</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGETED HIGHLIGHTS

The budget provides for 95% of the funds generated from the Capital Improvements Sales Tax to retire the debt on the Combined Waterworks and Wastewater Treatment System Revenue Refunding Bonds Series 1998 which advance refunded a portion of the 1996 Series. The debt service on this issue is scheduled to run to 2016.

The remaining 5% of the funds generated from the Sales Tax are retained by the City and restricted for capital improvements involving Stormwater run-off. This year, no stormwater projects are budgeted. The City has established a policy of accumulating an adequate balance in this fund and completing a fairly large needed project as opposed to numerous smaller projects.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
161 CAPITAL IMPROVEMENT TAX REVENUES						
36110.000 Interest	\$ 19,143	\$ 3,328	\$ 4,000	\$ 260	\$ 300	-92.50%
31303.000 Capital Improvement Tax	930,900	903,902	920,938	876,037	876,030	-4.88%
36120.000 Bond Proceeds	-849,300	0	0	0	0	
00000.000 Change in Fund Balance	0	0	0	0	0	
00000.000 Charge In General Fund	0	0	0	0	0	
36120.000 Bond Proceeds	0	0	0	0	0	
TOTAL CAPITAL IMP.	\$ 100,744	\$ 907,230	\$ 924,938	\$ 876,297	\$ 876,330	-5.26%

OPERATING BUDGET

	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
161 FUND						

CAPITAL IMPROVEMENT TAX:

43150.000 Capital Projects	\$ 60,364	\$ 41,530	\$ 0	\$ 0	\$ 0	
49500.900 Transfer to Gen Revenue	0	0	0	0	0	
Bond Payment	0	932,000	910,000	910,000	910,000	
TOTAL CAPITAL IMPRV. TAX	\$ 60,364	\$ 973,530	\$ 910,000	\$ 910,000	\$ 910,000	

CAPITAL ITEMS

ITEM DESCRIPTION	COST	

TOTAL CAPITAL ITEMS REQUEST \$ 0

LODGING TAX FUND

This fund was created to separately account for tax revenue received from the Lodging Tax. The rate for Lodging Tax in the City was 2% and is charged for all applicable Hotel and Motel stays. In April 2001, the voters approved increasing the rate to 4%.

BUDGET SUMMARY

<u>LODGING TAX</u>		
Projected Beginning Fund Balance 7/01/2010	\$ 51,886	
Projected Income	85,028	
Reserved Fund Balance	0	
Funds Available		136,914
Approved Expenditures	-90,500	
Income and Balance over/(under) Expenditures		46,414
Projected Fund Balance 6/30/2011 *		<u>\$ 46,414</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The City will contract with the Convention & Visitors Bureau (CVB) for tourism services again this fiscal year. The CVB will in turn contract with other tourism providers in addition to providing in-house administrative personnel and help to provide tourism related activities aimed at generating Hotel and Motel stays in Carthage. This format derived from a Mayor's Ad-Hoc Committee consisting of all entities using Lodging Tax funds for tourism and promotion purposes. This year the City has appropriated \$90,500 to provide for these programs. Advertising for the Civil War Museum has been moved to this fund. Projected revenues are envisioned to show a decrease from last fiscal year. Revenues for Fiscal 2010 as of April are running approximately 7.2% (\$5,684) below last year's revenues. This year's year-to-date receipts are the lowest since fiscal 2001; right before the additional 2% was added. Overall revenues have been trending downward for the past few fiscal years. A number of programs implemented by the CVB have helped to generate overnight stays through this period minimizing (but not completely eliminating) the impact of low travel numbers industry-wide since September 11, 2001. On the expenditure side, due to a change in the State's method of allocation of the cooperative grant program through the Department of Tourism, Carthage will no longer directly receive funds. Rather, it will be allocated to the region via Joplin. The State now contracts with Joplin which works with the Carthage CVB on the joint advertising for Jasper County. The CVB basically will pay into this program a percentage of Lodging Tax revenues (\$7,500). The City will retain adequate funds for cash flow purposes and will monitor the impact of our tourism dollars.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
123 LODGING TAX FUND REVENUES						
31940.000 Lodging Tax Receipts	\$ 107,749	\$ 96,512	\$ 90,000	\$ 85,000	\$ 85,000	-5.56%
33400.000 Grant - State	0	0	0	0	0	
39600.000 Miscellaneous Revenue	0	18,905	0	0	0	
36110.000 Interest	3,821	4,164	4,500	25	28	-99.38%
TOTAL LODGING TAX	\$ 111,570	\$ 119,581	\$ 94,500	\$ 85,025	\$ 85,028	-10.02%

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
		Ending	Ending	Ending	Ending	Ending	FY 2010
FUND		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011

00000.000	Historic Homes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
00000.000	City Development Plan	0	0	0	0	0	
45130.540	Advertising	708	0	2,000	1,750	2,000	0.00%
48000.300	CVB Contract	107,749	115,417	102,000	87,450	88,500	15.25%
49500.900	Transfer to Other Funds	0	0	0	0	0	
49500.699	Miscellaneous	0	0	0	0	0	
TOTAL LODGING TAX		\$ 108,457	\$ 115,417	\$ 104,000	\$ 89,200	\$ 90,500	14.92%

[illegible]

TOTAL TRAVEL/TRAINING REQUEST	\$ 0
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[illegible]

TOTAL CAPITAL ITEMS REQUEST	79	\$ 0
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FAIR ACRES COMPLEX BOND FUND

This fund was created to separately account for revenue received from the financing of a grant provided by the Steadley Foundation for the second phase of construction of the Fair Acres Sports Complex. The Foundation has pledged \$150,000 a year for 10 years to support the project.

BUDGET SUMMARY

FAIR ACRES		
Projected Beginning Fund Balance 7/01/2010	\$ 18,752	
Projected Income	12	
Reserved Fund Balance	0	
Funds Available		18,764
Approved Expenditures	0	
Income and Balance over/(under) Expenditures		18,764
Projected Fund Balance 6/30/2011 *		<u>\$ 18,764</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The City has used the grant money from the Steadley Foundation and sold Certificates of Participation in the lease purchase of the project to obtain the necessary up front money to complete the project. The project included the construction of four (4) new girls' softball fields, four (4) new soccer fields, a concession stand, parking lots, a mile long walking trail, utility extensions and irrigation systems for the fields. The project was substantially completed in early fiscal 2003 and finalized in 2004. Certificates were paid off in Fiscal 2009. There is a small balance left in the fund. No appropriations are budgeted for Fiscal 2011.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
141 FAIR ACRES SPORTS COMPLEX BOND REVENUES						
36120.000 Bond Proceeds	\$ 0	\$ 31	\$ 0	\$ 0	\$ 0	
36401.000 Steadley Grant	150,000	0	0	0	0	
36110.000 Interest Income	4,514	1,051	0	12	12	
TOTAL FAIR ACRES	\$ 154,514	\$ 1,082	\$ 0	\$ 12	\$ 12	

OPERATING BUDGET

	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
141 FUND						
FAIR ACRES SPORTS COMPLEX/BOND						
45200.730 Fair Acres Expansion	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
47110.720 C.O.P. Payment	150,570	148,688	0	0	0	-100.00%
TOTAL FAIR ACRES SPORTS	\$ 150,570	\$ 148,688	\$ 0	\$ 0	\$ 0	-100.00%

CAPITAL ITEMS

ITEM DESCRIPTION	COST	

TOTAL CAPITAL ITEMS REQUEST \$ 0

GOLF COURSE

The Golf Course budget provides maintenance, care and management for the City's 18 hole golf course. The course is available to users on a fee basis

BUDGET SUMMARY

GOLF COURSE		
Projected Beginning Fund Balance 7/01/2010	\$ 526,602	
Projected Income	553,490	
Reserved Fund Balance	-318,688	
Funds Available		761,404
Approved Expenditures	-736,865	
Income and Balance over/(under) Expenditures		24,539
Projected Fund Balance 6/30/2011 *		<u>\$ 343,227</u>

AUTHORIZED PERSONNEL		Full Time	Seasonal
Staff		5.5	Variable
Parks Administrator	(1/2)		
Golf Pro/Manager	(1)		
Golf Pro/Assistant	(1)		
Golf Supervisor	(1)		
Golf Laborer	(2)		
Seasonal Golf Laborers			

BUDGET HIGHLIGHTS

The recommended budget for the golf course is approximately .66% lower (\$4,865) than the same level of funding provided for last Fiscal Year. This is due primarily to Capital expenses. The golf course again is holding the line on expenditures as much as possible this year. The problem for the course is that full time-staff has been reduced in previous years by utilizing part-time help where possible. For this Fiscal Year, staff is recommending reducing (from the original submitted budget) some of the part-time hours to keep costs in line with projected revenues as much as feasible. Personnel costs are the largest component of the budget which leaves little room for cutting operating expenditures. These costs must be balanced with providing a certain quality of the golf course for its users. Without this, there would be a possibility of a slip in market share with disastrous results. The course has seen a small decrease in play this year which is somewhat discouraging but considering the overall economic climate, it is not too bad. (The Carthage course has recently seen a decrease in rounds played compared to last year at this time by approximately 12% as of April 2010.)

Capital funded this year is the continuing equipment lease. This has lowered equipment repair costs and keeps equipment current. Overall the course is looking good and moving forward. Several changes in the local golf market have worked to the course's advantage that could result in positive impacts in the future.

In 2001 the City undertook a project of renovating the Carthage Golf Course. The City financed the project and issued Certificates of Participation (COPs) for \$1,915,000. Principle and interest over the term amounted to approximately \$2,771,000. The Steadley Foundation awarded the City a grant of \$1.8 million, and provides \$200,000 a year (through Fiscal 2010) to help finance the certificates of participation. Final payment on the certificates is December 1, 2016. Original pro-forma cash flows projected revenues generated (and fee increases) based on the number of rounds played at the course. It was anticipated that the course would generate enough money from play to cover its operating expenses and capital expenditures, and over a number of years, yield a profit to set aside funds to pay the future certificate payments after the Steadley money terminated. Since 2001 however, the number of rounds played has dropped from original expectations. This has not only occurred here, but throughout the entire country. National golf rounds have been on the decline for several years. The cash flows also projected revenues based on a plan of increasing fees every other year. Again, due to the decrease in golf play and actions taken by other local courses, rate increases have been implemented at a slower schedule in order to help stimulate the number of rounds of play. This has caused a negative impact on those original projections. The City continues to work with the Steadley Trust on a proposal for additional grant funds to finance the remainder of the COPs. The City had previously budgeted money in the General Fund as a set-aside to begin accumulating funds to make the debt service payments once the Steadley funds terminate. Due to the economic situation, this was not possible this Fiscal Year. It is anticipated that approximately \$971,000 will be needed through Fiscal 2017. The Golf Fund has enough reserved funds, to fund debt service for approximately two years after the grant expires. There would still be a significant amount outstanding. One goal since the renovation of the golf course has been for the golf operations be self sufficient. Nonetheless, expenses have exceeded revenues during the post renovation years. Cuts in staff and materials have been made to come closer to revenue projections. These cuts are being made while trying to maintain the quality of the golf course at premium golf standards. This fiscal year projections are that 22,500 rounds will be played. With the efforts of staff, efficient marketing and partnerships with special interests it is believed growth can still be achieved comparable to pre-renovation years. It is still planned that the golf course will eventually be self sufficient and not need to be subsidized. The City Council approved a rate increase in base rates effective May 2009 to help revenues in the fund. However, a subsidy from the General Fund is budgeted at approximately \$76,960, to make up the projected difference in golf revenues and expenses. The subsidy is about \$36,960 more than the previous Fiscal Year.

The golf course is an asset to the City of Carthage which brings in people from the surrounding area. The resulting income to other business in the city cannot be quantified. The CVB has partnered with golf staff to promote stay and play packages to northern regions in an effort to create over-night stays in Carthage. Further, the Golf Fund's numbers include the lease arrangement for the golf course's

operations of the driving range within the Golf Fund. The driving range will be used to enhance the golf course and also provide a vehicle for additional revenue. Operations of the range generate a profit of approximately \$4,500 last fiscal year. This should help in the goal of eventually making the golf course self sufficient.

		Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
142	GOLF COURSE REVENUES						
34710.000	Golf Memberships	\$ 78,300	\$ 85,822	\$ 89,511	\$ 67,000	\$ 65,000	-27.38%
34711.000	Golf Green Fees	177,800	203,359	218,116	223,464	220,000	0.86%
34712.000	Golf Cart Rental	155,544	178,546	188,095	178,463	176,000	-6.43%
34713.000	Golf Cart Advertising	0	0	0	0	0	
34714.000	Golf Twilight Fees	0	0	0	0	0	
34715.000	Golf Surcharge	0	0	0	0	0	
34716.000	Driving Range Fees	1,023	14,417	16,648	14,000	13,500	-18.91%
36110.000	Interst Income	2,260	3,075	2,500	300	400	-84.00%
36202.000	Golf Pro Shop Rent	1,736	1,956	2,305	1,827	1,900	-17.57%
39100.000	Transfer from Other Funds	357,773	135,800	40,000	40,000	76,690	91.73%
39600.000	Miscellaneous Revenue	29	0	0	0	0	
36401.000	Grant-Golf Course Capital Im	200,000	200,000	200,000	200,000	0	-100.00%
TOTAL GOLF		\$ 974,464	\$ 822,974	\$ 757,175	\$ 725,054	\$ 553,490	-26.90%

OPERATING BUDGET

	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
142 FUND						
GOLF COURSE						
45125.100 Salaries	\$ 227,976	\$ 251,312	\$ 255,184	\$ 255,100	\$ 257,348	0.85%
45125.105 Commission/Golf	6,922	11,418	15,396	16,600	15,396	0.00%
45125.130 Salaries Overtime		375		325	0	
45125.220 FICA	17,912	19,639	19,522	20,785	19,687	0.85%
45125.230 Pension Plan	9,405	10,628	13,665	13,600	12,780	-6.48%
45125.210 Health Insurance	25,604	30,479	33,945	33,945	34,626	2.01%
45125.290 Disability Insurance	971	1,100	1,570	1,380	1,587	1.06%
45125.260 Workers' Compensation	2,906	2,802	5,875	3,250	5,920	0.77%
45125.520 Other Insurance	2,907	2,241	3,400	2,117	3,000	-11.76%
45125.600 General Office Expense	1,775	3,220	2,500	2,374	2,500	0.00%
45125.530 Telephone	401	404	500	410	500	0.00%
45125.622 Utilities	20,253	23,229	24,000	22,000	24,000	0.00%
45125.550 Dues & Subscriptions	870	890	1,500	1,370	1,500	0.00%
45125.500 Uniform Expense	693	437	800	792	800	0.00%
45125.433 Building Maintenance	3,793	3,363	3,500	3,650	3,500	0.00%
45125.430 Maintenance	52,864	53,914	55,000	52,000	57,000	3.64%
00000.000 Tree Grant/Match	0	0	0	0	0	
45125.431 Vehicle Maintenance	1,194	998	2,000	2,000	2,000	0.00%
45125.432 Equipment Repairs	14,938	3,752	5,000	4,200	5,000	0.00%
45125.605 General Tools & Supplies	4,008	3,262	2,500	1,950	2,500	0.00%
45125.626 Gasoline	18,450	19,036	20,000	16,750	20,000	0.00%
45125.540 Advertising	7,112	7,431	7,500	7,500	7,500	0.00%
45125.440 Golf Cart Rental	22,026	22,026	22,026	22,026	23,500	6.69%
45125.700 Travel/Training	0	0	0	50	100	
45125.800 Capital Outlay	5,344	45,995	52,159	52,158	42,658	-18.22%
45120.823 Bond Payment	187,275	186,985	184,788	185,000	183,763	-0.55%
45125.699 Miscellaneous *	0	0	0	0	0	
TOTAL GOLF	\$ 635,597	\$ 704,936	\$ 732,330	\$ 721,332	\$ 727,165	-0.71%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
<u>Golf Department</u>					
Number of:					
Annual Rounds	22,410	20,580	25,077	22,500	22,500
Annual Passes:					
Senior	12	25	24	24	25
Single	58	77	66	66	70
Family	16	11	11	12	12
Junior	85	46	54	39	39
Cart Rentals	111,765	113,888	147,944	180,000	185,000
Tournaments	42	35	51	40	45

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST
Pesticide recert.	TBA	TBA	Kurt Neubert	100

TOTAL TRAVEL/TRAINING REQUEST\$ 100**CAPITAL ITEMS**

ITEM DESCRIPTION	COST
Equipment lease	\$ 42,658

TOTAL CAPITAL ITEMS REQUEST\$ 42,658

GOLF COURSE DRIVING RANGE

The Golf Course budget provides operations, maintenance, care and management for property formerly known as the Carthage Golf Center which is currently being leased the City for use as a golf driving range on a fee basis.

BUDGET SUMMARY

Total Expenditures	\$9,700
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AUTHORIZED PERSONNEL	Full Time	Seasonal
Staff	(0)	(0)

BUDGET HIGHLIGHTS

The City was approached late in Fiscal 2008 with the opportunity to lease the existing driving range owned and operated by a private citizen. The arrangements for the lease were very advantageous to the City. The lessor did not want to have a long-term lease and would prefer an eventual sale. Staff presented initial figures showing that a profit could be generated from this operation and that there were numerous ancillary benefits to providing this operation in conjunction with the golf course. Initial capital expenditures for a dispensing machine, balls and baskets were paid for from the General Fund in Fiscal 2008. Operating expenses are minimal with labor expenses to come from the golf course within their existing budget.

After two years of operations, the range was generating an operating profit and appears to be well accepted by the local golfers. The overwhelming response has been positive. This year there may be a need to purchase more golf balls for the range. There is also a possibility of purchasing additional mats depending on further usage. Other than mowing and trimming, the range is fairly maintenance free. Part-time personnel are utilized from the pro shop and golf maintenance to perform the work which helps keep costs as low as possible.

It is hoped that the City can eventually acquire this property from the owner and continue to provide this service in the future. This should also help in achieving the goal of making the golf course self sufficient by generating additional revenue for the course.

OPERATING BUDGET

	Approved Budget Ending 6-30-09	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
142 FUND						
GOLF DRIVING RANGE						
45126.100 Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
45126.220 FICA	0	0	0	0	0	
45126.290 Disability Insurance	0	0	0	0	0	
45126.260 Workers' Compensation	0	0	0	0	0	
45126.520 Other Insurance	600	0	0	0	0	
45126.600 General Office Expense	0	0	0	0	0	
45126.530 Telephone	0	0	0	0	0	
45126.622 Utilities	1,600	510	1,400	560	1,000	-28.57%
45126.433 Building Maintenance	750	243	500	420	500	0.00%
45126.430 Maintenance	0	0	0	0	0	
45126.431 Vehicle Maintenance	0	0	0	0	0	
45126.432 Equipment Repairs	0	0	0	0	0	
45126.605 General Tools & Supplies	0	231	3,500	2,075	3,500	0.00%
45126.626 Gasoline	740	0	0	0	0	
45126.822 Lease Payment	4,000	4,000	4,000	4,700	4,700	17.50%
45126.540 Advertising	0	0	0	0	0	
45126.800 Capital Outlay	0	0	0	0	0	
45126.699 Miscellaneous	400	0	0	0	0	
TOTAL GOLF	\$ 8,090	\$ 4,984	\$ 9,400	\$ 7,755	\$ 9,700	3.19%

Work Load Indicators

	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Actual	Fiscal Year 2010 Estimated	Fiscal Year 2011 Projected
<u>Golf Department</u>					
Number of: Token Sales	N/A	525	5,579	5,226	5,700

TRAVEL / TRAINING FORM

TYPE	LOCATION	DATE	STAFF	COST

TOTAL TRAVEL/TRAINING REQUEST\$ 0**CAPITAL ITEMS**

ITEM DESCRIPTION		COST

TOTAL CAPITAL ITEMS REQUEST\$ 0

CIVIC ENHANCEMENT

The Civic Enhancement fund was established to account for money donated to the City for a variety of purposes. In recent years, this fund has been used primarily to provide funding for Christmas decorations. In fiscal 2002 the City combined the Parks & Recreation Civic Enhancement Fund with the City's Civic Enhancement Fund. The Parks & Recreation Civic Enhancement fund was established to account for money donated to the Parks Department for a variety of purposes when they were separate from the City. Now that they are part of the City, there is no further need for the separate fund.

BUDGET SUMMARY

<u>CIVIC ENHANCEMENT</u>		
Projected Beginning Fund Balance 7/01/2010	\$ 73,736	
Projected Income	2,045	
Reserved Fund Balance	0	
Funds Available		75,781
Approved Expenditures	0	
Income and Balance over/(under) Expenditures		75,781
Projected Fund Balance 6/30/2011 *		<u>\$ 75,781</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
	0	0

BUDGET HIGHLIGHTS

No expenditures are budgeted for this fiscal year. However, amendments throughout the fiscal year are anticipated to use funds for various projects as funds become available.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
124 CIVIC ENHANCEMENT FUND REVENUES						
36110.000 Interest	\$ 4,038	\$ 636	\$ 1,000	\$ 40	\$ 45	-95.50%
39600.000 Misc. Rev.	3,311	3,249	0	3,701	0	
36403.000 MoDOT Grant	15,528	74,911	0	23,954	0	
36408.000 Fireworks	0	0	0	0	0	
33400.000 Tree Planting Grant	0	0	0	0	0	
33404.000 Donations (General)	0	0	2,000	2,000	2,000	0.00%
00000.000 Charge In General Fund	0	0	0	0	0	
39100.000 Transfer from Other Funds *	0	0	0	0	0	
36402.000 Donation/Boylan Foundation	0	4,030	0	0	0	
TOTAL CIVIC ENHAN.	\$ 22,876	\$ 82,826	\$ 3,000	\$ 29,695	\$ 2,045	-31.83%
* Transfer from General Fund						

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
		Ending	Ending	Ending	Ending	Ending	FY 2010
		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
124	FUND						
CIVIC ENHANCEMENT FUND							
00000.000	Parks & Recreation Trans	\$ 0		\$ 0	\$ 0	\$ 0	
00000.000	Traffic Signs & Paint	0		0	0	0	
49510.699	Miscellaneous	1,550	490	0	0	0	
41910.320	Professional Fees	6,476	3,919	0	0	0	
49505.699	Christmas Decorations	0	7,802	0	0	0	
41940.000	Capital Projects	33,812	97,291	13,626	22,000	0	
49505.000	Capital Outlay	272	0	0	0	0	
TOTAL CIVIL ENHANCEMENT		\$ 42,110	\$ 109,502	\$ 13,626	\$ 22,000	\$ 0	

[illegible]

TOTAL CAPITAL ITEMS REQUEST	\$ 0
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PARK & RECREATION FUND

This fund is used to account for revenues and expenditures for the City's Parks & Recreation Fund. The City moved these operations under the auspices of the City in 1999. However, State Statutes require the accounting of the Property Tax derived from the levy for Parks to be accounted for in a separate fund. The City will continue to account for these tax revenues separately but will transfer the tax and any remaining fund balance to the General Revenue Fund to support the Parks & Recreation departments operations.

BUDGET SUMMARY

<u>PARKS & RECREATION</u>		
Projected Beginning Fund Balance 7/01/2010	\$ 266	
Projected Income	149,610	
Reserved Fund Balance	0	
Funds Available		149,876
Approved Expenditures	-149,500	
Income and Balance over/(under) Expenditures		376
Projected Fund Balance 6/30/2011 *		<u>\$ 376</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

Transfers collected ad-valorem tax revenues to the General Fund partially covering expenses in Parks programs.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
162 PARKS & REC. FUND REVENUES						
31110.000 Property Taxes	\$ 158,837	\$ 160,636	\$ 151,100	\$ 149,000	\$ 149,500	-1.06%
31200.000 M&M Sur Tax	243	1,070	250	100	100	-60.00%
36110.000 Interest Income	968	58	100	7	10	-90.00%
TOTAL PARKS & REC.	\$ 160,047	\$ 161,764	\$ 151,450	\$ 149,107	\$ 149,610	-1.21%

OPERATING BUDGET

FUND	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
162 PARKS & RECREATION TAX FUND						
49500.900 Transfer to General Fund	\$ 153,820	\$ 163,245	\$ 151,400	\$ 150,000	\$ 149,500	-1.25%
TOTAL PARKS DEPARTMENT	\$ 153,820	\$ 163,245	\$ 151,400	\$ 150,000	\$ 149,500	-1.25%

CAPITAL ITEMS

ITEM DESCRIPTION	COST

TOTAL CAPITAL ITEMS REQUEST 0

MYERS PARK FUND

This fund is used to account for revenues and expenditures should they be incurred, for the Myers Municipal Airport.

BUDGET SUMMARY

MYERS PARK		
Projected Beginning Fund Balance 7/01/2010	\$ 127,475	
Projected Income	85	
Reserved Fund Balance	-66,859	
Funds Available		60,701
Approved Expenditures	-35,000	
Income and Balance over/(under) Expenditures		25,701
Projected Fund Balance 6/30/2011 *		<u>\$ 92,560</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The Myers Park Airport was closed to air traffic January 1997. A Committee was established to provide for the relocation or re-establishment of the airport. The City was not able to come to terms on acquiring land for a new airport and has subsequently dropped plans to re-establish airport operations. This fund was renamed the Myers Park Funds and accounts for the revenues and expenditures related to the sale of land and development costs at Myers Park. The sale of land to Southwest Missouri Bank and Sandor Development Company provided the initial funds for Park development. The development of Phelps Blvd. to Hazel Ave. was completed in fiscal 2003. The plan for development of the park was based on a pay-as-you-go basis. When land was sold to developers, the proceeds would be used for infrastructure improvements. In fiscal 2007, the City sold land to Lowe's Home Improvement Center and used the proceeds for infrastructure development including construction of Annie Baxter Blvd. and a portion of Garrison Ave. extension. In an agreement with Lowe's, the City agreed to complete the extension of Garrison Ave. with Highway HH and the associated intersection improvements. These improvements required more funds than were available in the Myers Park fund. The General Fund therefore transferred funds to complete the City's contractually obligated work. The City also sold property to the Lim's for a restaurant in fiscal 2008. That project was completed opened in Fiscal 2009. This fiscal year, funds have been appropriated (\$35,000) to clean out the regional storm water retention basin in Myers Park from years of silt accumulation. Storm water fees are charged to occupants of the Park on a square footage basis for storage in the retention basin. There is currently \$66,859 available in the fund.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
163 MYERS PARK REVENUES						
Gas & Oil Sales	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
32000.000 Stormwater Permit Fees	4,500	0	0	0	0	
36200.000 Crop Sales	0	0	0	0	0	
00000.000 Hanger Rent	0	0	0	0	0	
00000.000 Soccer Rent	0	0	0	0	0	
39100.000 Transfer from Other Funds	92,559	0	0	0	0	
00000.000 Misc. Revenues	0	0	0	0	0	
36110.000 Interest Income	30,487	1,046	1,500	72	85	-94.33%
39210.000 Sale of City Assets	0	0	0	0	0	
TOTAL MYERS PARK	\$ 127,546	\$ 1,046	\$ 1,500	\$ 72	\$ 85	-94.33%

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
		Ending	Ending	Ending	Ending	Ending	FY 2010
163 FUND		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
163	FUND						

46300.520 Other Insurance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
46300.600 General Office Expense	0	0	0	0	0
46300.530 Telephone	0	0	0	0	0
46300.622 Utilities	0	0	0	0	0
46300.320 Professional Fees	0	0	0	0	0
46300.433 Building Maintenance	0	0	0	0	0
46300.431 Vehicle Maintenance	0	0	0	0	0
46300.432 Equipment Repairs	0	0	0	0	0
46300.605 Tools & Supplies	0	0	0	0	0
00000.000 Supplies	0	0	0	0	0
46300.626 Gasoline	0	0	0	0	0
49500.800 Capital Outlay	1,336,533	126,466	0	0	0
00000.000 Other	0	0	0	0	0
TOTAL FAIR ACRES SPORTS	\$ 1,336,533	\$ 126,466	\$ 0	\$ 0	\$ 0

[illegible]

TOTAL TRAVEL/TRAINING REQUEST	\$ 0
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[illegible]

TOTAL CAPITAL ITEMS REQUEST	\$ 0
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REGIONAL STORMWATER DETENTION FUND

This fund is used to account for revenues and expenditures should they be incurred, for various regionally located drainage structures.

BUDGET SUMMARY

REGIONAL STORMWATER DETENTION		
Projected Beginning Fund Balance 7/01/2010	\$ 8,464	
Projected Income	6	
Reserved Fund Balance	0	
Funds Available		8,470
Approved Expenditures	0	
Income and Balance over/(under) Expenditures		8,470
Projected Fund Balance 6/30/2011 *		<u>\$ 8,470</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

City ordinances provide for developers, with the approval of the City to use regional stormwater detention facilities instead of building their own. A fee is assessed based on the amount of storage that will be used

No projects are budgeted for this fiscal year.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
125 REGIONAL STORMWATER DETENTION REVENUES						
39600.000 Miscellaneous Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
36110.000 Interest	2,239	61	100	5	6	-94.00%
TOTAL REG. STORMWATER	\$ 2,239	\$ 61	\$ 100	\$ 5	\$ 6	-94.00%

OPERATING BUDGET

FUND	Actual	Actual	Approved	Estimated	Requested	Percent
	Budget Ending 6-30-08	Budget Ending 6-30-09	Budget Ending 6-30-10	Budget Ending 6-30-10	Budget Ending 6-30-11	Change FY 2010 2011
125.000 Regional Stormwater Detention						
00000.000 Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL REG. STRMWTR. DET.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	

CAPITAL ITEMS

ITEM DESCRIPTION	COST	

TOTAL CAPITAL ITEMS REQUEST \$ 0

PUBLIC SAFETY GRANTS FUND

This fund is used to account for revenues and expenditures of grants awarded to the Police and Fire Departments.

BUDGET SUMMARY

PUBLIC SAFETY GRANTS

Projected Beginning Fund Balance 7/01/2010	\$ 7,454	
Projected Income	2,000	
Reserved Fund Balance	0	
Funds Available		9,454
Approved Expenditures	0	
Income and Balance over/(under) Expenditures		9,454
Projected Fund Balance 6/30/2011 *		<u>\$ 9,454</u>

AUTHORIZED PERSONNEL

	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The Police and Fire Departments have access to a number of grant programs providing funding for equipment and/or supplies. These departments also occasionally receive money as donations from local industries, business or individuals. In order to more accurately account for and track use of these funds, a separate fund was established in fiscal 2005. A number of grants have been considered for applying for this year. However, there is no guarantee that any grants will be awarded as they are based on a competitive basis. Additionally, WalMart donations to the Police and Fire Departments for miscellaneous items and equipment for each department are also contemplated in this budget. However, no specific items or equipment has been requested in this year's budget. If and when grants are awarded for fiscal 2011, the Council will decide if they will be accepted and if necessary allocate matching funds from others sources if applicable. At that time budget adjustments will be prepared.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
126 PUBLIC SAFETY GRANTS FUND REVENUES						
39100.000 Transfer from Other Funds	\$ 7,935	\$ 0	\$ 0	\$ 39,195	\$ 0	
39600.000 Miscellaneous Revenues	0	43	0	0	0	
33105.000 Grant / Police Dept.	1,033	3,508	0	11,000	0	
33106.000 Grant / Fire Dept.	51,496	1,604	0	0	0	
36405.000 Donations Police	2,495	1,750	1,000	914	1,000	0.00%
36406.000 Donations Fire	0	1,000	1,000	1,000	1,000	0.00%
TOTAL PUBLIC SAFETY GRANTS	\$ 62,959	\$ 7,905	\$ 2,000	\$ 52,109	\$ 2,000	0.00%

OPERATING BUDGET

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FUND

	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
PUBLIC SAFETY GRANTS						
Dept. 012.000 Police Department						
42200.500 Uniform Expense	\$ 0	\$ 0	\$ 1,915	\$ 1,480	\$ 0	-100.00%
42100.615 Safety Equipment	0	0	3,154	7,990	0	-100.00%
49510.699 Miscellaneous Expenses		2,750	0	0	0	
49505.800 Capital Outlay	2,495	2,998	48,990	40,379	0	-100.00%
Total Police Public Safety Grants	\$ 2,495	\$ 5,748	\$ 54,058	\$ 49,849	\$ 0	-100.00%
Dept. 018.000 Fire Department						
42100.500 Uniform Expense	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
42100.615 Safety Equipment	0	0	0	0	0	
49506.800 Capital Outlay	59,427	883	1,000	1,000	0	-100.00%
Total Fire Public Safety Grants	\$ 59,427	\$ 883	\$ 1,000	\$ 1,000	\$ 0	-100.00%
TOTAL PUBLIC SAFETY GRANTS	\$ 61,922	\$ 6,631	\$ 55,058	\$ 50,849	\$ 0	-100.00%

CAPITAL ITEMS

ITEM DESCRIPTION	COST
0	\$ 0
0	\$ 0
0	\$ 0

TOTAL CAPITAL ITEMS REQUEST

\$ 0

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

This fund was established to account for grant activity in relation to awards given to the City by the State or Federal government regarding the Community Development Block Grant Program. These activities also comply with State and Federal guidelines regarding accounting procedures with the administration of these funds.

BUDGET SUMMARY

COMMUNITY DEVELOPMENT BLOCK GRANTS

Projected Beginning Fund Balance 7/01/2010	\$ 0	
Projected Income	0	
Reserved Fund Balance	0	
Funds Available		0
Approved Expenditures	0	
Income and Balance over/(under) Expenditures		0
Projected Fund Balance 6/30/2011 *		\$ 0

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The Community Development Block Grant Fund (CDBG) accounts for activities related to approved grants through the Missouri Department of Economic Development.

In the past, this fund has accounted for the construction and administration of the Fairview Interchange project and the Over Sixty Center expansion and improvements.

There are no grants being sought this fiscal year, and no activity is expected in the fund.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
127 CDBG FUND REVENUES						
33400.000 Grant / State	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
33100.000 Grant / Federal	0	0	0	0	0	
33700.000 Grant / Local	2,000	0	0	0	0	
36110.000 Interest	0	0	0	0	0	
39100.000 Transfer from Other Funds	0	0	0	0	0	
Miscellaneous Revenue	0	0	0	0	0	
TOTAL CDBG	\$ 2,000	\$ 0	\$ 0	\$ 0	\$ 0	

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
FUND		Ending	Ending	Ending	Ending	Ending	FY 2010
		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
127 CDBG							
00000.000	Professional Fees	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
49500.800	Capital Outlay	0	0	0	0	0	
46510.320	Harry Truman Council of Gov.	2,000	0	0	0	0	
46340.000	Drake Hotel Project	0	0	0	0	0	
46340.699	Miscellaneous	0	0	0	0	0	
TOTAL CDBG		\$ 2,000	\$ 0	\$ 0	\$ 0	\$ 0	

[illegible]

TOTAL CAPITAL ITEMS REQUEST	\$ 0
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PARKS/STORMWATER SALES TAX FUND

This fund was created to separately account for revenue received from the 3/16ths of one (1%) percent sales tax approved by the voters in November 2004 and implemented in April 2005 for parks and stormwater related projects. The primary focus of the tax is to provide funds for the renovation, expansion and operation of the Carthage Library addition. The project was financed by Certificates of Participation (COPs) with repayment coming from the tax and \$2 million from the Library's fund raising campaign. Money above the amount necessary for debt service and operations, is available for applicable projects approved by the Council. The tax has a 20 year sunset.

BUDGET SUMMARY

<u>PARKS/STORMWATER SALES TAX</u>		
Projected Beginning Fund Balance 7/01/2010	\$ 166,760	
Projected Income	329,510	
Reserved Fund Balance	0	
Funds Available		496,270
Approved Expenditures	-266,663	
Income and Balance over/(under) Expenditures		229,607
Projected Fund Balance 6/30/2011 *		<u>\$ 229,607</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The City is budgeting \$266,663 for fiscal 2011. This consists of \$206,663 for payments on the Certificates of Participation (principal and interest payments) for the Library project and \$60,000 for operating expenses for the addition. The Memorandum of Understanding (MOU) between the Library and the City states "no later than ninety (90) days prior to the opening date of the expansion of the Carthage Public Library, the Board shall present to the City a proposed base operating budget for the expansion to the City. Subsequent budgets for the expansion will coincide with the City's annual budgeting process. It is intended that these subsequent budgets would change on the same percentage basis as the City's General Fund operating budget so that any proposed budgeting change is equivalent in percentage terms to any change in the City's General Fund." Last fiscal year, the City authorized \$55,500 of the anticipated expenses based on information presented by the Library Board. Following the MOU, the amount for fiscal 2011 should be \$54,500; however the Budget Ways & Means Committee is recommending \$60,000 be appropriated for operations.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
128 PARKS/STORMWATER SALES TAX REVENUES						
36110.000 Interest	\$ 44,867	\$ 9,588	\$ 2,650	\$ 130	\$ 140	-94.72%
31300.000 Parks/Stormwater Sales Tax	350,763	340,259	346,385	329,379	329,370	-4.91%
39600.000 Miscellaneous Revenue	0	0	0	0	0	
36400.000 Donations	299,441	292,500	260,000	0	0	-100.00%
TOTAL PARKS/STORMWATER SALES TAX	\$ 695,071	\$ 642,347	\$ 609,035	\$ 329,509	\$ 329,510	-45.90%

OPERATING BUDGET

128 FUND

Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
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PARKS/STORMWATER SALES TAX

49500.900 Transfers to Other Funds	\$ 54,500	\$ 0	\$ 55,500	\$ 55,500	\$ 60,000	8.11%
45000.520 Payments to Library	0	55,500	0	0	0	
45000.320 Professional Fees	0	0	0	0	0	
47111.720 Bond Payment	19,976	0	0	0	0	
49500.800 Capital Outlay	463,001	29,980	0	0	0	
47110.720 C.O.P. Payments	577,787	597,975	490,000	490,000	206,663	-57.82%
TOTAL PARKS/STORMWATER SALES	\$ 1,115,264	\$ 683,455	\$ 545,500	\$ 545,500	\$ 266,663	-51.12%

CAPITAL ITEMS

ITEM DESCRIPTION	COST

TOTAL CAPITAL ITEMS REQUEST

\$ 0

INMATE SECURITY FUND

This fund is used to account for revenues and expenditures in the newly created Inmate Security Fund. Pursuant to RSMo. 488.50626, the fund collects a surcharge of two dollars as costs in each court proceeding filed in city court in all criminal or traffic law cases.

BUDGET SUMMARY

<u>INMATE SECURITY</u>		
Projected Beginning Fund Balance 7/01/2010	\$ 4,294	
Projected Income	3,503	
Reserved Fund Balance	0	
Funds Available		7,797
Approved Expenditures	-3,600	
Income and Balance over/(under) Expenditures		4,197
Projected Fund Balance 6/30/2011 *		<u>\$ 4,197</u>

AUTHORIZED PERSONNEL	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

Funds generated by the surcharge shall be deposited into the Inmate Security Fund. Funds deposited shall be utilized to develop biometric verification systems to ensure that inmates can be properly identified and tracked within the local jail system. Upon the installation of the biometric verification system, funds in the inmate security fund may be used for the maintenance of the biometric verification system, and to pay for any expenses related to custody and housing and other expenses for prisoners. Three thousand six hundred dollars (\$3,600) have been budgeted in the fund for Fiscal 2011 for this purpose. The equipment was purchased previously with grant funds.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
130 INMATE SECURITY REVENUES						
34434.000 Court Cost Surcharge	\$ 0	\$ 1,910	\$ 1,200	\$ 3,000	\$ 3,500	191.67%
36110.000 Interest	0	0	0	2	3	
39600.000 Miscellaneous Revenue	0	0	0	0	0	
TOTAL INMATE SECURITY	\$ 0	\$ 1,910	\$ 1,200	\$ 3,002	\$ 3,503	191.92%

OPERATING BUDGET

	Actual Budget Ending 6-30-08	Actual Budget Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
130 FUND						
INMATE SECURITY						
49500.800 Biometric Verification Costs	\$ 0	\$ 0	\$ 1,000	\$ 1,000	\$ 1,800	80.00%
49500.801 Prisoner Housing Expenses	0	0	1,000	1,000	1,800	80.00%
Total Inmate Security	\$ 0	\$ 0	\$ 2,000	\$ 2,000	\$ 3,600	80.00%

CAPITAL ITEMS

ITEM DESCRIPTION	COST	

TOTAL CAPITAL ITEMS REQUEST \$ 0

PEACHTREE COMMUNITY IMPROVEMENT DISTRICT FUND

This fund is used to account for revenues and expenditures in the recently created Peachtree Village Community Improvement District (CID). Pursuant to RSMo. 67.1511. 1. 3, the fund is not required to be budgeted for expenditure during any year, but the amount of the fund must be stated in the municipality's annual budget. The CID has a maximum life of fifty (50) years.

BUDGET SUMMARY

PEACHTREE COMMUNITY IMPROVEMENT DISTRICT

Projected Beginning Fund Balance 7/01/2010	\$ 7,687	
Projected Income	1,706	
Reserved Fund Balance	0	
Funds Available		9,393
Approved Expenditures	0	
Income and Balance over/(under) Expenditures		9,393
Projected Fund Balance 6/30/2011 *		<u>\$ 9,393</u>

AUTHORIZED PERSONNEL

	Full Time	Part Time
Staff	0	0

BUDGET HIGHLIGHTS

The District desired to improve traffic safety and traffic flow by constructing certain street improvements and other public improvements which will enhance and improve the property within the boundaries governed by the District including the construction of a new street connecting Highway HH with Highway 571, with a traffic signal at the intersections of Highway HH and Hazel Ave., and Peachtree Loop and Highway 571. The City agreed, to allocate fifty percent (50%) of the total additional revenue from sales tax imposed within the District by the City from the general sales tax levy of one percent (1%) to reimburse the District for such costs which are generated by economic activities from the proposed development. Currently, there are very limited funds available in this fund due to the overall economy. The Statutes provide that, the amount of the fund shall be based on an annual service plan that describes the public improvements and services for the fiscal year. Based on the Developers petition for the creation of the CID, the Five Year Budget of Operations & Capital Improvement indicated a first year budget of \$25,000 of revenues from special assessments and expenses of \$20,000 for marketing, \$5,000 for management and \$1,606,150 for capital improvement. Substantial development has yet to take place in the District.

	Actual Year Ending 6-30-08	Actual Year Ending 6-30-09	Approved Budget Ending 6-30-10	Estimated Budget Ending 6-30-10	Requested Budget Ending 6-30-11	Percent Change FY 2010 2011
129 PEACHTREE CID REVENUES						
31301.000 Sales Tax	\$ 53	\$ 0	\$ 0	\$ 0	\$ 0	
39100.000 Transfer from Other Funds	3,492	2,810	2,400	1,600	1,700	-29.17%
36110.000 Interest	0	31	35	5	6	-82.86%
31200.000 Special Assessments	0	0	0	0	0	
TOTAL PEACHTREE CID	\$ 3,545	\$ 2,841	\$ 2,435	\$ 1,605	\$ 1,706	-29.94%

OPERATING BUDGET		Actual	Actual	Approved	Estimated	Requested	Percent
		Budget	Budget	Budget	Budget	Budget	Change
		Ending	Ending	Ending	Ending	Ending	FY 2010
FUND		6-30-08	6-30-09	6-30-10	6-30-10	6-30-11	2011
PEACHTREE CID							
41540.000	City Reimbursable Project	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
41540.320	Professional Fees	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
51540.699	Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
41540.800	Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
41540.900	Transfer to Other Funds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL PEACHTREE CID		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	

[illegible]

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Appendix I

Carthage Profile

CARTHAGE

Preserving its History While Preparing for the Future

The City of Carthage is a progressive City which maintains a deep appreciation of its historical heritage. Two significant events, the Osage War of 1837 and the "Battle of Carthage" in the Civil War, are included among the pages of Carthage history. Names after ancient Carthage, Tunisia, several parallels have been drawn between the two cities. Both cities were destroyed by war, ancient Carthage was sacked by the Roman armies and Carthage, Missouri was burned during the Civil War. Both cities were rebuilt and exist today as modern municipalities.

The Carthage Historical Heritage

Osage War 1837

The land on which Carthage is built was originally inhabited by the Osage Indians. The Osage made several cessions of their tribal lands to the United States government under different treaties, one of which in 1825 included the Jasper County area.

By the 1830's, the Osage were growing discontent with their new lands across the border in what would someday become the state of Kansas and also in Indian Territory, the present state of Oklahoma. Hunting and crop raising were not as successful as they had been in Missouri. The Osage felt cramped for space and found themselves encountering rival tribes more frequently. The increased warfare as well as smallpox were dwindling their numbers. Many tribal members felt that they should return to their homeland in Missouri.

White settlers were alarmed when the Osage people decided to return to their homelands. The impending conflict would become known as the Osage War. The Osage War was complete with hard riding frontiersmen, Cavalry troop maneuvers and Osage trying to return to their tribal homeland. As the Osage War ended, the tragedy continued as many Osage people die in the bitter winter weather conditions during the forced march from Missouri.

Civil War

Founded in 1842, the town prospered before the Civil War. With the erection of the Jasper County courthouse, Carthage began slowly, but steadily, to grow and develop without serious incident until the Civil War. The Battle of Carthage, July 5, 1861, between the Missouri state Guard (southern sympathy) and Federal Three-Month volunteers from St. Louis, was reported in the New York Times on July 14, 1861, to be "the first serious conflict between the U.S. troops and rebels". The Battle of Carthage involved Col. Franz Siegel with 1100 U.S. v.s. State of Missouri Governor Claiborne F. Jackson with 6000 state guardsmen in a running battle that left 48 dead and 152 wounded, and 50 captures. The war was far from over for Carthage. A total of 13 recorded battles or skirmishes were fought in or near Carthage. Finally, on September 22, 1864, partisan guerilla rode into Carthage and burned the City to the ground. The Kendrick House, preserved today as a historic site, was one of the few buildings spared from this destruction. The 1860 census recorded 6,883 residents in Jasper County. By the end of the war only 30 persons were found residing in the county.

Rebuilding Carthage

By 1883, Carthage was experiencing a robust recovery from its near demise during the Civil War. According to the Carthage Banner, 75 to 100 new buildings were being built early in 1883. One account boasted "300 teams about the square today". On December of that year, the cornerstone was laid for the City's first City Hall/Fire Station Building. In 1894, the Jasper County Courthouse, which was destroyed in the Civil War, was rebuilt of Carthage Marble. The City agreed to share the costs of building the courthouse in return for use of four offices on the second floor. In 1895, the Carthage government moved to the new courthouse, leaving the 1883 City Hall building for exclusive use as a fire station.

Carthage Today - A Progressive City

A New City Hall Building

For nearly one hundred years, the municipal government shared office space with Jasper County in the courthouse. During that time, and despite a need for additional municipal office space, the City offices still occupies only the four rooms agreed to nearly a century before.

A fire, which occurred on the Carthage square in 1988, destroyed a large building and left a vacant lot which detracted from the beauty of the downtown area. In order to address two community goals, improving the image of the square and providing modern offices for the municipal government, the City Council voted to approved the construction of a new building on the vacant lot. The building was designed with input from the community. The consensus from the community representatives was that the design should be compatible with the historical nature of the square. The brick and stucco exterior is basically a federal style building. The new City Hall building was formally dedicated in 1992.

One of the features of the new building is a display, located in the central hallway, of funerary artifacts from ancient Carthage, Tunisia. The artifacts were given to the citizen of Carthage, Missouri by the Citizens of Carthage, Tunisia, in 1952. The artifacts include two stone tablets date from about 400 B.C. to 146 B.C. Another feature located in the hallway is a series of paintings commissioned from local artist, Andy Thomas, to illustrate the commonalities of Carthage, Tunisia and Cities, the destruction by fire of each community and reconstruction of the two Carthage's . The paintings were donated to the City by the local Soroptomist Club.

Adoption of a City Charter

In 1993, the citizens of Carthage abandoned its third class city status and adopted the City's first municipal Charter. The City Charter retained most of the government structure which was previously in place. It is the City's hope that the Charter will provide the municipal government with greater flexibility to meet future challenges.

Tourism

The 1990 census listed the population of Carthage at 10,747. The popularity of Carthage tourist attractions increase, the seasonal population of Carthage is rapidly approaching the one million mark.

Significant Carthage attractions include Precious Moments, the Carthage Civil War Museum, the "Battle of Carthage" State Historic Site, Red Oak II) a replica of a 1930's town), the Victorian Homes Tour, and the "Way of Salvation" Christmas light display. The distinctive Jasper County Courthouse, built in 1894 of Carthage Marble, is listed on the National Register of Historic Places. Additional attractions include a special events such as American Indian Pow-Wows, Civil War RE-enactments, "Marian Days" (a religious celebration and Vietnamese reunion), and the Maple Leaf Festival.

Precious Moments

Samuel J. Butcher, who is famous for designing the porcelain bisque figurines featuring Precious Moments children, moved to the Carthage area in 1984. During that year, he designed the Precious Moments Chapel. The architecture of the Chapel is reminiscent of Italian pre-renaissance structures. Having seen Michelangelo's interpretation of God's wrath and judgement at the Sistine Chapel in Florence, Mr. Butcher chose to create a mural to cover the entire ceiling of the Chapel. The mural which is hand painted in oil, covers 1,408 square feet. The mural features cherubic angels in flight among the clouds, with three angels prominently carrying an empty cross towards the front of the sanctuary. The Chapel is ultimately intended as Mr. Butcher's gift of thanksgiving to the Lord and to all people who love and appreciate Precious Moments. Since the completion of the Chapel, Precious Moments has added a Visitor's Center, a gift shop, a restaurant and convention center. In 1995, Precious Moments constructed a motel and a expanded the Visitor's Center.

Victorian Architecture

With the resolve to rebuild after the Civil War, the town again prospered and attracted eager investors and entrepreneurs. By the end of the nineteenth century, Carthage was known to have more millionaires per capita than any other City in the United States. Mining, the source of much of this wealth uncovered rich deposits of lead and zinc. An electric street car was built to run from Carthage to the mine fields, making it possible for the mine owners to build stately mansions in the City. Most of these homes survived to the present day and many are included in the downtown historic district.

Civil War Sites

The City has recently completed the development of a "Civil War Brochure" which will promote the Civil War Museum along with the other historic Carthage Civil War sites. Included among those sites are the "Battle of Carthage" State Historic Site; the Kendrick House, one of the only surviving buildings from the Civil War era, which has been restored to period decor, and the Belle Starr Museum, located at Red Oak II.

Civil War Museum

The "Battle of Carthage" Civil War Museum was developed for two primary reasons; to educate citizens about the role Carthage played in the historic "War Between the States" and to draw tourist traffic to the downtown area. The City was committed to completing the project with a minimal amount of public funding. A decision was made to utilize the 1883 City Hall/Fire Station building. This building was available since the Fire Department had moved into a new building in 1980.

The Kent and Mary Steadley Memorial Trust finances 50% of the remodeling costs of the project. Additionally, a fund raising campaign was conducted to raise approximately 25% of the project's costs. The remaining 25% of the project was financed by the City. With the financing in place, the project was initiated. The "Battle of Carthage" Civil War Museum opened on June 1, 1992.

Initially, most of the artifacts in the Museum were provided by the Jasper County Historical Society. Interested citizens in the community have provided other significant objects, many of which were actually left from the "Battle of Carthage". A mural, commissioned from local artist Andy Thomas, has significantly added to the appeal of the Museum. It depicts the retreat of federal troops through the Carthage square. Other paintings by Andy Thomas and Bob Tommey have been obtained for public viewing.

Since the Museum opened, representatives from all 50 states have signed the guest register. Additionally, persons from many foreign countries have all visited the site. In keeping with the goal of educating young people about the role Carthage played in the Civil War, many area schools have taken advantage of the opportunity of having "field trips" to the Museum. Several bus loads of children have viewed the historical artifacts at the facility. The secondary goal, of providing additional downtown attraction for tourists, has been served by the attendance of more out of town visitors than was originally anticipated.

Planning for the Future

Future Challenges

Although the 1990 census indicated that the population has decreased slightly since 1980, increased demands for jobs, housing and city services does not reflect a decrease. Like many other cities, the Carthage population base has spread out beyond the corporate limits. Creation of new homes within the City's limits is not presently keeping pace with the destruction of deteriorating housing stock and the demand for housing. As economic development efforts increase the number of available jobs, many of the new employees live in surrounding communities because of the difficulty with finding affordable housing in Carthage. Recent efforts to provide economic incentives to stimulate residential development have met with some success. Much more needs to be done to encourage the expansion of this very important key to Carthage's future.

Appendix II

Carthage Water & Electric Plant Budget

April 28, 2010

TO: MAYOR MIKE HARRIS AND
MEMBERS OF THE CARTHAGE CITY COUNCIL

FROM: THE GENERAL MANAGER, CARTHAGE WATER & ELECTRIC PLANT
ON BEHALF OF THE CARTHAGE WATER & ELECTRIC PLANT BOARD

RE: FISCAL YEAR 2010-2011 BUDGET FOR CARTHAGE WATER AND
ELECTRIC PLANT

The enclosed budget proposal is presented for your study and approval. It is our continued goal to provide the most reliable electric, water, and wastewater services possible at the lowest price possible by continuously searching for the most cost effective means of maintaining and upgrading the Carthage Water and Electric Plant to meet the present and future needs of our customers. During the preparation of the budget for the coming year we first reviewed the performance of the present rates structure for all departments. In projecting revenues we have used a survey from major industries, incorporating expansions and new loads. We are estimating a .65% decrease in industrial usage this coming fiscal year. Prior years' experience and 2010-2011 growth projections indicate a commercial account decrease of 1.08% while residential load on the other hand is projected to increase by 1.33%.

This budget includes the cost estimates for purchased power, generation and distribution of electricity to the CW&EP system, treatment and distribution of our water supply, wastewater treatment, maintenance and rehabilitation of sewer lines, continued development of the communication system, capital improvements required for the continued operation and expansion of the plant, and coverage of debt service on long range improvements.

The budget is designed not only to meet the continuously demanding needs that people have for expanded utility services, but also provide substantial benefits to the Citizens of Carthage, which include:

1. A transfer of funds to the City's general fund is projected to total \$1,640,478 which represents 6.78% of total operating revenue and 86.8% of net income. Approximately \$414,379 would be collected from the Payment in Lieu of Tax on utility bills; \$298,599 will be paid on behalf of the City toward debt service of the 2007 COP for Sewer collection system improvements, the balance of, \$927,500 will come from CW&EP's operating income.

2. Economic and Community Development Funds of \$89,000 include funding for a portion of Carthage's Economic Development Director. The balance will be committed to expansion of existing industry, development of new industry and other community support.
3. A 30% discounted electric rate for all City departments is expected to lower the annual cost of power for the City by approximately \$150,385 from the cost if billed at the regular rates.
4. A 50% discounted electric rate for street lights and traffic signals will save the City \$75,000 from the cost if billed at the regular rates at a cost to CW&EP of \$11,330 since the discounted rate is below the wholesale rate paid by CW&EP.
5. The outstanding portion of projects funded by CW&EP to-date totals \$345,720 this represents a decrease in principal from last year of \$23,005. This debt is being charged back to the City with 0% interest on a 30-year depreciation basis..

ELECTRIC DEPARTMENT

In 2009 The Utility Board recommended and the Council approved a "revenue neutral" rate adjustment in order to lower the purchase power portion of the customer's bill. This was the first adjustment to the electric rates in effect since 2006. During the 2005 -2006 budget year the necessity to cover the extraordinary cost of purchased power from operating reserves caused a depletion in CW&EP's reserves to below what the Board and management consider an acceptable level. The rate increase and purchase power adjustment that went into effect as of April 1st 2006 as projected provided sufficient revenue to restore the electric reserves to an acceptable level and provide for sufficient revenue to cover all cost of operation over a three to five year period. Due to factors such as the economy, the unusually low summer temperatures and other factors that contributed to a temporary softening of the energy market, the Purchase power adjustment base line increase in 2009 from \$.042/kwh to .048/kwh which was designed to result in a purchased power adjustment "reduction" actually resulted in a negative purchase power adjustment (a welcome reduction in the bill to the customer) for the majority of the 2009-2010 budget year. Present rates appear to be sufficient to cover the cost of operations and therefore the CW&EP Board is not recommending an increase in electric rates for the 2010-2011 budget year.

WATER DEPARTMENT

In 2009 the water rates that had been in effect since July 1, 2003 were adjusted to result in an increase in revenue of 6.09%. This adjustment was structured in such a way as to reduce the growing disparity between the cost per unit for small and large users. The existing rates combined with the ½ cent capital improvements sales tax approved by voters to cover the cost of debt service for the \$6 million Water Department upgrades in 1996 is projected to be deficient to cover the cost of operation and maintenance, and annualized cost of capital improvements as projected in the 2010-2011 Budget. However the shortfall is the result of non recurring capital cost that will be covered by CW&EP reserves. Therefore the CW&EP Board of Directors is not recommending a rate adjustment at this time.

WASTEWATER DEPARTMENT

In 2009 the CW&EP Board of Directors recommending and the council approved an adjustment to the wastewater rate rates that had been in effect since August 1, 2004. The approved rates increased revenue by 10.99%. As with the water increase, the wastewater increase was structured in such a way as to reduce the growing disparity between the cost per unit for small and large users. Under the plan discussed the residential user saw an increase from \$.83 to \$5.09 depending on size while the industrial user saw a much larger increase on their monthly bill for water and sewer combined. The current rates, when combined with the ½ cent capital improvements sales tax approved by voters in 1996, are designed to cover the operation and maintenance cost, and annualized cost of capital improvements as projected in the 5-year capital improvements plan which is updated on a yearly basis. Our analysis indicates that the present rates are insufficient to cover the cost of operation, debt service and capital improvements projected in the 2010-2011 budget. However, as with water rates, the projected shortfall is the caused by the non recurring capital improvements that can be covered by CW&EP reserves. Therefore the CW&EP Board of Directors is not recommending a rate adjustment for at this time.

COMMUNICATIONS

Operating revenue is based on conservative projections for internet and fiber optic band width customers. The demand for high speed internet service (eCarthage.com) continues to growing at a steady pace. For several years we have been able to offer point-to-point fiber optic broadband communication service from Carthage to virtually anywhere in the world and the City-wide network is fully operational with all City departments now having the ability to connect through either direct fiber or wireless service. Our focus on marketing the broadband service for expanded commercial and industrial use has been very successful as we continue to see more and more demand for service from business and industry. Revenue in this department is getting closer to the break even point as the customer base continues to grow and our capabilities grow. This capability has proven to be a very significant economic development tool.

OFFICE AND GENERAL

The Board has committed \$89,000 to promote expansion of existing industry and encourage development of new industry. \$53,360 of this is earmarked to cover the shared cost of the contract for economic development with the Chamber of Commerce. \$1,600,900 is budgeted under Office and Joint Capital, of this \$1,052,000 is carry over for work in progress. An additional \$448,000 is budgeted for the remodel of the Centennial Street Complex. This is in addition to the roof replacements and repair cost, the foundation stabilizing, mold removal, and piping repairs that have already been made at a cost exceeding \$300,000. Office and Joint Capital cost are allocated proportionally to the departments and account for a portion of the cost non recurring capital expenses that were mentioned earlier.

BALANCE SHEET EFFECTS

Cash from external sources shown in the Budget Summary \$100,000 from developers and \$843,404 from financing drawdown.

In addition to capital expenses for all departments, we will have principal payments of \$68,432 for Electric Department lease purchase financing, \$487,600 for Water Department bonds and Water Department lease purchase funds, and \$483,900 for Wastewater financing through the State Revolving Fund & lease purchase financing.

CW&EP's long term debt at the beginning of the 2010-2011 Fiscal Year includes \$3,725,198 for outstanding water bonds and lease purchase financing; \$1,318,632 lease purchase financing for the electric transmission system and \$6,323,670 for wastewater bonds sold through the State Revolving Fund and lease purchase financing; totaling \$11,367,500.

CASH RESERVES

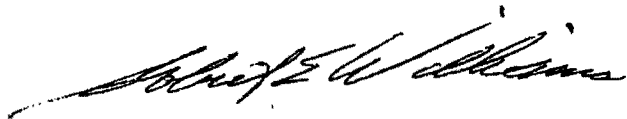
Projected Cash Balance At June 30, 2010	\$7,431,519	
Projected Cash Required At FY end 2010-2011	(\$1,096,455)	
Projected Cash Balance At June 30, 2011	\$6,335,064	(*)

(*) Cash Reserves are projected as follows:

Consumer Deposits	\$360,000
Wastewater Replacement	205,800
Water Treatment O & M Reserve Maintenance	78,551
COP Debt Service Reserve	586,192
Infrastructure Reserve	300,000
Plant Replacement	2,000,000
Unreserved Cash	2,804,521
<hr/>	
Total	\$6,335,064
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Mandated reserves, by State Statute, bond covenant requirements and Board recommendations increase the unreserved cash level to \$2,804,521. This fund is intended to cover catastrophes including major storms, purchased power costs in low income months, and up-front construction costs.

Respectfully Submitted:



Robert E. Williams,
General Manager

CARTHAGE WATER & ELECTRIC PLANT

OPERATING BUDGET

JULY 1, 2010

THRU

JUNE 30, 2011

Board Approved: April 16, 2010

EXHIBIT I

BUDGET SUMMARY FY 2010-2011

**CARTHAGE WATER & ELECTRIC PLANT BOARD
 BUDGET RECOMMENDATIONS - NO CHANGE IN UTILITY RATES**

	TOTAL	ELECTRIC	WATER	WASTE	COMM
Operating Revenue	24,193,000	18,941,000 (pg 3)	2,603,000 (pg 14)	1,875,000 (pg 23)	774,000 (pg 30)
Operating Expense	22,673,452	17,833,612 (pg 3)	2,440,847 (pg 14)	1,646,892 (pg 23)	752,101 (pg 30)
Net Operating Income	1,519,548	1,107,388	162,153	228,108	21,899
Other Revenue / (Expense)	369,672	(899) (pg 3)	184,256 (pg 14)	186,215 (pg 23)	100 (pg 30)
Total Net Income	1,889,220	1,106,489	346,409	414,323	21,999
Cash Flow Projection:					
Net Income	1,889,220	1,106,489	346,409	414,323	21,999
Add: Depr & Amort	2,504,478	1,059,662 (pg 3)	742,045 (pg 14)	434,021 (pg 23)	268,750 (pg 30)
Cash from Operations	4,393,698	2,166,151	1,088,454	848,344	290,749
Cash from Operations	4,393,698	2,166,151	1,088,454	848,344	290,749
Cash from External Sources:					
Contrib in Aid-Constr	100,000	0	100,000	0	0
Financing Drawdown	843,404	0	0	843,404	0
Reserves	0	0	0	0	0
Less:					
Capital Expense	(3,917,225)	(893,755) (pg 13)	(804,920) (pg 22)	(1,958,450) (pg 29)	(260,100) (pg 35)
Joint Capital Expense	(548,900)	(268,961) (pg 39)	(159,181) (pg 39)	(82,335) (pg 39)	(38,423) (pg 39)
Principal Payment	(1,039,932)	(68,432)	(487,600)	(483,900)	0
Infrastructure Transfer	0	(300,000)	0	300,000	0
Net Cash Before Transfer	(168,955)	635,003	(263,247)	(532,937)	(7,774)
Transfer To City	(927,500)	(742,000) (pg 5)	(111,300) (pg 16)	(74,200) (pg 25)	0
Net Cash To Reserves	(1,096,455)	(106,997)	(374,547)	(607,137)	(7,774)

**ELECTRIC DEPARTMENT
INCOME STATEMENT**

PAGE 3

	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
ELECTRIC REVENUE:						
RESIDENTIAL	6,063,885	6,234,582	6,323,339	6,464,000	6,066,469	6,310,000
COMMERCIAL	4,866,640	5,169,375	5,202,589	4,951,000	4,248,680	4,350,000
INDUSTRIAL	6,903,769	7,215,813	7,740,957	7,074,000	7,398,971	7,660,000
RESALE	28,391	11,763	1,650	0	6,068	0
CITY SERVICES	115,702	118,666	121,350	130,000	119,295	125,000
TOTAL BILLINGS	17,978,387	18,750,199	19,389,885	18,619,000	17,839,483	18,445,000
DEPARTMENT UTILITIES	486,484	473,131	502,124	484,000	447,496	471,000
ALL OTHER	32,687	27,944	31,914	25,000	26,549	25,000
TOTAL OPERATING REVENUE	18,497,558	19,251,274	19,923,923	19,128,000	18,313,528	18,941,000
OPERATING EXPENSES:						
(pg 7) PRODUCTION	1,003,861	1,061,092	757,927	1,021,101	643,066	1,009,278
(pg 8) PURCHASED POWER	11,182,566	13,599,863	12,646,436	13,322,178	12,779,853	13,957,810
(pg 10) DISTRIBUTION	749,236	1,022,860	751,705	660,566	639,538	626,877
(pg 36) OFFICE EXPENSE	275,241	284,918	355,371	311,354	332,641	374,518
(pg 37) GENERAL EXPENSES	677,440	722,792	724,365	805,406	787,815	806,170
(pg 12) DEPRECIATION	944,120	953,515	989,520	1,117,179	1,045,110	1,058,959
TOTAL OPERATING EXPENSES	14,832,464	17,645,040	16,225,324	17,237,784	16,228,023	17,833,612
NET OPERATING REVENUE	3,665,094	1,606,234	3,698,599	1,890,216	2,085,505	1,107,388
OTHER REVENUE / (EXPENSE):						
(pg 4) OTHER INCOME	373,757	580,817	388,451	248,900	188,598	203,000
(pg 4) OTHER EXPENSE	(109,749)	(106,552)	(75,460)	(75,900)	(72,083)	(69,649)
(pg 11) MUNICIPAL SERVICES EXP	(123,800)	(128,516)	(136,152)	(128,631)	(127,304)	(134,250)
TOTAL OTHER REVENUE / (EXPENSE)	140,208	345,749	176,839	44,369	(10,789)	(899)
NET INCOME BEFORE TRANSFER	3,805,302	1,951,983	3,875,438	1,934,585	2,074,716	1,106,489
(pg 5) TRANSFER TO CITY	(734,500)	(731,481)	(726,551)	(740,000)	(741,250)	(742,000)
NET INCOME ELECTRIC DEPARTMENT	3,070,802	1,220,502	3,148,887	1,194,585	1,333,466	364,489

(*) NET INCOME AMOUNT DOES NOT INCLUDE PRINCIPAL PAYMENT ON DEBT OF \$65,800 OR NET CAPITAL EXPENDITURES OF \$1,050,038. PRINCIPAL PAYMENTS AND CAPITAL EXPENDITURES DO NOT FLOW THRU THE OPERATING STATEMENT.

**ELECTRIC DEPARTMENT
REVENUES**

PAGE 4

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
10-440.00	RESIDENTIAL REVENUE	6,063,885	6,234,582	6,323,339	6,464,000	6,066,469	6,310,000
10-441.00	COMMERCIAL REVENUE	4,866,640	5,169,375	5,202,589	4,951,000	4,248,680	4,350,000
10-442.00	INDUSTRIAL REVENUE	6,903,769	7,215,813	7,740,957	7,074,000	7,398,971	7,660,000
10-447.00	SALES FOR RESALE	28,391	11,763	1,650	0	6,068	0
10-446.00	CITY SERVICES	115,702	118,666	121,350	130,000	119,295	125,000
	TOTAL BILLED REVENUE	17,978,387	18,750,199	19,389,885	18,619,000	17,839,483	18,445,000
10-448.00	DEPARTMENT UTILITIES	486,484	473,131	502,124	484,000	447,496	471,000
10-449.00	MISC REVENUE	32,687	27,944	31,914	25,000	26,549	25,000
	TOTAL OPERATING REVENUE	18,497,558	19,251,274	19,923,923	19,128,000	18,313,528	18,941,000
	OTHER REVENUE:						
10-451.00	PROPERTY RENTAL	0	0	0	0	0	0
10-452.00	POLE RENTAL	29,059	28,740	28,740	28,800	28,740	28,800
10-453.00	INTEREST EARNED	130,225	90,784	31,612	50,000	13,691	14,000
10-454.00	OTHER REVENUE / (EXPENSE)	50,335	295,717	165,183	5,000	(9,227)	5,000
10-445.00	PENALTIES	159,128	160,499	157,767	160,000	150,134	150,000
10-455.00	SOLID WASTE	5,010	5,077	5,149	5,100	5,260	5,200
10-456.00	VEHICLE SALES	0	0	0	0	0	0
	TOTAL OTHER REVENUE	373,757	580,817	388,451	248,900	188,598	203,000
	OTHER EXPENSE:						
10-457.00	INTEREST ON LONG TERM DEBT	(90,262)	(78,425)	(65,387)	(66,197)	(66,197)	(63,946)
10-457.50	DEBT EXP AMORTIZATION	(15,720)	(15,720)	(703)	(703)	(703)	(703)
10-458.00	INTEREST ON CUST DEPOSITS	(3,767)	(12,407)	(9,370)	(9,000)	(5,183)	(5,000)
	TOTAL OTHER EXPENSE	(109,749)	(106,552)	(75,460)	(75,900)	(72,083)	(69,649)

**ELECTRIC DEPARTMENT
EXPENSE RECAPITULATION**

PAGE 5

	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
(p 6)	PRODUCTION OPERATION	735,197	717,162	487,124	735,887	420,362	692,543
(p 7)	PRODUCTION MAINTENANCE	268,664	343,930	270,803	285,214	222,704	316,735
(p 8)	PRODUCTION - PURCH POWER	11,182,566	13,599,863	12,646,436	13,322,178	12,779,853	13,957,810
(p 9)	DISTRIBUTION OPERATION	242,495	240,029	231,938	241,671	235,120	235,353
(p 10)	DISTRIBUTION MAINTENANCE	506,741	782,831	519,767	418,895	404,418	391,524
(p 11)	DISTRIBUTION MUNICIPAL	123,800	128,516	136,152	128,631	127,304	134,250
(p 36)	OFFICE	275,241	284,918	355,371	311,354	332,641	374,518
(p 37)	GENERAL	677,440	722,792	724,365	805,406	787,815	806,170
	TRANSFER TO CITY	734,500	731,481	726,551	740,000	741,250	742,000
(p 12)	DEPRECIATION	944,120	953,515	989,520	1,117,179	1,045,110	1,058,959
	TOTAL	15,690,764	18,505,037	17,088,027	18,106,415	17,096,577	18,709,862
	LESS: MUNICIPAL	123,800	128,516	136,152	128,631	127,304	134,250
	LESS: TRANSFER TO CITY	734,500	731,481	726,551	740,000	741,250	742,000
	TOTAL OPERATING EXPENSES	14,832,464	17,645,040	16,225,324	17,237,784	16,228,023	17,833,612

**ELECTRIC DEPARTMENT
PRODUCTION EXPENSE - OPERATION**

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ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
11-546.00	SUPERVISION & ENGR.	80,783	79,690	73,023	77,500	69,940	71,000
11-547.00	FUEL OIL	71,010	77,299	40,147	118,000	45,000	118,000
11-547.10	FUEL GAS	374,563	348,590	173,272	312,000	105,100	275,300
11-548.04	GENERATION LABOR	26,380	25,757	17,471	26,687	16,700	27,443
11-548.05	UTIL USED IN GENERATION	20,000	17,282	13,924	20,000	11,500	20,000
11-549.00	TOOLS	1,419	1,143	1,128	1,200	1,200	1,200
11-549.01	INSURANCE	105,346	107,724	110,842	114,000	113,062	114,000
11-549.02	OTHER	2,744	2,209	2,475	2,500	2,500	2,500
11-549.03	EDUCATION & TRAINING	5,116	4,734	4,216	5,500	6,000	5,500
11-549.04	UTILITIES-WATER & GAS	14,714	18,018	18,543	18,000	13,000	16,100
11-549.05	COMMUNICATION	9,989	10,311	10,041	11,000	10,064	11,000
11-549.06	CLEARING ALLOCATION	18,109	20,032	17,794	24,000	24,296	25,000
11-549.07	EMISSIONS EXPENSE	5,024	4,373	4,248	5,500	2,000	5,500
	TOTAL OPERATION EXP	735,197	717,162	487,124	735,887	420,362	692,543

**ELECTRIC DEPARTMENT
PRODUCTION EXPENSE - MAINTENANCE**

PAGE 7

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
11-551.00	SUPERVISION & ENGR.	59,499	58,237	44,933	46,900	47,000	54,335
11-552.00	BUILDING	10,603	12,625	12,001	12,000	8,000	11,000
11-552.01	STORAGE TANKS	4,282	3,293	3,065	4,300	4,300	8,000
11-552.02	GAS LINE	0	31	0	1,000	0	1,000
11-552.03	YARD MAINT & YARD LIGHTS	8,332	10,255	13,488	12,800	12,200	12,500
11-552.04	ENVIRON. WASTE DISPOSAL	1,155	270	1,702	1,000	3,700	1,000
11-553.00	PUMPS & PIPING	1,511	1,170	2,406	1,200	1,200	1,200
11-553.01	COOLING SYSTEM	19,339	17,053	18,754	14,400	12,000	13,000
11-553.02	ELECTRICAL EQUIP.	3,843	3,162	4,275	4,200	2,200	3,500
11-553.06	ENGINE GENERATOR #6	3,338	17,193	8,867	6,634	5,200	6,600
11-553.07	ENGINE GENERATOR #7	10,889	3,620	7,106	17,884	3,300	17,900
11-553.08	ENGINE GENERATOR #8	27,919	3,929	23,765	17,884	3,500	17,900
11-553.09	ENGINE GENERATOR #9	4,634	27,824	16,801	17,884	25,900	45,400 (1)
11-553.10	ENGINE GENERATOR #10	16,345	14,519	6,268	17,884	4,200	17,900
11-553.11	ENGINE GENERATOR #11	20,055	23,618	15,769	17,884	9,200	17,900
11-553.12	ENGINE GENERATOR #12	23,106	17,699	29,782	17,884	11,400	17,900
11-553.13	ENGINE GENERATOR #13	18,685	85,170	15,855	17,884	17,400	17,900
11-553.14	ENGINE GENERATOR #14	9,376	15,387	16,540	17,884	14,900	17,900
11-554.00	POWER PLANT EQUIP MAINT	3,007	3,741	6,741	7,708	7,200	3,600
11-554.01	CLEARING ALLOCATION	18,109	20,032	17,793	24,000	24,296	25,000
11-554.03	COMMUNICATION	3,340	3,784	3,557	4,000	3,708	4,000
11-554.04	SAFETY SUPPLIES	1,297	1,318	1,335	2,000	1,900	1,300
	TOTAL MAINTENANCE EXP	268,664	343,930	270,803	285,214	222,704	316,735
	TOTAL PRODUCTION EXPENSE	1,003,861	1,061,092	757,927	1,021,101	643,066	1,009,278

(1) INCLUDES REPAIR OF CRACKED HEADS @ \$27,500.

**ELECTRIC DEPARTMENT
PRODUCTION EXPENSE - PURCHASED POWER & OTHER**

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ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
11-555.00	PURCHASED POWER	11,021,162	13,404,737	12,447,899	13,115,000	12,572,369	13,755,600 (1)
11-555.04	DISPATCHING	156,574	168,260	175,053	187,178	182,000	191,010
11-555.30	COMMUNICATION	3,050	2,635	2,420	3,000	2,184	3,000
11-557.00	OTHER	1,780	24,231	21,064	17,000	23,300	8,200
	 TOTAL PURCHASED POWER EXP	 11,182,566	 13,599,863	 12,646,436	 13,322,178	 12,779,853	 13,957,810

(1) BASED ON 286,574,140 KWH TO DISTRIBUTION.

**ELECTRIC DEPARTMENT
DISTRIBUTION EXPENSE - OPERATION**

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ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
12-580.00	SUPERVISION & ENGR.	49,152	41,936	29,646	31,500	30,000	31,400
12-582.00	STATION LABOR	10,618	4,140	10,784	9,800	17,800	18,400 (1)
12-582.01	TOOLS	3,613	3,064	3,850	5,000	5,000	4,000
12-586.00	METERS	25,406	28,761	18,514	17,000	16,600	17,000
12-587.00	CUST INSTALL & LOCATES	10,761	13,663	8,623	9,400	7,250	8,400
12-588.00	SUPPLIES & EXPENSE	2,802	1,665	1,571	1,300	580	750
12-588.01	UTILITIES	19,014	19,751	20,735	24,800	19,000	21,000
12-588.02	EDUCATION & TRAINING	14,633	14,670	13,650	21,000	17,200	12,000
12-588.03	COMMUNICATION	74,010	76,353	74,101	75,000	74,136	75,000
12-588.04	CLEARING ALLOCATION	21,731	24,038	21,352	28,000	29,154	30,000
12-588.05	ENVIRON. WASTE DISPOSAL	8,790	8,906	11,074	9,871	9,500	13,903
12-588.06	STATION TRNSFMR REPAIR	433	0	9,092	0	0	0
12-588.07	SAFETY EQUIPMENT	1,532	3,082	8,946	9,000	8,900	3,500
	TOTAL OPERATION EXP	242,495	240,029	231,938	241,671	235,120	235,353

(1) INCLUDES SCADA MAINTENANCE EXPENSES.

**ELECTRIC DEPARTMENT
DISTRIBUTION EXPENSE - MAINTENANCE**

PAGE 10

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
12-590.00	SUPERVISION & ENGR.	19,714	24,992	24,884	25,900	25,700	26,700
12-592.00	STATION TRSFMRS & EQUIP MAIN	14,517	31,369	9,934	17,000	3,800	6,800
12-593.00	OVERHEAD LINES	389,597	631,317	399,887	277,350	277,300	253,424 (1)
12-594.00	UNDERGROUND LINES	8,505	12,961	20,361	18,300	14,200	18,600
12-595.00	LINE TRANSFORMERS	16,126	13,731	16,527	14,300	18,500	18,300
12-597.00	METERS	21,293	29,743	19,486	19,400	13,400	14,200
12-598.00	MISCELLANEOUS DISTRIBUTION	(1,122)	0	(14,128)	0	0	0
12-598.01	COMMUNICATION	3,050	3,407	3,223	4,000	3,164	4,000
12-598.02	CLEARING ALLOCATION	21,731	24,038	21,352	28,000	29,154	30,000
12-598.03	AREA LIGHT MAINTENANCE	13,330	11,273	18,241	14,645	19,200	19,500
	TOTAL MAINTENANCE EXP	506,741	782,831	519,767	418,895	404,418	391,524
	TOTAL DISTRIBUTION EXP	749,236	1,022,860	751,705	660,566	639,538	626,877

(1) INCLUDES TREE TRIMMING PROGRAM @ \$123,000.

**ELECTRIC DEPARTMENT
DISTRIBUTION EXPENSE - MUNICIPAL**

PAGE 11

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
13-596.02	STREET LIGHTS	18,466	20,194	23,166	16,000	15,600	16,000
13-596.03	TRAFFIC SIGNALS	2,763	1,534	1,313	1,500	2,600	3,750
13-596.04	CHRISTMAS LIGHTING	7,031	8,793	7,337	9,500	9,600	9,600
13-596.05	MISCELLANEOUS	0	0	0	0	0	0
13-596.06	INSPECTIONS	13,957	15,310	15,061	15,200	14,400	14,600
13-596.07	ST. LT. & TRAFFIC SIG. ENERGY	71,669	72,340	77,412	73,000	69,818	75,000
13-596.09	INSPECTION PERMIT FEES	(4,127)	(3,999)	(2,758)	(4,500)	(2,680)	(2,700)
13-596.08	DEPRECIATION	14,041	14,344	14,621	17,931	17,966	18,000
	TOTAL MUNICIPAL EXP	123,800	128,516	136,152	128,631	127,304	134,250

**ELECTRIC DEPARTMENT
DEPRECIATION EXPENSE**

PAGE 12

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
10-341.11	POWER PLANT BLDG.	14,221	14,245	17,049	17,278	17,394	17,394
10-341.21	IMPROVEMENTS TO LAND	563	563	1,412	1,396	1,396	1,396
10-342.11	GAS LINE TO POWER PLANT	1,499	1,499	1,499	1,499	1,499	1,499
10-342.21	OIL STORAGE TANK	50,709	50,835	50,849	50,849	50,871	50,871
10-344.11	GENERATORS	59,049	59,049	59,049	63,786	63,747	64,255
10-344.21	COOLING SYSTEM	5,714	1,629	6,033	7,053	7,157	7,325
10-345.01	ACCESSORY ELEC. EQUIPMENT	250	2,506	2,556	2,856	5,131	5,131
10-346.01	MISC. PLANT EQUIPMENT	918	921	4,541	4,565	4,595	4,595
10-351.01	CLEARING LAND R/W	541	541	541	541	515	515
10-353.01	TRANS STATION EQUIPMENT	169,839	169,839	169,839	253,259	175,859	175,859
10-355.01	TRANS POLES & FIXTURES	18,478	18,477	18,722	18,762	18,740	18,922
10-356.01	TRANS O'HEAD LINES	10,934	10,934	10,934	10,934	10,934	10,934
10-362.01	DIST. STATION EQUIPMENT	146,646	146,849	146,849	146,896	147,053	148,566
10-364.01	DIST. POLES & FIXTURES	49,863	50,239	49,667	52,454	52,016	52,681
10-365.01	DIST. O'HEAD LINES	50,765	51,963	53,007	57,236	58,087	59,243
10-366.01	UNDERGROUND CONDUIT	42,334	45,964	49,190	55,202	56,052	56,896
10-367.01	UNDERGROUND CONDUCTORS	37,065	41,358	52,991	64,100	64,989	65,027
10-368.01	LINE TRANSFORMERS	61,019	62,256	64,355	66,059	65,189	65,448
10-369.01	SERVICES	32,653	33,208	35,166	37,446	38,974	39,307
10-370.01	METERS	27,587	31,263	36,123	35,523	36,194	36,770
10-371.01	AREA LIGHTS	22,779	22,757	22,208	22,087	22,203	22,412
10-394.01	TOOLS	17,954	18,797	20,166	24,853	24,709	24,811
	SUB TOTAL	821,380	835,692	872,746	994,634	923,304	929,857
	OFFICE & JOINT	122,740	117,823	116,774	122,545	121,806	129,102
	TOTAL	944,120	953,515	989,520	1,117,179	1,045,110	1,058,959
	TOTAL ELEC DEPT DEPR	944,120	953,515	989,520	1,117,179	1,045,110	1,058,959

**ELECTRIC DEPARTMENT
CAPITAL EXPENDITURES**

PAGE 13

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
10-340.00	LAND	0	0	0	0	0	0
10-341.10	POWER PLANT BUILDING	1,250	143,139	12,863	7,900	7,055	12,000 (1)
10-341.20	IMPROVEMENTS TO LAND	0	46,814	0	0	0	0
10-342.10	GAS LINE TO POWER PLT.	0	0	0	0	0	0
10-342.20	OIL STORAGE TANKS	3,883	434	0	1,500	1,307	0
10-344.10	GENERATORS	0	0	96,062	0	0	25,500 (2)
10-344.20	COOLING SYSTEM	0	110,095	28,132	29,500	22,252	0
10-345.00	ACCESSORY ELEC. EQUIPMENT	45,110	1,000	40,835	266,000	282,496	4,800 (3)
10-346.00	MISC. PLANT EQUIPMENT	66	72,402	477	1,000	1,364	110,200 (4)
10-351.00	CLEARING LAND & R/W	0	0	0	0	0	0
10-353.00	TRANS STATION EQUIPMENT	0	0	22,634	0	0	0
10-355.00	TRANS POLES & FIXTURES	0	6,970	0	55,000	1,447	0
10-356.00	TRANS O'HEAD LINES	0	0	0	50,000	0	0
10-362.00	DIST. STATION EQUIPMENT	4,055	0	908	0	0	0
10-364.00	DIST POLES & FIXTURES	42,708	31,278	98,977	49,200	232,586	113,000 (5)
10-365.00	DIST. O'HEAD LINES	58,948	65,065	188,859	50,000	43,783	63,300 (6)
10-366.00	UGRD CONDUIT	97,065	89,406	139,911	79,700	99,413	51,200 (7)
10-367.00	UGRD CONDUCTORS	110,264	296,200	254,819	90,800	179,600	38,500 (7)
10-368.00	LINE TRANSFORMERS	90,428	105,701	108,693	78,000	38,500	32,400 (7)
10-369.00	SERVICES	42,887	92,381	114,327	94,000	100,600	90,300 (7)
10-370.00	METERS	127,954	169,906	16,602	103,000	14,000	14,000
10-371.00	AREA LIGHTS	16,930	11,425	12,413	15,500	12,270	12,700 (7)
10-373.00	STREET LIGHTS & SIGNALS	15,146	10,683	78,977	138,000	135,815	44,700 (8)
10-394.00	TOOLS	12,000	15,878	39,299	31,320	27,240	32,155 (9)
90-392.00	TRANSPORTATION EQUIPMENT	0	114,382	192,349	170,000	176,694	249,000 (10)
	TOTAL ELEC CAPITAL EXPEND	668,694	1,383,159	1,447,137	1,310,420	1,376,422	893,755
	WORK IN PROGRESS	(265,987)	(85,386)	(22,471)	0	391,135	0
	CASH OUTLAY FOR FY	934,681	1,468,545	1,469,608	1,310,420	985,287	893,755

- (1) CONTAINMENT AREAS FOR #9 AND #10 LUBE OIL TANKS @ \$11,000; PAINT NORTHEAST SLIDING DOOR @ \$1,000.
- (2) REBUILD #13 AND #14 COOLING TOWER STRUCTURES.
- (3) SPARE SCADA RTU.
- (4) FIRE DETECTION AND SUPPRESSION SYSTEMS FOR POWER PLANT.
- (5) RURAL POLE REPLACEMENTS @ \$20,000; ECONOMIC DEVELOPMENT EXPANSION @ \$60,000; NEW & RENEWED SERVICES @ \$33,000.
- (6) ECONOMIC DEVELOPMENT EXPANSION @ \$40,000; NEW & RENEWED SERVICES @ \$23,000.
- (7) STREET LIGHTING FOR CARTHAGE HIGH SCHOOL @ \$30,000; NEW & RENEWED SERVICES @ \$14,700.
- (8) INCLUDES INDUSTRIAL METER CONVERSION @ \$85,000.
- (9) POWER PLANT: NEW BARREL DOLLY @ \$440; FULL FACE WELDING RESPIRATOR @ \$375. DISTRIBUTION: 2 ACSR CUTTERS @ \$5,200; HYDRAULIC IMPACT DRILL @ \$850; BATTERY CRIMPER @ \$1,650; 4 CRIMPER BATTERIES @ \$600; 2 SELF-LOCKING ROPE BLOCKS WITH SWIVEL HOOK @ \$350; CLAMP-ON MULTIMETER @ \$225; 8 FIBERGLASS PIKE POLES @ \$2,800; 3 LOAD PICKUP JUMPERS @ \$1,725; CORDLESS SAWZALL @ \$260; 2 LARGE RATCHET CUTTERS @ \$800; 2 SMALL RATCHET CUTTERS @ \$600; THREE PHASE TEMPORARY CROSSARM @ \$900; HYDRAULIC POLE TAMPER @ \$2,400; 2 OUTRIGGER PADS @ \$300; BOX BLADE @ \$250; ROCK RAKE @ \$250; CORDLESS DRILL @ \$300; HYDRAULIC BREAKER FOR BACKHOE @ \$9,155; 2 TREADPLATE TOOLBOXES @ \$800; 2 DIRT TARPS @ \$275; BORE RIG @ \$1,650.
- (10) REPLACE UNIT #14 - DIGGER DERRICK @ \$230,000; REPLACE UNIT #19 @ \$19,000.

**WATER DEPARTMENT
INCOME STATEMENT**

PAGE 14

	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
WATER REVENUE:						
RESIDENTIAL	1,065,766	1,058,242	1,056,318	1,110,000	1,119,978	1,132,000
COMMERCIAL & INDUSTRIAL	1,640,904	1,578,994	1,519,872	1,601,000	1,509,684	1,447,000
CITY SERVICES	6,835	4,015	7,684	7,000	10,905	8,000
TOTAL BILLINGS	2,713,505	2,641,251	2,583,874	2,718,000	2,640,567	2,587,000
DEPARTMENT UTILITIES	17,232	12,950	13,848	14,000	11,347	11,000
ALL OTHER	2,431	5,353	4,713	5,000	3,275	5,000
TOTAL OPERATING REVENUE	2,733,168	2,659,554	2,602,435	2,737,000	2,655,189	2,603,000
OPERATING EXPENSES:						
(pg 18) PRODUCTION	625,088	656,513	678,227	719,213	665,831	719,152
(pg 19) DISTRIBUTION	293,083	303,993	328,373	325,133	306,848	317,677
(pg 36) OFFICE EXPENSE	162,898	168,625	210,321	184,271	196,869	221,653
(pg 37) GENERAL EXPENSE	400,934	427,775	428,706	476,669	466,258	477,121
(pg 21) DEPRECIATION	627,734	633,100	662,011	683,680	695,194	705,244
TOTAL OPERATING EXPENSES	2,109,737	2,190,006	2,307,638	2,388,966	2,331,000	2,440,847
NET OPERATING REVENUE	623,431	469,548	294,797	348,034	324,189	162,153
OTHER REVENUE / (EXPENSE):						
(pg 15) OTHER INCOME	509,938	506,210	459,745	460,000	441,472	445,500
(pg 15) OTHER EXPENSES	(294,281)	(277,336)	(263,504)	(242,377)	(242,266)	(221,044)
(pg 20) MUNICIPAL SERVICES	(38,769)	(27,851)	(36,839)	(41,800)	(38,605)	(40,200)
TOTAL OTHER REVENUE / (EXPENSE)	176,888	201,023	159,402	175,823	160,601	184,256
NET INCOME BEFORE TRANSFER	800,319	670,571	454,199	523,857	484,790	346,409
(pg 16) TRANSFER TO CITY	(110,175)	(109,722)	(108,983)	(111,000)	(111,188)	(111,300)
NET INCOME WATER DEPARTMENT	690,144	560,849	345,216	412,857	373,602	235,109

(*) NET INCOME AMOUNT DOES NOT INCLUDE PRINCIPAL PAYMENT ON DEBT OF \$466,188 OR NET CAPITAL EXPENDITURES OF \$601,198. PRINCIPAL PAYMENTS AND CAPITAL EXPENDITURES DO NOT FLOW THRU THE OPERATING STATEMENT.

**WATER DEPARTMENT
REVENUES**

PAGE 15

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
20-440.00	RESIDENTIAL	1,065,766	1,058,242	1,056,318	1,110,000	1,119,978	1,132,000
20-441.00	COMMERCIAL & INDUSTRIAL	1,640,904	1,578,994	1,519,872	1,601,000	1,509,684	1,447,000
20-446.00	CITY SERVICES - WATER	6,835	4,015	7,684	7,000	10,905	8,000
	TOTAL BILLED REVENUE	2,713,505	2,641,251	2,583,874	2,718,000	2,640,567	2,587,000
20-448.00	DEPARTMENT UTILITIES	17,232	12,950	13,848	14,000	11,347	11,000
20-449.00	MISC REVENUE	2,431	5,353	4,713	5,000	3,275	5,000
	TOTAL OPERATING REVENUE	2,733,168	2,659,554	2,602,435	2,737,000	2,655,189	2,603,000
	OTHER REVENUE:						
20-453.00	INTEREST EARNED	27,787	14,741	3,637	8,000	1,867	1,500
20-454.00	OTHER REVENUE / (EXPENSE)	20,153	3,809	(4,537)	5,000	1,270	5,000
20-445.00	PENALTIES	33,501	33,789	33,214	37,000	29,555	29,000
20-455.00	CAP IMPROV SALES TAX	428,497	453,871	427,431	410,000	408,780	410,000
	TOTAL OTHER REVENUE	509,938	506,210	459,745	460,000	441,472	445,500
	OTHER EXPENSE:						
20-458.00	INTEREST ON CUST DEPOSITS	(174)	(209)	(218)	(300)	(189)	(200)
20-457.50	DEBT EXP AMORTIZATION	(36,801)	(36,801)	(36,801)	(36,801)	(36,801)	(36,801)
20-457.00	INTEREST ON LONG TERM DEBT	(257,306)	(240,326)	(226,485)	(205,276)	(205,276)	(184,043)
	TOTAL OTHER EXPENSE	(294,281)	(277,336)	(263,504)	(242,377)	(242,266)	(221,044)

**WATER DEPARTMENT
EXPENSE RECAPITULATION**

PAGE 16

	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
(p17)	PRODUCTION	285,608	297,987	287,926	311,884	288,638	302,822
(p18)	TREATMENT	339,480	358,526	390,301	407,329	377,193	416,330
(p19)	DISTRIBUTION	293,083	303,993	328,373	325,133	306,848	317,677
(p20)	MUNICIPAL	38,769	27,851	36,839	41,800	38,605	40,200
(p36)	OFFICE	162,898	168,625	210,321	184,271	196,869	221,653
(p37)	GENERAL	400,934	427,775	428,706	476,669	466,258	477,121
	TRANSFER TO CITY	110,175	109,722	108,983	111,000	111,188	111,300
(p21)	DEPRECIATION	627,734	633,100	662,011	683,680	695,194	705,244
	TOTAL	2,258,681	2,327,579	2,453,460	2,541,766	2,480,793	2,592,347
	LESS: MUNICIPAL	38,769	27,851	36,839	41,800	38,605	40,200
	LESS: TRANSFER TO CITY	110,175	109,722	108,983	111,000	111,188	111,300
	TOTAL OPERATING EXPENSES	2,109,737	2,190,006	2,307,638	2,388,966	2,331,000	2,440,847

**WATER DEPARTMENT
PRODUCTION EXPENSE**

PAGE 17

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
21-600.00	SUPERVISION & ENGR.	26,769	29,645	29,329	27,784	27,000	28,022
21-611.00	STRUCTURES, MAINT.	3,863	10,054	14,531	16,500	14,000	15,100
21-614.00	WELLS, MAINT.	10,809	16,505	21,913	21,100	15,000	20,100
21-616.00	SUPPLY MAINS MAINT.	1,194	1,900	0	2,000	0	2,100
21-623.00	ELECTRICITY	213,395	203,960	191,842	205,000	196,000	200,000
21-624.10	COMMUNICATION	1,575	5,925	1,981	6,000	2,322	2,500
21-624.20	CLEARING ALLOCATION	16,298	18,029	16,014	21,000	21,866	22,000
21-624.30	INSURANCE	11,705	11,969	12,316	12,500	12,450	13,000
	TOTAL OPER & MAINT EXP	285,608	297,987	287,926	311,884	288,638	302,822

**WATER DEPARTMENT
TREATMENT EXPENSE**

PAGE 18

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
21-640.00	SUPERVISION & ENGR.	49,264	50,675	54,746	54,000	54,000	56,500
21-641.10	LIME	20,687	27,849	30,560	34,000	40,000	42,000
21-641.20	CHLORINE	9,721	9,118	7,020	9,500	8,000	9,000
21-641.30	HYDROFLUOSILIC ACID	519	8,761	12,490	500	686	15,000
21-641.40	AMMONIA	3,758	4,258	4,762	4,500	5,000	5,000
21-641.50	SALT FOR WATER SOFTENER	910	844	758	1,000	900	1,000
21-642.00	LABOR & EXPENSE	119,864	120,923	129,796	130,400	130,400	132,830
21-642.50	EDUCATION & TRAINING	4,319	2,732	3,251	4,500	5,000	5,500
21-643.00	OTHER EXPENSE	156	786	930	1,000	100	1,000
21-643.10	COMMUNICATION	15,160	18,507	15,251	20,000	15,274	16,000
21-643.20	CLEARING ALLOCATION	23,542	26,041	23,132	31,000	31,584	32,000
21-643.30	INSURANCE	13,377	13,679	14,075	14,500	14,230	15,000
21-643.40	UTILITIES	28,785	26,951	28,841	32,000	25,000	30,000
21-643.50	LAB CHEMICALS	3,103	3,551	3,139	3,000	3,500	4,000
21-651.00	STRUCTURES MAINTENANCE	16,755	17,743	25,469	30,900	14,619	20,300
21-652.00	EQUIPMENT MAINTENANCE	28,915	25,457	35,329	35,529	28,000	30,200
21-652.50	CLEARWELL #1 MAINT	174	0	41	250	200	250
21-652.60	CLEARWELL #2 MAINT	222	0	162	250	200	250
21-653.00	TOOLS	249	651	549	500	500	500
	TOTAL WATER TREATMENT EXP	339,480	358,526	390,301	407,329	377,193	416,330
	TOTAL PROD/WA TRMT EXP	625,088	656,513	678,227	719,213	665,831	719,152

**WATER DEPARTMENT
DISTRIBUTION EXPENSE**

PAGE 19

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
22-660.00	SUPERVISION & ENGR.	19,872	21,973	26,857	23,500	22,000	23,500
22-661.00	STORAGE FACILITIES		1,283	2,044	1,800	1,300	1,400
22-665.00	MISC EXPENSE	77	1,189	499	1,000	100	500
22-665.10	COMMUNICATION	3,350	5,446	3,485	7,000	3,464	4,000
22-665.20	CLEARING ALLOCATION	23,542	26,042	23,132	31,000	31,584	32,000
22-665.40	SAFETY SUPPLIES	2,332	1,131	1,206	2,000	1,000	2,000
22-665.60	TOOLS	1,926	1,003	1,099	1,500	1,000	1,500
22-665.70	BACKFLOW TESTING	9,596	9,776	7,713	8,200	8,200	8,400
22-665.80	RESOLD	(2,053)	0	627	0	0	0
22-666.00	EDUCATION & TRAINING	5,748	6,000	4,515	9,000	7,500	6,000
22-672.10	FAIRVIEW RESERVOIR-MAINT.	3,254	1,638	2,211	2,500	3,000	2,600
22-672.20	MACON RESERVOIR-MAINT.	2,720	1,334	2,602	2,500	2,500	2,600
22-672.30	HIGHLAND RESERVOIR-MAINT.	0	0	0	0	0	0
22-672.50	SO TOWN WATER TOWER MAINT	(315)	2,337	3,583	0	0	0
22-671.60	NO TOWN WATER TOWER MAINT	(1,165)	(1,628)	2,417	0	0	0
22-673.00	DISTRIBUTION MAINS MAINT.	62,125	52,186	49,637	51,200	51,200	54,077
22-675.00	SERVICES MAINTENANCE	62,485	57,607	73,426	61,833	60,000	61,000
22-676.00	METER MAINTENANCE	25,920	32,298	29,087	32,100	30,000	30,100
22-678.00	LOCATES		16,352	15,506	10,000	12,000	13,000
22-678.50	UTILITIES	63,181	58,288	71,574	70,000	63,000	65,000
22-679.00	SOUTH PUMP HOUSE MAINT.	10,488	9,738	7,153	10,000	9,000	10,000
	TOTAL DISTRIBUTION EXP	293,083	303,993	328,373	325,133	306,848	317,677

**WATER DEPARTMENT
DISTRIBUTION EXPENSE - MUNICIPAL**

PAGE 20

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
23-677.10	SUPERVISION & ENGR.	2,717	4,620	3,270	3,700	3,700	3,700
23-677.20	FIRE HYDRANT MAINTENANCE	15,349	4,584	15,801	15,900	15,000	15,500 (1)
23-677.30	CUSTOMER SERVICE AND INSPECTION	13,868	14,632	10,084	15,200	9,000	13,000
23-677.50	MUNICIPAL WATER USAGE	6,835	4,015	7,684	7,000	10,905	8,000
	TOTAL MUNICIPAL EXP	38,769	27,851	36,839	41,800	38,605	40,200

(1) ASSUMES CONTINUATION OF HYDRANT MAINTENANCE PROGRAM.

**WATER DEPARTMENT
DEPRECIATION EXPENSE**

PAGE 21

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
20-311.11	GENERAL STRUCTURES	13,444	13,444	13,444	15,513	14,052	14,263
20-311.21	IMPROVEMENT TO LAND	2,350	2,350	2,351	2,279	2,532	2,618
20-312.01	COLLECTING RESERVOIRS	6,646	6,879	7,119	7,375	7,478	7,690
20-314.01	WELLS	40,033	40,033	41,269	41,519	42,202	42,385
20-316.01	SUPPLY MAINS	37,363	36,418	36,418	36,418	35,995	35,995
20-325.11	SUPPLY PUMPS	26,089	25,207	25,680	27,080	28,255	28,359
20-325.21	MISC. STATION EQUIPMENT	26,794	30,109	31,606	34,606	33,840	33,990
20-331.01	TREATMENT PLANT	60,964	63,634	63,630	66,309	68,205	68,806
20-332.01	TREATMENT EQUIPMENT	22,210	22,210	22,519	24,502	25,161	25,382
20-341.11	DISTRIBUTION STRUCTURES	2,009	1,814	1,814	1,844	5,580	5,580
20-341.21	DISTRIBUTION PUMPS	10,407	10,407	25,121	24,295	24,295	24,295
20-342.01	DISTRIBUTION RESERVOIRS	110,232	111,849	113,693	115,512	116,307	116,682
20-343.01	DISTRIBUTION MAINS	103,706	104,631	104,666	104,681	104,241	104,497
20-345.01	SERVICES	47,201	50,521	52,368	53,967	55,892	56,933
20-346.01	METERS	16,941	14,981	21,903	26,373	29,924	31,849
20-348.01	DEPRECIATION/CITY	13,023	13,227	13,265	13,425	13,610	13,818
20-394.01	TOOLS	15,680	15,654	16,034	15,455	15,536	15,695
	SUB TOTAL	555,092	563,368	592,900	611,153	623,105	628,837
	OFFICE & JOINT	72,642	69,732	69,111	72,527	72,089	76,407
	TOTAL	627,734	633,100	662,011	683,680	695,194	705,244
	TOTAL WATER DEPT DEPR	627,734	633,100	662,011	683,680	695,194	705,244

**WATER DEPARTMENT
CAPITAL EXPENDITURES**

PAGE 22

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
20-310.00	SUPPLY LAND & R/W	0	0	0	0	0	0
20-311.10	GENERAL STRUCTURES	0	0	19,685	12,400	11,255	5,000 (1)
20-311.20	IMPROVEMENTS TO LAND	0	0	0	29,000	48,495	18,250 (2)
20-312.00	COLLECTING RESERVOIRS	15,500	16,353	17,205	17,200	17,205	18,150 (3)
20-314.00	WELLS	0	49,453	34,505	7,500	7,500	46,600 (4)
20-316.00	SUPPLY MAINS	0	0	0	0	0	0
20-325.10	SUPPLY PUMPS	27,477	11,827	39,150	40,000	55,000	40,000 (5)
20-325.20	MISC. STATION EQUIPMENT	66,281	29,951	44,712	110,000	75,000	75,000 (6)
20-331.00	TREATMENT PLANT	89,316	0	152,869	12,200	12,200	9,700 (7)
20-332.00	TREATMENT EQUIPMENT	0	8,828	75,014	29,500	23,000	73,500 (8)
20-340.00	DISTRIBUTION LAND & R/W	0	0	0	0	0	0
20-341.10	DISTRIBUTION STRUCTURES	0	0	125,679	0	0	0
20-341.20	DISTRIBUTION PUMPS	0	147,142	0	0	0	0
20-342.00	DISTRIBUTION RESERVOIRS	83,263	95,137	90,976	93,000	92,948	99,510 (9)
20-343.00	DISTRIBUTION MAINS	61,706	2,294	885	136,000	37,766	187,000 (10)
20-345.00	SERVICES	120,965	72,994	122,371	80,000	40,000	80,000
20-346.00	METERS	59,053	85,790	256,635	110,000	130,000	100,000 (11)
20-348.00	HYDRANTS	10,230	1,872	11,770	8,000	13,098	8,000
20-394.00	TOOLS	9,215	10,419	9,745	3,500	3,304	18,160 (12)
90-392.00	TRANSPORTATION EQUIPMENT	0	77,347	13,654	0	0	26,050
	TOTAL WATER CAPITAL EXPEND	543,006	609,407	1,014,855	688,300	566,771	804,920
	WORK IN PROGRESS	(135,788)	98,731	20,487	0	17,541	0
	CASH OUTLAY FOR FY	678,794	510,676	994,368	688,300	549,230	804,920

- (1) REPLACE ROOF ON WELL #17.
 (2) FENCING AT WELL LOT #1.
 (3) MAINTENANCE AGREEMENTS FOR CLEARWELL TANK #1 @ \$9,550 & CLEARWELL TANK #2 @ \$8,600.
 (4) LOWER WELL #15 @ \$40,000; 6 SUB MONITORS @ \$6,600.
 (5) REPLACEMENT PUMP AND MOTOR.
 (6) INSTALL SCADA SYSTEM TO 3 WELLS.
 (7) ROOF REPLACEMENT AT PLANT.
 (8) NEW AREATOR.
 (9) MAINTENANCE AGREEMENTS WITH UTILITY SERVICE COMPANY: MAIN STREET TOWER @ \$15,130, MACON TOWER @ \$18,300, NORTH TOWER @ \$33,720 & SOUTH TOWER @ \$32,360.
 (10) UPGRADE HILLCREST CIRCLE @ \$87,000; POSSIBLE DEVELOPMENTS @ \$100,000.
 (11) COMPLETION OF PROGRAM TO CONVERT OLD METERS TO NEW AMR METERS.
 (12) GENERATOR @ \$1,500; EAGLE CLAW BIT @ \$1,600; HYDRAULIC BREAKER @ \$9,160; 2 LEVEL 'A' HAZMAT SUITS @ \$1,600; 2 SCBA AIR PACKS @ \$3,800; BOX BLADE @ \$250; ROCK RAKE @ \$250.
 (13) REPLACE UNIT #21 WITH UTILITY BED @ \$26,050.

**WASTEWATER DEPARTMENT
INCOME STATEMENT**

PAGE 23

	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
WASTEWATER REVENUE:						
OPERATING REVENUES	1,744,576	1,707,340	1,685,378	1,868,000	1,845,023	1,830,000
PRETREATMENT REVENUES	4,497	26,919	170,488	45,000	49,678	45,000
MISC REVENUE	0	0	0	0	0	0
TOTAL OPERATING REVENUE	1,749,073	1,734,259	1,855,866	1,913,000	1,894,701	1,875,000
OPERATING EXPENSES:						
(pg 26) WASTEWATER EXPENSES	598,675	645,472	702,064	712,959	667,001	715,420
(pg 27) PRETREATMENT EXPENSES	48,583	50,746	60,650	55,616	59,406	69,651
(pg 36) OFFICE EXPENSES	101,109	104,664	130,544	114,375	122,195	137,578
(pg 37) GENERAL EXPENSES	248,855	265,515	266,093	295,863	289,401	296,144
(pg 28) DEPRECIATION	314,858	342,943	393,113	410,008	418,018	428,099
TOTAL OPERATING EXPENSES	1,312,080	1,409,340	1,552,464	1,588,821	1,556,021	1,646,892
NET OPERATING REVENUE	436,993	324,919	303,402	324,179	338,680	228,108
OTHER REVENUE / (EXPENSE):						
(pg 24) OTHER INCOME	492,785	555,667	439,306	409,500	405,896	406,100
(pg 24) OTHER EXPENSE	(75,878)	(151,293)	(229,424)	(222,641)	(221,641)	(219,885)
TOTAL OTHER REVENUE / (EXPENSE)	416,907	404,374	209,882	186,859	184,255	186,215
NET INCOME BEFORE TRANSFER	853,900	729,293	513,284	511,038	522,935	414,323
(pg 25) TRANSFER TO CITY	(73,450)	(73,148)	(72,655)	(74,000)	(74,125)	(74,200)
WASTEWATER DEPT NET INCOME	780,450	656,145	440,629	437,038	448,810	340,123

(*) NET INCOME AMOUNT DOES NOT INCLUDE PRINCIPAL PAYMENT ON DEBT OF \$468,013 OR NET CAPITAL EXPENDITURES OF \$246,405. PRINCIPAL PAYMENTS AND CAPITAL EXPENDITURES DO NOT FLOW THRU THE OPERATING STATEMENT.

**WASTEWATER DEPARTMENT
REVENUES**

PAGE 24

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
30-440.00	SERVICE BILLINGS	1,744,576	1,707,340	1,685,378	1,868,000	1,845,023	1,830,000
	TOTAL BILLINGS	1,744,576	1,707,340	1,685,378	1,868,000	1,845,023	1,830,000
30-443.00	PRETREATMENT REVENUES	4,497	26,919	170,488	45,000	49,678	45,000
30-449.00	MISC REVENUE	0	0	0	0	0	0
	TOTAL OPERATING REVENUE	1,749,073	1,734,259	1,855,866	1,913,000	1,894,701	1,875,000
	OTHER REVENUE:						
30-451.00	PROPERTY RENTAL	1,405	1,774	1,478	1,500	1,012	1,100
30-453.00	INTEREST	67,029	104,546	6,739	5,000	1,340	1,000
30-454.00	OTHER REVENUE / (EXPENSE)	(20,896)	(21,419)	(12,949)	(25,000)	(19,263)	(20,000)
30-445.00	PENALTIES	16,750	16,895	16,607	18,000	14,027	14,000
30-455.00	CAP IMPROV SALES TAX	428,497	453,871	427,431	410,000	408,780	410,000
	TOTAL OTHER REVENUE	492,785	555,667	439,306	409,500	405,896	406,100
	OTHER EXPENSE:						
30-457.50	DEBT EXP AMORTIZATION	(5,172)	(5,922)	(5,922)	(5,922)	(5,922)	(5,922)
30-457.00	INTEREST ON LONG TERM DEBT	(70,706)	(145,371)	(223,502)	(216,719)	(215,719)	(213,963)
	TOTAL OTHER EXPENSE	(75,878)	(151,293)	(229,424)	(222,641)	(221,641)	(219,885)

**WASTEWATER DEPARTMENT
EXPENSE RECAPITULATION**

PAGE 25

	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
(p26)	OPERATION & MAINTENANCE	598,675	645,472	702,064	712,959	667,001	715,420
(p27)	PRETREATMENT EXPENSE	48,583	50,746	60,650	55,616	59,406	69,651
(p36)	OFFICE	101,109	104,664	130,544	114,375	122,195	137,578
(p37)	GENERAL	248,855	265,515	266,093	295,863	289,401	296,144
	TRANSFER TO CITY	73,450	73,148	72,655	74,000	74,125	74,200
(p28)	DEPRECIATION	314,858	342,943	393,113	410,008	418,018	428,099
	TOTAL	1,385,530	1,482,488	1,625,119	1,662,821	1,630,146	1,721,092
	LESS: MUNICIPAL	0	0	0	0	0	0
	LESS: TRANSFER TO CITY	73,450	73,148	72,655	74,000	74,125	74,200
	TOTAL OPERATING EXPENSES	1,312,080	1,409,340	1,552,464	1,588,821	1,556,021	1,646,892

**WASTEWATER DEPARTMENT
OPERATING EXPENSES**

PAGE 26

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
31-705.00	SEWER LINE MAINTENANCE	36,941	59,162	55,746	63,900	60,000	61,100
31-706.00	SEWER LOCATES			8,469	7,500	7,000	7,500
31-710.00	PWR FOR PUMPING - LEVEE	484	489	481	500	500	500
31-710.50	MAINTENANCE OF LEVEE	0	0	0	500	0	500
31-724.00	PWR FOR PUMPING - LIFT STAT	19,441	25,067	24,145	24,000	25,000	26,000
31-724.50	LIFT STATION MAINT.	53,299	33,587	47,581	38,600	40,000	40,000
32-741.00	SUPERVISION & ENGR.	57,149	45,847	47,301	50,900	53,000	51,000
32-742.00	PLANT LABOR	123,310	135,153	139,380	137,259	130,000	142,620
32-743.10	SLUDGE MANAGEMENT	54,394	72,089	63,738	72,800	74,000	72,800
32-743.20	PLANT CHEMICALS	268	762	3,786	5,000	1,000	2,000
32-743.25	LAB CHEMICALS	3,619	4,092	4,570	4,000	3,000	5,500
32-743.30	UTILITIES	137,480	146,468	156,200	170,000	135,000	150,000
32-743.00	SAFETY EQUIPMENT	343	271	576	1,500	23	1,500
32-743.40	SUPPLIES & OTHER EXPENSE	1,425	4,146	893	1,500	700	1,500
32-743.50	COMMUNICATION	3,250	2,835	3,347	4,000	3,364	4,000
32-743.60	CLEARING ALLOCATION	18,109	20,032	17,794	23,000	24,296	25,000
32-743.70	INSURANCE	30,099	30,778	31,669	32,500	32,018	32,500
32-743.80	LAB TESTS	4,564	6,214	12,421	7,000	8,000	17,000
32-744.00	EDUCATION & TRAINING	2,280	3,195	2,500	3,000	3,000	3,500
32-745.00	TOOLS	256	861	672	1,500	400	1,500
32-745.10	STRUCTURE MAINT.	1,114	1,377	6,452	2,500	5,000	4,300
32-745.20	LAGOON MAINT.	550	1,331	2,476	1,500	1,700	1,700
32-746.00	EQUIP. MAINTENANCE	50,300	51,716	71,867	60,000	60,000	63,400
	TOTAL WASTEWATER EXP	598,675	645,472	702,064	712,959	667,001	715,420

**WASTEWATER DEPARTMENT
PRETREATMENT EXPENSES**

PAGE 27

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
33-800.10	ENFORCEMENT	5,108	8,185	11,147	8,300	8,300	8,400
33-800.20	PERMITTING	7,356	5,140	8,127	7,600	7,600	15,700 (1)
33-800.30	INSPECTION	547	0	502	1,200	500	1,100
33-800.40	LAB TESTING	20,344	19,471	22,413	20,200	22,000	22,651
33-800.50	RECORDS	9,490	11,676	12,160	10,316	12,160	12,300
33-800.70	COMMUNICATION	305	264	963	1,000	1,558	2,000
33-800.80	CLEARING ALLOCATION	5,433	6,010	5,338	7,000	7,288	7,500
	TOTAL PRETREATMENT EXP	48,583	50,746	60,650	55,616	59,406	69,651

(1) INCREASED FOR PERMIT REVIEWS BY ALLGEIER MARTIN.

**WASTEWATER DEPARTMENT
DEPRECIATION EXPENSE**

PAGE 28

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
30-313.01	LIFT STATION	14,855	16,070	27,363	34,448	35,666	36,491
30-313.11	STRUCTURES	196,081	196,820	193,450	193,534	193,307	193,468
30-313.21	LAGOON	248	248	248	248	517	517
30-313.31	MAINS	64,989	72,775	114,744	119,825	124,194	129,509
30-313.41	INTERCEPTOR SEWER	34,699	34,699	34,699	34,699	34,699	34,699
30-323.11	TOOLS & EQUIPMENT	20,886	21,863	22,403	22,336	22,823	22,963
30-323.21	PLANT EQUIPMENT	48,998	68,986	70,461	74,179	75,886	77,088
30-323.31	LAB. EQUIPMENT	3,913	3,150	1,734	751	959	1,163
30-324.01	PRETREATMENT EQUIPMENT	1,296	945	945	1,155	1,361	1,361
	SUB TOTAL	385,965	415,556	466,047	481,175	489,412	497,259
	OFFICE & JOINT	37,574	36,068	35,747	37,514	37,287	39,521
	TOTAL	423,539	451,624	501,794	518,689	526,699	536,780
	LESS: GRANT FUNDED ASSETS	(108,681)	(108,681)	(108,681)	(108,681)	(108,681)	(108,681)
	TOTAL WASTEWATER DEPR	314,858	342,943	393,113	410,008	418,018	428,099

**WASTEWATER DEPARTMENT
CAPITAL EXPENDITURES**

PAGE 29

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
30-310.00	LAND & IMPROVEMENTS	0	15,604	98,905	0	0	0
30-313.00	LIFT STATION	60,759	564,674	415,610	116,200	116,200	80,000 (1)
30-313.10	STRUCTURES	36,953	49,761	0	16,900	45,687	67,940 (2)
30-313.20	LAGOON	0	0	0	16,000	16,108	22,280 (3)
30-313.30	MAINS	519,086	2,797,923	496,346	460,000	377,417	1,670,000 (4)
30-313.40	CITY INTERCEPTOR SEWER	0	0	0	0	0	0
30-323.10	TOOLS & EQUIPMENT	5,619	3,029	2,763	6,200	4,526	4,400 (5)
30-323.20	PLANT EQUIPMENT	221,087	14,748	48,040	10,000	18,970	88,730 (6)
30-323.30	LABORATORY EQUIPMENT	0	1,889	0	16,800	12,995	6,600 (7)
90-392.00	TRANSPORTATION EQUIPMENT	16,302	0	0	0	0	18,500 (8)
30-324.00	PRETREATMENT EQUIPMENT	0	0	4,193	2,200	2,200	0
	TOTAL WW CAPITAL EXPEND	859,806	3,447,628	1,065,857	644,300	594,103	1,958,450
	WORK IN PROGRESS	(729,362)	641,713	189,392	0	25,305	0
	CASH OUTLAY FOR FY	1,589,168	2,805,915	876,465	644,300	568,798	1,958,450

(1) STANDBY PUMP FOR LIFT STATION @ \$5,000; SCADA FOR WALMART AND FORD LIFT STATIONS @ \$75,000.

(2) CONCRETE PAD FOR DUMPSTER TRUCK @ \$20,870; SECOND RESTROOM @ \$15,000; BREAK ROOM @ \$6,280; PAINT BLOWERS AND PIPING @ \$9,260; PAINT BASEMENT PIPING @ \$16,530.

(3) EAST LAGOON IMPROVEMENTS.

(4) SEWER LINE REHABILITATION @ \$145,000; MANHOLE LINING @ \$125,000; SEWER LINE REPLACEMENT @ \$75,000; 3 MANHOLE INSTALLATIONS @ \$48,000; SEWER INSTALLATION (GLENWOOD) @ \$75,000; SEWER INSTALLATION (HIGH ST) @ \$80,000. EAST SEWER IMPROVEMENTS @ \$715,000; WEST SEWER IMPROVEMENT @ \$407,000.

(5) HAND TOOL REPLACEMENT @ \$2,000; BAR SCREEN HAND CART @ \$900; REFRIGERATOR @ \$1,500.

(6) SLUDGE THICKENER DRAGS & CAGE @ \$77,100; PAINT JIB CRANES & REPLACE UV CRANE BEARINGS @ \$6,630; WASHDOWN PUMP @ \$5,000.

(7) REFRIGERATED SAMPLER @ \$6,000; DISHWASHER FOR LAB @ \$600.

(8) REPLACE UNIT #40 @ \$18,500.

**COMMUNICATION DEPARTMENT
INCOME STATEMENT**

PAGE 30

	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
COMMUNICATION REVENUE:						
FIBER REVENUES	258,331	246,146	317,561	335,000	344,089	345,000
INTERNET REVENUES	238,006	270,895	293,970	287,000	318,460	314,000
DEPARTMENT UTILITIES	100,060	100,060	100,060	100,100	100,060	100,100
MISC REVENUE	6,858	29,102	24,931	10,000	19,551	14,900
TOTAL OPERATING REVENUE	603,255	646,203	736,522	732,100	782,160	774,000
OPERATING EXPENSES:						
(pg 33) OPERATING EXPENSES	319,908	325,443	355,535	389,292	363,196	386,969
(pg 36) OFFICE EXPENSES	22,469	23,259	29,010	25,417	27,155	30,573
(pg 37) GENERAL EXPENSES	55,301	59,004	59,132	65,747	64,312	65,809
(pg 34) DEPRECIATION	201,100	218,073	213,618	256,295	255,831	268,750
TOTAL OPERATING EXPENSES	598,778	625,779	657,295	736,751	710,494	752,101
NET OPERATING REVENUE	4,477	20,424	79,227	(4,651)	71,666	21,899
OTHER REVENUE / (EXPENSE):						
(pg 31) OTHER INCOME	3,472	2,424	1,589	800	178	100
(pg 31) OTHER EXPENSE	0	0	0	0	0	0
TOTAL OTHER REVENUE / (EXPENSE)	3,472	2,424	1,589	800	178	100
COMMUNICATION DEPT NET INCOME	7,949	22,848	80,816	(3,851)	71,844	21,999

(*) NET INCOME AMOUNT DOES NOT INCLUDE NET CAPITAL EXPENDITURES OF \$406,634. CAPITAL EXPENDITURES DO NOT FLOW THRU THE OPERATING STATEMENT.

COMMUNICATION DEPARTMENT
REVENUES

PAGE 31

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
40-440.50	FIBER	258,331	246,146	317,561	335,000	344,089	345,000
40-445.00	INTERNET-DIALUP	73,745	58,065	42,308	37,000	31,032	24,000
40-446.00	INTERNET-WIRELESS	164,261	212,830	251,662	250,000	287,428	290,000
	TOTAL BILLINGS	496,337	517,041	611,531	622,000	662,549	659,000
40-448.00	DEPARTMENT UTILITIES	100,060	100,060	100,060	100,100	100,060	100,100
40-449.00	MISC REVENUE	6,858	29,102	24,931	10,000	19,551	14,900
	TOTAL OPERATING REVENUE	603,255	646,203	736,522	732,100	782,160	774,000
	OTHER REVENUE:						
40-453.00	INTEREST	3,472	2,424	825	800	178	100
40-454.00	MISC REVENUE	0	0	764	0	0	0
	TOTAL OTHER REVENUE	3,472	2,424	1,589	800	178	100
	OTHER EXPENSE:						
	MISC EXPENSE	0	0	0	0	0	0
	TOTAL OTHER EXPENSE	0	0	0	0	0	0

**COMMUNICATION DEPARTMENT
EXPENSE RECAPITULATION**

PAGE 32

		ACTUAL	ACTUAL	ACTUAL	BUDGET	PROJECTED	BUDGET
	DESCRIPTION	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 9-10	FY 10-11
(p33)	OPERATING EXPENSES	319,908	325,443	355,535	389,292	363,196	386,969
(p36)	OFFICE	22,469	23,259	29,010	25,417	27,155	30,573
(p37)	GENERAL	55,301	59,004	59,132	65,747	64,312	65,809
(p34)	DEPRECIATION	201,100	218,073	213,618	256,295	255,831	268,750
	TOTAL OPERATING EXPENSES	598,778	625,779	657,295	736,751	710,494	752,101

COMMUNICATION DEPARTMENT
OPERATING EXPENSES

PAGE 33

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
41-850.00	SUPERVISION & ENG-FIBER	10,696	8,212	19,098	19,692	19,500	21,100
41-851.00	LABOR-FIBER	5,728	3,115	5,227	6,900	5,600	6,200
41-852.00	MATERIALS & EXPENSE-FIBER	1,345	1,517	482	1,100	800	1,500
41-852.10	INTERCONNECT AGREEMENTS	90,620	102,301	120,116	136,600	128,500	134,500
41-852.20	IP ACCESS AGREEMENTS-FIBER	5,670	16,690	18,000	8,400	8,400	5,000
41-853.00	FIBER EQUIPMENT MAINT	265	3,419	2,199	7,300	7,200	9,000
41-856.00	TOOLS-FIBER	819	689	520	700	700	700
42-870.00	SUPERVISION & ENG-DIALUP	9,699	8,153	10,652	10,800	9,800	10,800
42-870.50	SUPERVISION & ENG-WIRELESS	10,177	13,636	18,958	19,000	19,000	21,100
42-871.00	LABOR-DIALUP	24,693	26,665	11,193	13,600	12,000	11,200
42-871.50	LABOR-WIRELESS	34,253	24,397	33,554	32,500	27,000	29,300
42-872.00	MATERIALS & EXP-DIALUP	3,730	3,370	2,930	1,900	1,900	1,100
42-872.10	IP ACCESS AGREEMENTS-DIALUP	27,632	21,444	11,496	11,200	9,600	8,300
42-872.50	MATERIALS & EXP-WIRELESS	6,393	13,885	26,745	24,600	26,200	29,700
42-872.60	IP ACCESS AGREEMENTS-WIRELESS	28,975	16,570	21,000	30,600	30,600	34,600
42-872.70	SITE SURVEYS-WIRELESS	8,136	6,028	6,639	5,700	8,200	8,900
42-873.00	EQUIP MAINT-DIALUP	0	2,837	793	4,400	800	1,000
42-873.50	EQUIP MAINT-WIRELESS	914	2,831	2,531	4,400	900	969
42-890.00	UTILITIES	4,012	4,604	6,054	8,400	8,600	9,000
42-890.10	EDUCATION & TRAINING	11,907	18,408	16,875	13,000	11,100	15,000
42-890.20	COMMUNICATION	3,202	2,880	2,656	4,000	2,148	2,500
42-890.30	CLEARING ALLOCATION	9,055	10,016	8,897	12,000	12,148	13,000
42-890.50	ADVERTISING	21,987	13,776	8,920	12,500	12,500	12,500
	TOTAL COMMUNICATION EXP	319,908	325,443	355,535	389,292	363,196	386,969

**COMMUNICATION DEPARTMENT
DEPRECIATION EXPENSE**

PAGE 34

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
40-310.01	FIBER EQUIPMENT	36,503	36,548	38,786	47,654	41,218	45,293
40-315.01	FIBER LINE & FIXTURES	43,480	45,520	48,939	55,809	58,841	60,814
40-360.01	INTERNET EQUIP-DIALUP	22,051	22,051	13,030	11,903	11,903	10,777
40-365.01	INTERNET EQUIP-WIRELESS	80,214	95,731	95,122	122,411	125,117	131,935
40-370.01	TOOLS	1,318	1,391	1,058	1,012	1,351	1,488
	SUB TOTAL	183,566	201,241	196,935	238,789	238,430	250,307
	OFFICE & JOINT	17,534	16,832	16,683	17,506	17,401	18,443
	TOTAL	201,100	218,073	213,618	256,295	255,831	268,750

COMMUNICATION DEPARTMENT
CAPITAL EXPENDITURES

PAGE 35

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
40-310.00	FIBER EQUIPMENT	911	44,752	2,889	17,900	136,255	18,800 (1)
40-315.00	FIBER LINE & FIXTURES	40,806	68,380	190,690	20,000	27,642	51,000 (2)
40-360.00	INTERNET EQUIP-DIALUP	0	0	0	0	0	0
40-365.00	INTERNET EQUIP-WIRELESS	77,584	157,741	123,676	167,300	167,331	190,300 (3)
40-370.00	TOOLS	368	3,229	713	8,300	5,800	0
90-392.00	TRANSPORTATION	13,853	0	0	16,500	164,610	0
	TOTAL COMM CAPITAL EXPEND	133,522	274,102	317,968	230,000	501,638	260,100
	WORK IN PROGRESS	(29,368)	(14,040)	(51,661)	0	103,993	0
	CASH OUTLAY FOR FY	162,890	288,142	369,629	230,000	397,645	260,100

(1) CARRIER ETHERNET SWITCH FOR CENTENNIAL @ \$16,800; MEDIA CONVERTER CHASSIS @ \$800; REPLACEMENT SFP OPTICS @ \$1,200.

(2) ANTICIPATED CUSTOMER GROWTH @ \$20,000; CONNECT FIBER LOOP ALONG CENTENNIAL @ \$31,000.

(3) CUSTOMER PREMISES INTERNET EQUIPMENT, UPGRADES AND INSTALLATIONS @ \$145,300; PROVIDER EQUIPMENT @ \$45,000.

OFFICE & JOINT
OFFICE EXPENSES

PAGE 36

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
91-901.00	SUPERVISION	10,938	11,634	12,444	12,400	11,834	12,300
91-902.00	METER READING	65,463	72,631	79,792	74,017	76,246	76,500
91-903.00	RECORD & COLLECTIONS	197,925	211,336	227,661	231,900	221,844	227,000
91-904.00	UNCOLLECTIBLE ACCTS.	44,898	28,893	120,127	35,000	35,000	35,000
91-909.00	CUSTOMER INFORMATION	10,559	6,974	6,860	7,200	7,278	7,600
91-920.00	EQUIPMENT MAINTENANCE	41,875	39,052	43,110	48,000	52,328	53,000
91-920.10	OFFICER SALARIES	64,995	71,348	75,616	75,200	123,672	198,122
91-920.20	CLERKS SALARIES	65,235	66,534	81,622	76,200	72,342	74,800
91-921.00	SUPPLIES & EXPENSE	59,829	73,064	78,014	75,500	78,316	80,000
	TOTAL	561,717	581,466	725,246	635,417	678,860	764,322

OFFICE EXPENSE SHEET PROVIDED FOR
REFERENCE ONLY – ALL COSTS ALLOCATED
TO DEPARTMENTS AS FOLLOWS:

ELECTRIC DEPARTMENT	275,241	284,918	355,371	311,354	332,641	374,518
WATER DEPARTMENT	162,898	168,625	210,321	184,271	196,869	221,653
WASTEWATER DEPARTMENT	101,109	104,664	130,544	114,375	122,195	137,578
COMMUNICATION DEPARTMENT	22,469	23,259	29,010	25,417	27,155	30,573

OFFICE & JOINT
GENERAL & ADMINISTRATIVE EXPENSES

PAGE 37

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
92-922.00	EXPENSE CAPITALIZED	(167,324)	(183,129)	(228,622)	(150,000)	(121,424)	(170,000)
92-923.00	OUTSIDE SERVICES EMPLOYED	16,111	22,113	74,086	60,000	28,364	60,000 (1)
92-924.00	PROPERTY INSURANCE	3,344	3,209	3,462	3,700	3,808	10,000
92-925.00	INJURY & DAMAGES(WK.COMP)	149,246	160,312	161,346	163,400	165,654	167,000
	EMPLOYEE BENEFITS:						
92-926.00	VACATION, SICK L. & HOL	336,844	363,524	320,719	360,000	356,348	370,000
92-926.20	SOCIAL SECURITY	153,203	150,289	185,228	172,600	167,190	174,000
92-926.25	DISABILITY INSURANCE	25,477	24,477	26,992	27,000	28,234	29,000
92-926.30	LAGERS	322,047	326,505	306,049	338,185	307,866	318,000
92-926.35	MEDICARE	35,991	36,728	44,102	42,100	37,474	40,000
92-926.40	HEALTH & LIFE INS.	312,411	335,463	355,723	378,000	379,028	380,000
92-926.50	PHYSICAL EXAMS.	2,876	4,276	6,041	5,000	3,906	5,000
92-926.60	SAFETY EQUIP., UNIFORMS	26,688	23,975	32,548	30,000	26,576	28,000
92-926.70	WELLNESS, BENEFITS	20,378	26,442	18,752	25,000	24,558	25,000
92-926.80	CAFETERIA/ICMA MATCHING	24,250	23,226	29,301	28,700	27,268	29,000
92-930.10	ADVERTISING	2,243	13,161	5,993	5,000	4,366	5,000
92-930.20	MISCELLANEOUS	0	12,640	(1,663)	1,000	3,184	3,000
92-930.30	ECON DEV / PUBLIC RELATIONS	76,522	76,383	76,487	89,000	83,444	89,000 (2)
92-930.40	COMMUNICATION	11,556	10,028	10,807	12,000	11,020	12,000
92-930.50	CLEARING ALLOCATION	5,433	6,010	5,338	7,000	7,288	8,000
92-930.60	EDUCATION & TRAINING	1,743	3,004	2,372	3,000	2,612	3,000
92-930.70	MEMBERSHIP DUES	9,600	10,716	10,674	11,000	11,091	12,000
92-932.10	OFFICE BLDG. MAINT. & UTIL	13,848	25,159	25,968	27,000	34,000	40,244
92-932.20	COMMUNICATION EQUIP. MNT.	43	575	6,593	5,000	15,931	8,000
	TOTAL	1,382,530	1,475,086	1,478,296	1,643,685	1,607,786	1,645,244

GENERAL ADMINISTRATIVE EXPENSE SHEET PROVIDED FOR REFERENCE ONLY – ALL
COSTS ALLOCATED TO DEPARTMENTS AS FOLLOWS:

ELECTRIC DEPARTMENT	677,440	722,792	724,365	805,406	787,815	806,170
WATER DEPARTMENT	400,934	427,775	428,706	476,669	466,258	477,121
WASTEWATER DEPARTMENT	248,855	265,515	266,093	295,863	289,401	296,144
COMMUNICATION DEPARTMENT	55,301	59,004	59,132	65,747	64,312	65,809

- (1) COMPRISED OF AUDIT @ \$10,600; CITY ATTORNEY @ \$2,400; COMPANY SHARE OF CITY-WIDE FINANCIAL STATEMENTS @ \$2,000;
ENGINEERING SERVICES @ \$45,000.
- (2) INCLUDES \$53,300 FOR ECONOMIC DEVELOPMENT DIRECTOR EXPENSES; CHAMBER FUNDING @ \$16,700; IRP PROGRAM THRU
ECONOMIC DEVELOPMENT @ \$9,000.

OFFICE & JOINT
DEPRECIATION EXPENSE

PAGE 38

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
90-390.11	WAREHOUSE BUILDING	41,926	41,987	35,349	37,641	37,641	38,882
90-390.21	OFFICE BUILDING	17,067	14,459	15,163	15,304	14,975	19,464
90-391.01	OFFICE EQUIP & COMPUTERS	63,154	63,598	66,450	64,442	66,741	68,039
90-392.01	TRANSPORTATION EQUIPMENT	106,583	96,223	114,402	125,767	122,163	129,440
90-397.01	COMMUNICATION	21,760	24,188	6,951	6,938	7,063	7,648
	TOTAL OFFICE & JOINT DEPR	250,490	240,455	238,315	250,092	248,583	263,473
	ELECTRIC	122,740	117,823	116,774	122,545	121,806	129,102
	WATER	72,642	69,732	69,111	72,527	72,089	76,407
	WASTEWATER	37,574	36,068	35,747	37,514	37,287	39,521
	COMMUNICATION	17,534	16,832	16,683	17,506	17,401	18,443

OFFICE & JOINT
CAPITAL EXPENDITURES

PAGE 39

ACCT	DESCRIPTION	ACTUAL FY 06-07	ACTUAL FY 07-08	ACTUAL FY 08-09	BUDGET FY 09-10	PROJECTED FY 9-10	BUDGET FY 10-11
90-390.10	WHSE. & YARD STRUCTURES	3,339	9,545	60,654	0	287	60,200 (1)
90-390.20	OFFICE BUILDING	0	14,079	2,823	0	1,052,000	1,500,000 (2)
90-391.10	OFFICE EQUIP & COMPUTERS	20,725	37,098	53,895	122,900	108,592	40,100 (3)
90-392.00	TRANSPORTATION	0	0	16,147	40,000	19,300	0
90-397.00	COMMUNICATION EQUIPMENT	16,490	2,455	2,099	1,050	1,050	600 (4)
	TOTAL	40,554	63,177	135,618	163,950	1,181,229	1,600,900
	WORK IN PROGRESS	0	0	0	0	0	1,052,000
	CASH OUTLAY FOR FY	40,554	63,177	135,618	163,950	1,181,229	548,900
	ELECTRIC	19,871	30,957	66,453	80,336	578,802	268,961
	WATER	11,761	18,321	39,329	47,546	342,556	159,181
	WASTEWATER	6,083	9,477	20,343	24,593	177,184	82,335
	COMMUNICATION	2,839	4,422	9,493	11,475	82,687	38,423

- (1) TUCK POINTING NORTH & SOUTH WALLS OF WAREHOUSE @ \$32,460; ASPHALT SEALING OF PARKING LOTS @ \$11,880; REPLACE WAREHOUSE WINDOWS ON NORTH SIDE @ \$15,860.
- (2) RESTABILIZATION AND REMODELING OF CENTENNIAL COMPLEX.
- (3) ITRON SYSTEM UPGRADE @ \$19,000; COMPUTERS (1 LAPTOP & 4 PC'S) @ \$7,600; PRINTERS @ \$800; SOFTWARE @ \$7,500; NETWORK STORAGE UPGRADES @ \$4,800; OFFICE CHAIRS (WATER DEPT) @ \$400.
- (4) 2 HAND HELD RADIOS.

Appendix III

City of Carthage Pay Plan

City of Carthage
Proposed Step and Grade System (2080 Hours)
10% Between Grades and 2% Between Steps

	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17
Grade 1	\$ 19,137.24 \$ 1,594.77 \$ 9.20	\$ 19,519.98 \$ 1,626.67 \$ 9.38	\$ 19,910.38 \$ 1,659.20 \$ 9.57	\$ 20,308.59 \$ 1,692.38 \$ 9.76	\$ 20,714.76 \$ 1,726.23 \$ 9.96	\$ 21,129.06 \$ 1,760.75 \$ 10.16	\$ 21,551.64 \$ 1,795.97 \$ 10.36	\$ 21,982.67 \$ 1,831.89 \$ 10.57	\$ 22,422.33 \$ 1,868.53 \$ 10.78	\$ 22,870.77 \$ 1,905.90 \$ 11.00	\$ 23,328.19 \$ 1,944.02 \$ 11.22	\$ 23,794.75 \$ 1,982.90 \$ 11.44	\$ 24,270.65 \$ 2,022.55 \$ 11.67	\$ 24,756.06 \$ 2,063.01 \$ 11.90	\$ 25,251.18 \$ 2,104.27 \$ 12.14	\$ 25,756.21 \$ 2,146.35 \$ 12.38	\$ 26,271.33 \$ 2,189.28 \$ 12.63
Grade 2	\$ 21,060.96 \$ 1,754.25 \$ 10.12	\$ 21,471.98 \$ 1,789.33 \$ 10.32	\$ 21,901.42 \$ 1,825.12 \$ 10.53	\$ 22,339.45 \$ 1,861.62 \$ 10.74	\$ 22,786.24 \$ 1,898.85 \$ 10.95	\$ 23,241.97 \$ 1,936.83 \$ 11.17	\$ 23,706.80 \$ 1,975.57 \$ 11.40	\$ 24,180.94 \$ 2,015.08 \$ 11.63	\$ 24,664.56 \$ 2,055.38 \$ 11.86	\$ 25,157.85 \$ 2,096.49 \$ 12.10	\$ 25,661.01 \$ 2,138.42 \$ 12.34	\$ 26,174.23 \$ 2,181.19 \$ 12.58	\$ 26,697.71 \$ 2,224.81 \$ 12.84	\$ 27,231.67 \$ 2,269.31 \$ 13.09	\$ 27,776.30 \$ 2,314.69 \$ 13.35	\$ 28,331.83 \$ 2,360.99 \$ 13.62	\$ 28,898.46 \$ 2,408.21 \$ 13.89
Grade 3	\$ 23,156.06 \$ 1,929.67 \$ 11.13	\$ 23,619.18 \$ 1,968.27 \$ 11.36	\$ 24,091.57 \$ 2,007.63 \$ 11.58	\$ 24,573.40 \$ 2,047.78 \$ 11.81	\$ 25,064.86 \$ 2,088.74 \$ 12.05	\$ 25,566.16 \$ 2,130.51 \$ 12.29	\$ 26,077.49 \$ 2,173.12 \$ 12.54	\$ 26,599.03 \$ 2,216.59 \$ 12.79	\$ 27,131.02 \$ 2,260.92 \$ 13.04	\$ 27,673.64 \$ 2,306.14 \$ 13.30	\$ 28,227.11 \$ 2,352.26 \$ 13.57	\$ 28,791.65 \$ 2,399.30 \$ 13.84	\$ 29,367.48 \$ 2,447.29 \$ 14.12	\$ 29,954.83 \$ 2,496.24 \$ 14.40	\$ 30,553.93 \$ 2,546.16 \$ 14.69	\$ 31,165.01 \$ 2,597.08 \$ 14.98	\$ 31,788.31 \$ 2,649.03 \$ 15.28
Grade 4	\$ 25,471.67 \$ 2,122.64 \$ 12.25	\$ 25,981.10 \$ 2,165.09 \$ 12.49	\$ 26,500.72 \$ 2,208.39 \$ 12.74	\$ 27,030.74 \$ 2,252.56 \$ 13.00	\$ 27,571.35 \$ 2,297.61 \$ 13.26	\$ 28,122.78 \$ 2,343.56 \$ 13.52	\$ 28,685.23 \$ 2,390.44 \$ 13.79	\$ 29,258.94 \$ 2,438.24 \$ 14.07	\$ 29,844.12 \$ 2,487.01 \$ 14.35	\$ 30,441.00 \$ 2,536.75 \$ 14.64	\$ 31,049.82 \$ 2,587.48 \$ 14.93	\$ 31,670.82 \$ 2,639.23 \$ 15.23	\$ 32,304.23 \$ 2,692.02 \$ 15.53	\$ 32,950.32 \$ 2,745.86 \$ 15.84	\$ 33,609.32 \$ 2,800.78 \$ 16.16	\$ 34,281.51 \$ 2,856.79 \$ 16.48	\$ 34,967.14 \$ 2,913.93 \$ 16.81
Grade 5	\$ 28,018.83 \$ 2,334.90 \$ 13.47	\$ 28,579.21 \$ 2,381.60 \$ 13.74	\$ 29,160.79 \$ 2,429.23 \$ 14.01	\$ 29,733.81 \$ 2,477.82 \$ 14.30	\$ 30,328.49 \$ 2,527.37 \$ 14.58	\$ 30,935.06 \$ 2,577.92 \$ 14.87	\$ 31,553.76 \$ 2,629.48 \$ 15.17	\$ 32,184.83 \$ 2,682.07 \$ 15.47	\$ 32,828.53 \$ 2,735.71 \$ 15.78	\$ 33,485.10 \$ 2,790.42 \$ 16.10	\$ 34,154.80 \$ 2,846.23 \$ 16.42	\$ 34,837.90 \$ 2,903.16 \$ 16.75	\$ 35,534.66 \$ 2,961.22 \$ 17.08	\$ 36,245.35 \$ 3,020.45 \$ 17.43	\$ 36,970.26 \$ 3,080.85 \$ 17.77	\$ 37,709.66 \$ 3,142.47 \$ 18.13	\$ 38,463.85 \$ 3,205.32 \$ 18.49
Grade 6	\$ 30,820.72 \$ 2,568.39 \$ 14.82	\$ 31,437.13 \$ 2,619.76 \$ 15.11	\$ 32,065.87 \$ 2,672.16 \$ 15.42	\$ 32,707.19 \$ 2,725.60 \$ 15.72	\$ 33,361.33 \$ 2,780.11 \$ 16.04	\$ 34,028.56 \$ 2,835.71 \$ 16.36	\$ 34,709.13 \$ 2,892.43 \$ 16.69	\$ 35,403.32 \$ 2,950.28 \$ 17.02	\$ 36,111.38 \$ 3,009.28 \$ 17.36	\$ 36,833.61 \$ 3,069.47 \$ 17.71	\$ 37,570.28 \$ 3,130.86 \$ 18.06	\$ 38,321.69 \$ 3,193.47 \$ 18.42	\$ 39,088.12 \$ 3,257.34 \$ 18.79	\$ 39,869.88 \$ 3,322.49 \$ 19.17	\$ 40,667.28 \$ 3,388.94 \$ 19.55	\$ 41,480.63 \$ 3,456.72 \$ 19.94	\$ 42,310.24 \$ 3,525.85 \$ 20.34
Grade 7	\$ 33,902.79 \$ 2,825.23 \$ 16.30	\$ 34,580.84 \$ 2,881.74 \$ 16.63	\$ 35,272.46 \$ 2,939.37 \$ 16.96	\$ 35,977.91 \$ 2,998.16 \$ 17.30	\$ 36,697.47 \$ 3,058.12 \$ 17.64	\$ 37,431.42 \$ 3,119.28 \$ 18.00	\$ 38,180.05 \$ 3,181.67 \$ 18.36	\$ 38,943.65 \$ 3,245.30 \$ 18.72	\$ 39,722.52 \$ 3,310.21 \$ 19.10	\$ 40,516.97 \$ 3,376.41 \$ 19.48	\$ 41,327.31 \$ 3,443.94 \$ 19.87	\$ 42,153.88 \$ 3,512.82 \$ 20.27	\$ 42,996.93 \$ 3,583.08 \$ 20.67	\$ 43,856.87 \$ 3,654.74 \$ 21.09	\$ 44,734.01 \$ 3,727.83 \$ 21.51	\$ 45,628.69 \$ 3,802.39 \$ 21.94	\$ 46,541.26 \$ 3,878.44 \$ 22.38
Grade 8	\$ 37,293.07 \$ 3,107.76 \$ 17.93	\$ 38,038.93 \$ 3,169.91 \$ 18.29	\$ 38,799.71 \$ 3,233.31 \$ 18.65	\$ 39,575.70 \$ 3,297.98 \$ 19.03	\$ 40,367.21 \$ 3,363.93 \$ 19.41	\$ 41,174.56 \$ 3,431.21 \$ 19.80	\$ 41,998.05 \$ 3,499.84 \$ 20.19	\$ 42,838.01 \$ 3,569.83 \$ 20.60	\$ 43,694.77 \$ 3,641.23 \$ 21.01	\$ 44,568.67 \$ 3,714.06 \$ 21.43	\$ 45,460.04 \$ 3,788.34 \$ 21.86	\$ 46,369.24 \$ 3,864.10 \$ 22.29	\$ 47,296.63 \$ 3,941.39 \$ 22.74	\$ 48,242.56 \$ 4,020.21 \$ 23.19	\$ 49,207.41 \$ 4,100.62 \$ 23.66	\$ 50,191.56 \$ 4,182.63 \$ 24.13	\$ 51,195.39 \$ 4,266.28 \$ 24.61
Grade 9	\$ 41,022.37 \$ 3,418.53 \$ 19.72	\$ 41,842.82 \$ 3,486.90 \$ 20.12	\$ 42,679.68 \$ 3,556.64 \$ 20.52	\$ 43,533.27 \$ 3,627.77 \$ 20.93	\$ 44,403.94 \$ 3,700.33 \$ 21.35	\$ 45,292.02 \$ 3,774.33 \$ 21.78	\$ 46,197.86 \$ 3,849.82 \$ 22.21	\$ 47,121.81 \$ 3,926.82 \$ 22.65	\$ 48,064.25 \$ 4,005.35 \$ 23.11	\$ 49,026.53 \$ 4,085.46 \$ 23.57	\$ 50,006.04 \$ 4,167.17 \$ 24.04	\$ 51,006.17 \$ 4,250.51 \$ 24.52	\$ 52,026.29 \$ 4,335.52 \$ 25.01	\$ 53,066.81 \$ 4,422.23 \$ 25.51	\$ 54,128.15 \$ 4,510.68 \$ 26.02	\$ 55,210.71 \$ 4,600.89 \$ 26.54	\$ 56,314.93 \$ 4,692.91 \$ 27.07
Grade 10	\$ 45,124.61 \$ 3,760.38 \$ 21.69	\$ 46,027.10 \$ 3,835.59 \$ 22.13	\$ 46,947.65 \$ 3,912.30 \$ 22.57	\$ 47,886.60 \$ 3,990.55 \$ 23.02	\$ 48,844.33 \$ 4,070.36 \$ 23.48	\$ 49,821.22 \$ 4,151.77 \$ 23.95	\$ 50,817.64 \$ 4,234.80 \$ 24.43	\$ 51,833.99 \$ 4,319.50 \$ 24.92	\$ 52,870.67 \$ 4,405.89 \$ 25.42	\$ 53,928.09 \$ 4,494.01 \$ 25.93	\$ 55,006.65 \$ 4,583.89 \$ 26.45	\$ 56,106.78 \$ 4,675.57 \$ 26.97	\$ 57,228.92 \$ 4,769.08 \$ 27.51	\$ 58,373.50 \$ 4,864.46 \$ 28.06	\$ 59,540.97 \$ 4,961.75 \$ 28.63	\$ 60,731.79 \$ 5,060.98 \$ 29.20	\$ 61,946.42 \$ 5,162.20 \$ 29.78
Grade 11	\$ 49,637.07 \$ 4,136.42 \$ 23.86	\$ 50,629.81 \$ 4,219.15 \$ 24.34	\$ 51,642.41 \$ 4,303.53 \$ 24.83	\$ 52,675.26 \$ 4,389.60 \$ 25.32	\$ 53,728.76 \$ 4,477.40 \$ 25.83	\$ 54,803.34 \$ 4,566.94 \$ 26.35	\$ 55,899.41 \$ 4,658.28 \$ 26.87	\$ 57,017.39 \$ 4,751.45 \$ 27.41	\$ 58,167.74 \$ 4,846.48 \$ 27.96	\$ 59,320.90 \$ 4,943.41 \$ 28.52	\$ 60,507.31 \$ 5,042.28 \$ 29.09	\$ 61,717.46 \$ 5,143.12 \$ 29.67	\$ 62,951.81 \$ 5,245.98 \$ 30.27	\$ 64,210.85 \$ 5,350.90 \$ 30.87	\$ 65,495.06 \$ 5,457.92 \$ 31.49	\$ 66,804.96 \$ 5,567.08 \$ 32.12	\$ 68,141.06 \$ 5,678.42 \$ 32.76
Grade 12A	\$ 71,467.32 \$ 5,955.61 \$ 34.36	\$ 72,896.67 \$ 6,074.72 \$ 35.05	\$ 74,364.60 \$ 6,198.22 \$ 35.75	\$ 75,841.69 \$ 6,320.14 \$ 36.46	\$ 77,358.53 \$ 6,446.54 \$ 37.19	\$ 78,905.70 \$ 6,575.47 \$ 37.94	\$ 80,483.81 \$ 6,706.98 \$ 38.69	\$ 82,093.49 \$ 6,841.12 \$ 39.47	\$ 83,735.36 \$ 6,977.95 \$ 40.26	\$ 85,410.06 \$ 7,117.51 \$ 41.06	\$ 87,118.26 \$ 7,259.86 \$ 41.88	\$ 88,860.63 \$ 7,405.05 \$ 42.72	\$ 90,637.84 \$ 7,553.15 \$ 43.58	\$ 92,450.60 \$ 7,704.22 \$ 44.45	\$ 94,299.61 \$ 7,858.30 \$ 45.34	\$ 96,185.60 \$ 8,015.47 \$ 46.24	\$ 98,109.32 \$ 8,175.78 \$ 47.17

Appendix IV

City of Carthage Five Year Capital Improvements Program

CITY OF CARTHAGE FIVE YEAR CAPITAL IMPROVEMENT PLAN FY 2011 - 2015

PROJECT LISTING

Department	Project	Priority	2011	2012	2013	2014	2015	Beyond	Total
Police	Ballistic Vests	High	5,000	0	0	0	0	0	5,000
Police	Breath Alcohol Instrument	Medium	0	7,000	7,000	0	0	0	14,000
Police	Computer Hardware Replacement	High	5,000	5,000	5,000	5,000	7,000	0	27,000
Police	Computer Systems Update	High	41,500	0	0	0	0	0	41,500
Police	Digital Video Camera Invest.	High	0	1,500	0	0	0	0	1,500
Police	Exercise Room Renovation	Medium	0	5,000	0	0	0	0	5,000
Police	Firing Range Upgrade	Medium	3,000	0	0	0	0	0	3,000
Police	Incode Payroll Software	Medium	0	2,500	0	0	0	0	2,500
Police	Alternate Light Source Invest.	High	0	4,000	0	0	0	0	4,000
Police	Locker Expansion Project	Medium	0	1,600	0	0	0	0	1,600
Police	Microsoft Computer Software Lic	High	3,000	0	0	0	0	0	3,000
Police	Conference Room/Desk Chairs	Medium	0	5,000	0	0	0	0	5,000
Police	Painting of Police Building (Exterior)	Medium	0	5,000	0	0	0	0	5,000
Police	Painting of Police Building (Interior)	Medium	1,000	0	0	0	0	0	1,000
Police	Carpeting Building	Medium	7,500	0	0	0	0	0	7,500
Police	Basement Garage Door	High	4,000	0	0	0	0	0	4,000
Police	Patrol Vehicle Light Bar	Medium	0	0	3,000	3,000	0	0	6,000
Police	Patrol Vehicle Replacement	High	72,000	48,000	72,000	48,000	72,000	0	312,000
Police	Portable Radio Replacement	High	0	30,000	0	0	0	0	30,000
Police	Radar Unit Replacement	Medium	0	3,000	3,000	0	3,000	0	9,000
Police	Patrol Rifles (shotgun replacement)	High	0	0	5,500	0	0	0	5,500
Police	Replacement - Department Camera	High	0	2,000	0	0	0	0	2,000
Police	Stinger Spike System Replacement	High	0	0	7,500	0	0	0	7,500
Police	Taser Replacement	High	0	3,600	3,600	0	0	0	7,200
Police	Unmarked Vehicle for Drug Invest.	High	15,000	0	0	0	0	0	15,000
Police	Traffic Enforcement Vehicle (Gator)	Medium	6,000	0	0	0	0	0	6,000
PD/Taxi	Taxi Cab Station Wagon Replacement	High	0	24,200	0	0	0	0	24,200
PD/Taxi	Taxi Van Replacement	High	0	0	37,125	0	0	0	37,125
Department Total			\$ 163,000	\$ 147,400	\$ 143,725	\$ 56,000	\$ 82,000	\$ 0	\$ 592,125
Fire	Computer Upgrades/Replacement		2,500	0	0	2,500	0	0	5,000
Fire	25 sets Bunker Gear		0	0	0	0	0	0	0
Fire	Replace 1985 Ford Pumper Truck	L/P	7,320	0	0	0	0	0	7,320
Fire	Replace 1994 Pumper E621		0	0	0	200,000	0	0	200,000
Fire	Replace 1995 Model pick-up (Grass Truck)		0	25,000	0	0	0	0	25,000
Fire	Replace 1998 pick-up (Grass Truck)		0	0	25,000	0	0	0	25,000
Fire	Replace Old Pagers		0	0	0	0	0	0	0
Fire	Replace Chief's car		0	20,000	0	0	0	0	20,000
Fire	Replace Hose		11,500	0	0	0	0	0	11,500
Fire	Sub Fire Station	High	0	60,000	60,000	60,000	60,000	180,000	420,000
Fire	South Sub Fire Station Fixtures	High	0	0	0	0	0	0	0
Fire	Trade-in and replace 2000 Utility Pick-up	High	0	0	0	0	0	0	0
Fire	Update Air Packs		0	0	0	0	0	0	0
Department Total			\$ 21,320	\$ 105,000	\$ 85,000	\$ 262,500	\$ 60,000	\$ 180,000	\$ 713,820
Public Works	Airport Dr Widening - Garrison to Hazel	2	0	517,000	0	0	0	0	517,000
Public Works	Airport Dr. Widening - Hornback to Garrison	3	0	355,000	0	0	0	0	355,000
Public Works	Airport Dr - River west to Fulton - Improvements	2	585,000	0	0	0	0	0	585,000
Public Works	Airport & River Signal	3	0	180,000	0	0	0	0	180,000
Public Works	Baker Blvd Widening - Central to Fairview	2	0	770,000	120,000	140,000	0	0	1,030,000

CITY OF CARTHAGE FIVE YEAR CAPITAL IMPROVEMENT PLAN FY 2011 - 2015

PROJECT LISTING

Public Works	Bridge Maintenance	1	70,000	40,000	40,000	0	0	0	150,000
Public Works	Civil War Road Improvements	2	0	120,000	120,000	0	0	0	240,000
Public Works	Garrison Ave Construction - Circle to Airport Drive	1	0	197,575	0	0	0	0	197,575
Public Works	Hazel Ave Widening - Airport Dr to Fire Station	1	250,000	0	0	0	0	0	250,000
Public Works	Hazel Ave. Widening (Engineered) Fairview to Airport	3	650,000	0	0	0	0	0	650,000
Public Works	Home Improvement Loan Program	2	5,000	10,000	10,000	15,000	15,000	0	55,000
Public Works	Intersection Improvements - Oak & Garrison	2	44,000	110,000	715,000	0	0	0	869,000
Public Works	Marlin Perkins Ave and StormWater Improvements	2	433,000	0	0	0	0	0	433,000
Public Works	Memorial Hall Parking Lot	1	85,000	0	0	0	0	0	85,000
Public Works	Myers Park Round-About	1	172,000	0	0	0	0	0	172,000
Public Works	North Garrison Bridge (Middle)	1	305,000	0	0	0	0	0	305,000
Public Works	North Main Drainage (Engineered)	1	325,000	0	0	0	0	0	325,000
Public Works	Oak Street Bridge Replacement	1	655,931	0	0	0	0	0	655,931
Public Works	Regional Detention Areas (Stormwater)	3	55,000	0	0	0	0	0	55,000
Public Works	River Street (Airport to Fairview) Improvements	2	980,000	0	0	0	0	0	980,000
Public Works	River Street & Airport Signal	3	0	0	180,000	0	0	0	180,000
Public Works	River Street Widening (Fir Rd to Geo E Phelps)	1	318,000	236,000	0	0	0	0	554,000
Public Works	Sycamore Street Bridge Replacement	1	0	0	0	655,931	0	0	655,931
Public Works	Technology Updates	2	2,500	2,500	2,500	0	0	0	7,500
Public Works	Traffic Signals - Phelps Blvd & 571	1	206,000	0	0	0	0	0	206,000
Public Works	Walnut Street Bridge Replacement	1	0	0	655,931	0	0	0	655,931
Department Total			\$ 5,141,431	\$ 2,538,075	\$ 1,843,431	\$ 810,931	\$ 15,000	\$ 0	\$ 10,348,868
Street	10th Street Paving	High	0	12,400	0	9,900	0	0	22,300
Street	14th Street Paving	High	0	19,600	0	0	0	0	19,600
Street	5th Street Paving	High	0	29,200	0	0	0	0	29,200
Street	Air Compressor	High	0	0	18,000	0	0	0	18,000
Street	Airport Street Paving		0	0	0	10,000	0	0	10,000
Street	Allison Street Paving	High	27,060	0	0	0	0	0	27,060
Street	Amber Lane Paving		14,600	0	0	0	0	0	14,600
Street	Ashley Drive Paving		0	0	9,600	0	0	0	9,600
Street	Beau Drive Paving		0	0	9,600	0	0	0	9,600
Street	Buena Vista Avenue Paving		0	0	54,200	0	0	0	54,200
Street	Carrie Street Paving	High	0	15,400	0	0	0	0	15,400
Street	Case Street Paving		0	0	0	0	19,100	0	19,100
Street	Clinton Street Paving	High	0	10,800	0	10,800	0	0	21,600
Street	College Street Paving		0	0	0	16,000	0	0	16,000
Street	Cracksealing Machine	L/P	12,969	12,969	3,243	0	0	0	29,181
Street	Dewey Short Ct Street Paving		0	0	0	0	9,400	0	9,400
Street	Dump Truck	L/P	20,000	20,000	20,000	21,000	21,000	21,000	123,000
Street	Eldorado Street Paving		0	0	0	0	4,700	0	4,700
Street	Florence Street Paving		0	0	16,800	16,800	0	0	33,600
Street	Flat Bed Truck		0	0	0	0	0	26,000	26,000
Street	Forest Street Paving		0	0	0	0	7,000	0	7,000
Street	Front End Loader	L/P	13,964	13,964	13,964	13,964	6,982	0	62,838
Street	Fulton Street Paving	High	19,960	23,240	0	0	0	0	43,200
Street	Gardendale Street Paving		0	0	11,280	0	0	0	11,280
Street	Gene Taylor Street Paving		0	0	0	0	31,000	0	31,000
Street	Jennison Street Paving		0	0	0	4,000	0	0	4,000
Street	Katherine Street Paving	High	16,740	0	0	0	0	0	16,740

CITY OF CARTHAGE FIVE YEAR CAPITAL IMPROVEMENT PLAN FY 2011 - 2015

PROJECT LISTING

Street	Mowing Tractor		0	0	0	0	0	19,000	19,000
Street	N. Main Street Paving		0	0	0	0	46,000	0	46,000
Street	Olive Street Paving		0	0	0	21,000	0	0	21,000
Street	Orchard Street Paving	High	0	23,400	0	0	0	0	23,400
Street	Pavement Roller Replacement	L/P	0	15,000	15,000	15,000	0	0	45,000
Street	Piper Street Paving	High	7,900	0	0	0	0	0	7,900
Street	Scott Street Paving	High	11,200	0	0	0	0	0	11,200
Street	Shannon Drive Paving		0	0	10,400	0	0	0	10,400
Street	Skid Steer Attachments		3,500	1,500	8,000	10,000	0	0	23,000
Street	Skid Steer Trailer	High	3,500	0	0	0	0	0	3,500
Street	Snow Plow	High	10,000	0	0	0	0	0	10,000
Street	Steve Street Paving	High	11,200	0	0	0	0	0	11,200
Street	Tarah Street Paving		0	0	0	14,000	0	0	14,000
Street	Truck Replacement	High	19,000	0	0	0	0	0	19,000
Street	Walnut Street Paving	High	0	52,900	0	0	0	0	52,900
Department Total			\$ 191,593	\$ 250,373	\$ 190,087	\$ 162,464	\$ 145,182	\$ 66,000	\$ 1,005,699
Parks	Park Mowers	High	20,000	0	0	0	0	0	20,000
Parks	Kellogg Lake Improvements	High	50,000	150,000	0	0	0	0	200,000
Parks	Articulated Mower	Medium	18,000	0	0	0	0	0	18,000
Department Total			\$ 88,000	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 238,000
Golf	Golf Cart Lease	L/P	23,500	23,500	23,500	23,500	23,500	0	117,500
Golf	Golf Course Improvements (COP Series 2002)	COP	183,763	187,315	185,403	187,588	188,788	369,525	1,302,382
Golf	Golf Course Equipment	L/P	42,658	42,658	42,658	0	0	0	127,974
Department Total			\$ 249,921	\$ 253,473	\$ 251,561	\$ 211,088	\$ 212,288	\$ 369,525	\$ 1,547,856
Municipal Court	Digiticket into INCODE	High	5,000	1,200	1,200	1,300	1,300	1,300	11,300
Municipal Court	Security Camera/Panic Button	High	4,000	0	0	0	0	0	4,000
Department Total			\$ 9,000	\$ 1,200	\$ 1,200	\$ 1,300	\$ 1,300	\$ 1,300	\$ 15,300
Administration	Add'l modules for INCODE	Low	0	15,000	0	15,000	0	0	30,000
Administration	Sound System Improvement (Council)	Low	3,000	0	0	0	0	0	3,000
City Clerk	Paperless Council	Low	5,700	0	0	0	0	0	5,700
City Clerk	System Hardware Upgrades	High	3,500	3,500	3,500	3,500	5,000	0	19,000
City Clerk	Remodel City Clerk's Offices	Low	9,000	0	0	0	0	0	9,000
City Clerk	Network Court & Financials	Low	5,000	1,200	1,200	1,300	1,300	0	10,000
Department Total			\$ 44,200	\$ 22,100	\$ 7,100	\$ 22,400	\$ 8,900	\$ 2,600	\$ 107,300
Memorial Hall	Memorial Hall Renovation Phase II	Low	0	0	0	550,000	0	0	550,000
Memorial Hall	Memorial Hall Sign	Low	0	17,000	0	0	0	0	17,000
Department Total			\$ 0	\$ 17,000	\$ 0	\$ 550,000	\$ 0	\$ 0	\$ 567,000
Civil War Museum	Diorama Improvements	Low	0	0	28,000	0	0	0	28,000
Civil War Museum	Repair/Replace Doors	Low	3,000	0	0	0	0	0	3,000
Department Total			\$ 3,000	\$ 0	\$ 28,000	\$ 0	\$ 0	\$ 0	\$ 31,000
Library	Library Expansion (COP Series 2005 A)	COP	206,663	207,813	208,788	214,588	214,875	2,260,988	3,313,714
Department Total			\$ 206,663	\$ 207,813	\$ 208,788	\$ 214,588	\$ 214,875	\$ 2,260,988	\$ 3,313,714
Grand Total			\$ 6,118,128	\$ 3,692,434	\$ 2,758,892	\$ 2,291,271	\$ 739,545	\$ 2,880,413	\$ 18,480,682